



# HCA Overview

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## Today's topics

- Agency Introduction
- Budget
- PEBB Program
- Medicaid Program
- Healthier Washington
  - Paying for value
  - Accountable Communities of Health
  - Medicaid transformation
  - Ensuring clinical quality



Washington State Health Care Authority

#### MISSION

Provide high quality health care through innovative

health policies and purchasing strategies.

# A healthier Washington.

#### VALUES

People First Innovation Respect Public Service Collaboration Service Excellence Leadership Stewardship

VISION





### Serving our Customers



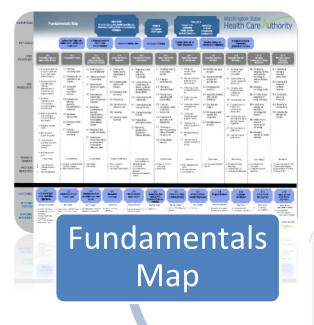


12 month total = 1.2 million



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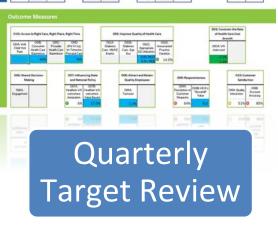
#### Accountability



#### Scorecards HCA/Divisions

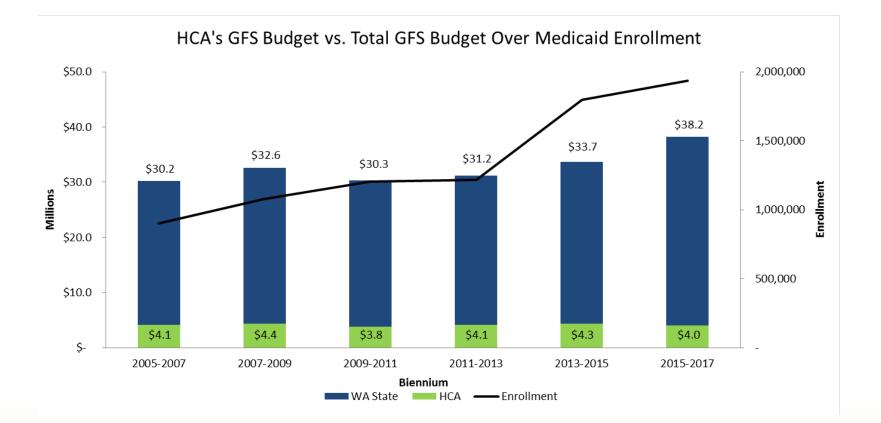
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#### Medicaid budget and enrollment (05-17)

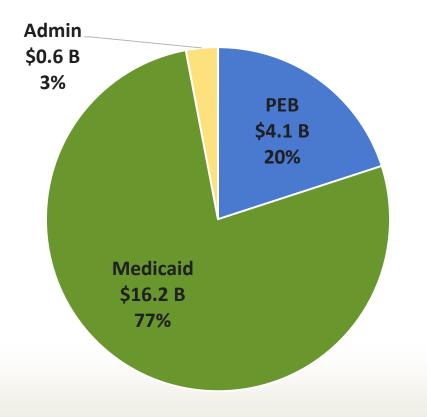








#### Agency Budget Overview 3% of HCA's budget supports agency administration.



2015–17 Biennium					
Administration	\$0.6 billion	3%			
PEB	\$4.1 billion	20%			
Medicaid	\$16.2 billion	77%			
Total budget	\$20.9 billion	100%			

Sources: Agency Financial Reporting System (AFRS) Allotments October 2016 Forecast-to-Budget



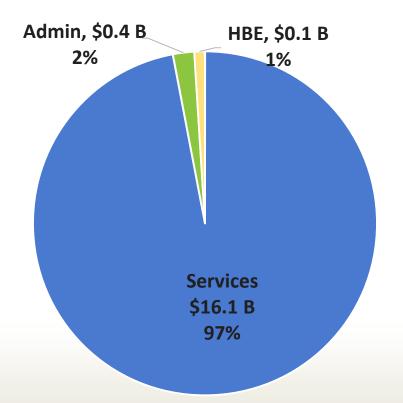




#### Medicaid

#### The majority of HCA's Medicaid budget is for client services funded through federal Medicaid and Children's Health Insurance Programs.

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2015–17 Biennium					
Services	\$16.1 billion	97%			
Administration	\$0.4 billion	2%			
HBE	\$0.1 billion	1%			
Total Medicaid budget	\$16.6 billion	100%			

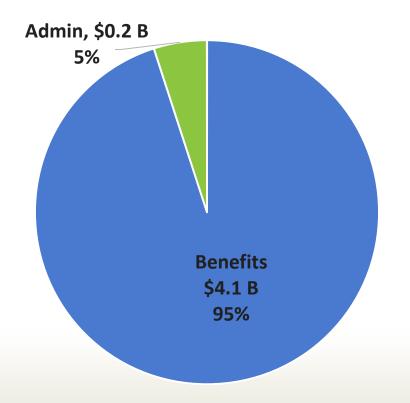
Sources: Agency Financial Reporting System (AFRS) Allotments October 2016 Forecast-to-Budget



#### Public employee benefits (PEB)

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The majority of HCA's PEB budget is for client benefits.



2015–17 Biennium					
Benefits	\$4.1 billion	95%			
Admin	\$0.2 billion	5%			
Total PEB budget	\$4.3 billion	100%			

Sources: Agency Financial Reporting System (AFRS) Allotments October 2016 Forecast-to-Budget Fund 721 for Benefits

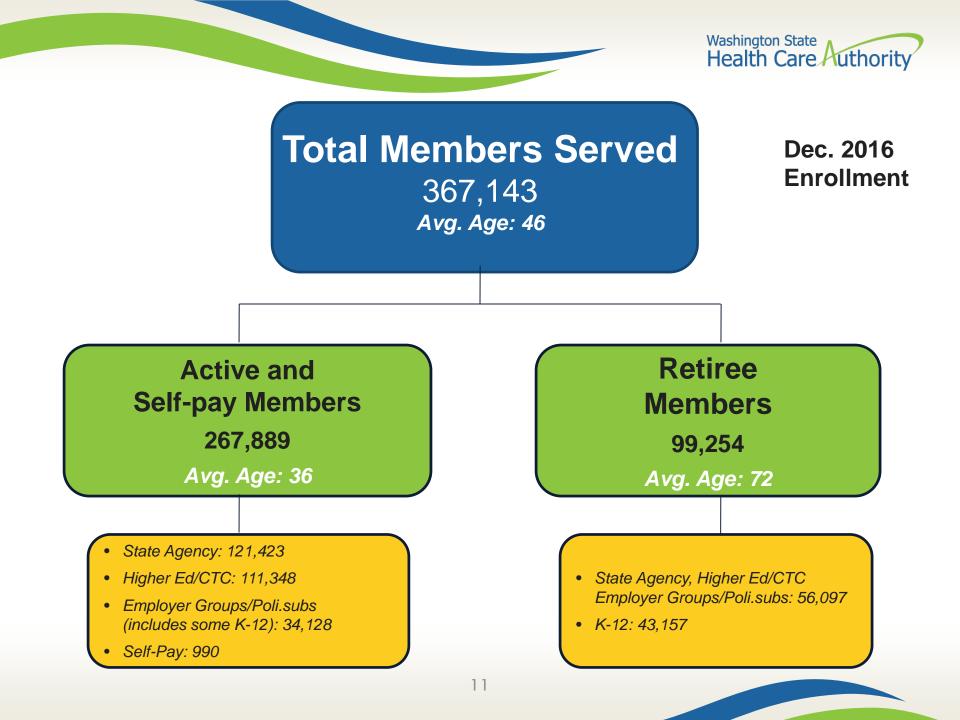






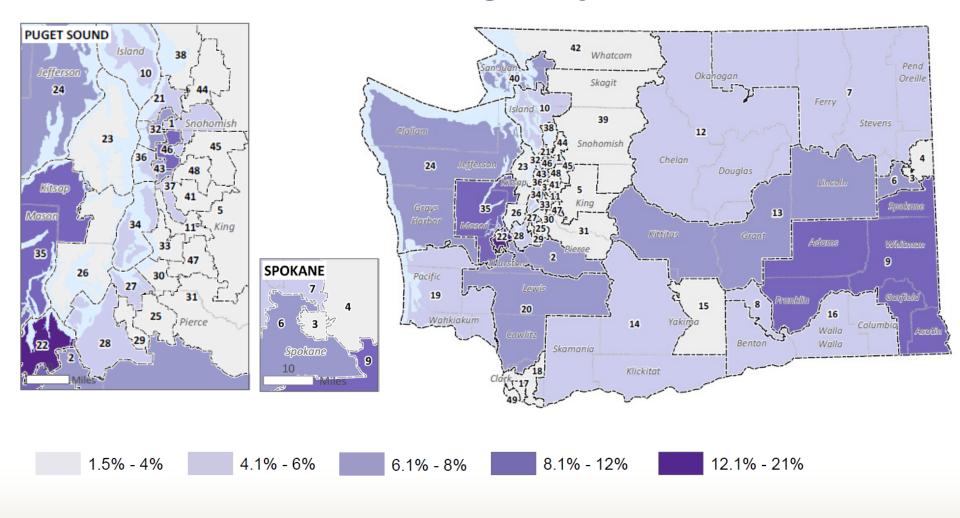
# Public Employees Benefits Board (PEBB) Program





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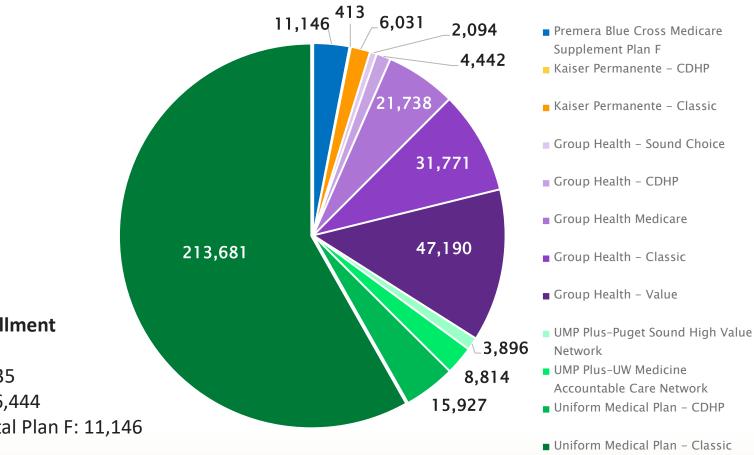
### PEBB coverage by district



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#### PEBB Member medical plan enrollment



Dec. 2016 Total Enrollment UMP: 242,318 Group Health: 107,235 Kaiser Permanente: 6,444 Premera Supplemental Plan F: 11,146

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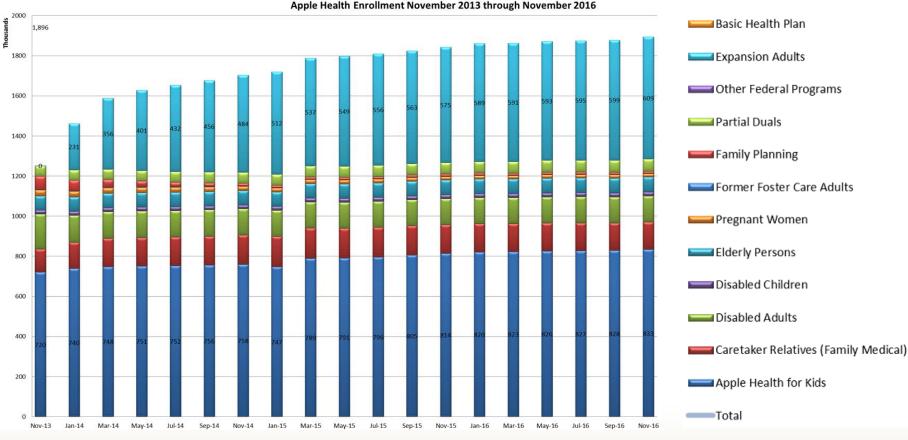


- Purchases health care for 1.9 million people
- Most 1.55 million receive care through five MCOs
- \$8 billion annual spend
- Populations served include children, pregnant women, disabled adults, elderly persons, former foster care adults, and adults covered through Medicaid expansion



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# Washington's uninsured rate has dropped from **14%** to **5.8%**



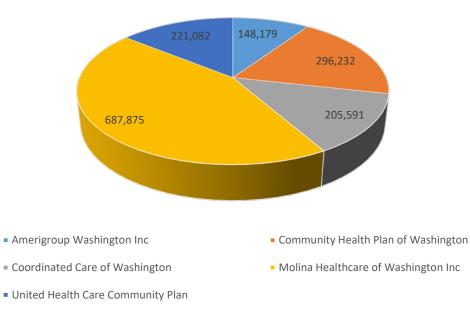
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Source: American Community Survey, U.S. Census, September 2016





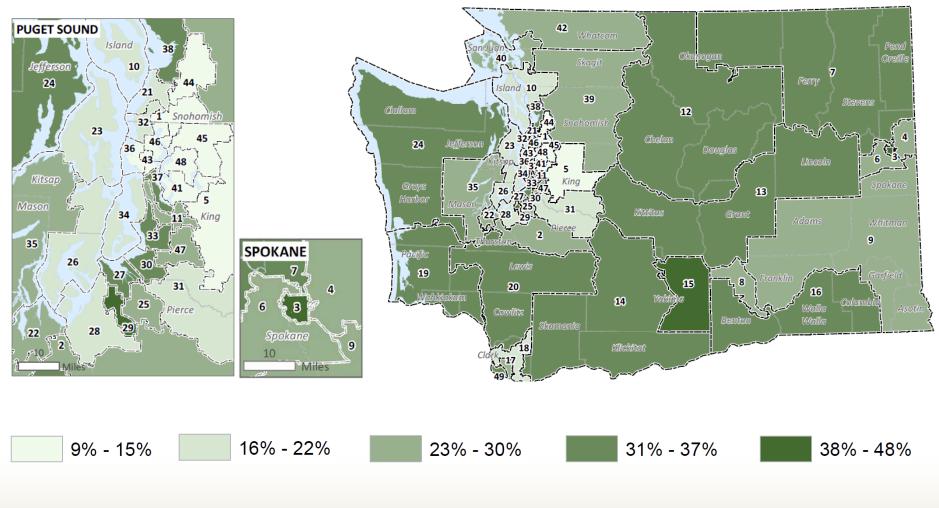
### Managed Care Enrollment





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## Medicaid coverage by district





#### Legislative directives for transformation

- E2SHB 2572: Transforming the Health Care Delivery System
- 2SSB 6312: Fully Integrated Medicaid Managed Care
- SHB 1879: Integrated Medicaid Managed Care for Foster Children
- 2ESHB 2376 / Subsections 213 (1)(d-g): Appropriation for Medicaid Transformation Demonstration Waiver Initiatives





#### Healthier Washington







# Ensuring care focuses on the whole person







2021:

90% VBP

2019:

80% VBP

#### Roadmap to a value-based system

Reward patient-centered, high quality care Reward health plan and system performance Align payment and reforms with CMS Improve outcomes Drive standardization Increase sustainability of state health programs П **Triple Aim** Medicaid PEBB 2016: 20% VBP

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# Building healthier communities through regional collaboration

#### Accountable

#### Communities of Health:

- Local, community approach to improving health
- Based on identified needs
- Focused and coordinated across sectors



ACH Regions Map



#### Medicaid Transformation Demonstration

- Five-year demonstration of innovative strategies to improve health outcomes and use resources wisely
- Authorizes up to \$1.5 billion in federal investments with no further/ongoing GF-S
- Three initiatives:
  - Transformation through Accountable Communities of Health
  - 2. Long-term Services and Supports
  - 3. Foundational Community Supports for Housing and Employment

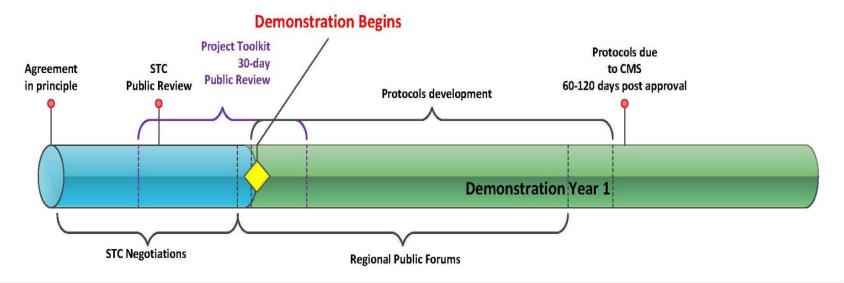






#### Timeline

#### Pre-Implementation Activities for the Medicaid Transformation Demonstration









### Demonstration public forums

Purpose: Inform and invite dialogue with the public in each of the nine ACH regions

#### Proposed Schedule

- January 30, Kingston
- February 1, Olympia
- February 8, Tacoma
- February 22, Seattle
- February 25, Vancouver

- March 1, Mt. Vernon
- March 11, Tri Cities
- March 12, Spokane
- Week of March 13, Wenatchee







# **Ensuring clinical quality**





#### Measuring quality: The Common Measure Set

#### What do the measures focus on?



Access to primary care Are children and adults visiting a primary care doctor at least once per year?

#### Prevention

Are patients getting recommended health screenings and immunizations they need to help them stay well?





#### Acute care

Are hospitals doing what they can to promote patient safety and the best outcomes for patients?

#### Chronic care

Are patients with chronic conditions getting care from their doctor that is recommended to help them manage their health?





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## Driving care transformation

- Vision: Create a healthier Washington by moving the delivery system to a single, measureable standard of evidence-informed, high-quality care.
- Recent areas of focus:
  - Managing the UMP+ contracts
  - The Dr. Robert Bree Collaborative
  - Shared decision-making (certification of patient decision aids)
  - Center of Excellence for PEBB Program
  - Pharmacy Summits



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# **Emerging Care Delivery Issues**

- Responding to the opioid use crisis
- Ensuring timely access to services
- Specialty drugs cost and utilization







#### **Questions?**

#### More Information: http://hca.wa.gov

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