

## Executive Summary of the State Innovation Model (SIM) Year 2 Operational Plan

The State Innovation Model (SIM) Operational Plan Award Year 3 Update is a blueprint for how Healthier Washington is working to change the health delivery system to support and reward high-quality, timely, and effective care. It outlines the goals, initiatives, and structure of the SIM grant work and highlights Healthier Washington's plan for sustaining improvements over time.

### Goals

Healthier Washington aims to transform the health system to achieve better population health, reward high-quality care, and curb health care costs. It represents patients, providers, payers, purchasers, community advocates, and others working together, supporting best practices and using data to improve the lives of Washingtonians. Healthier Washington's transformation efforts are guided by the following goals:

- **Supporting communities:** Accountable Communities of Health (ACHs) have the capacity and mechanisms to be responsive to partnership opportunities and community priorities.
- **Empowering people:** People and their families are engaged as active participants in their health and in health systems transformation efforts.
- **Ensuring funding:** State financing and administrative approaches promote integrated and coordinated service delivery in physical and behavioral health settings.
- **Supporting providers:** Providers are supported in moving to team-based, integrated care.
- **Rewarding high-quality care:** Providers are supported in moving to value-based arrangements.
- **Using data:** Washington State has the data and analytic infrastructure in place to support and sustain health systems transformation.
- **Sharing data:** State, community and provider information systems support integrated, team-based care.
- **Spreading value:** Increase the number of providers and payers engaged in Healthier Washington payment models.
- **Sustaining success:** Washington State is leveraging partnerships, financing, and policy to ensure health systems transformation endures.

### Policy and operations

Washington remains focused on changing how we pay for care, ensuring health care focuses on the whole person, and building healthier communities through a collaborative, regional approach. In Award Year 3, Healthier Washington is taking a systems-approach to transformation efforts.

#### Looking ahead:

- Accountable Communities of Health (ACHs) will continue to build capacity and maturity; seek out opportunities to engage key partners; move from being a convening

entity to a leading and action entity that understands the whole system; and use the behavioral health data collection process to aid in strategy.

- More providers will use certified patient decision aids.
- Integrated behavioral and physical health will expand into additional counties.
- More providers will access the web-based Practice Transformation Support Hub resource portal and be introduced to Practice Transformation connectors and practice coaches.
- Integrated financing and care regions will have the capability to submit required behavioral health data to the state.
- Providers will have an electronic health records solution to allow for greater connectivity and interoperability.
- More state employees will enroll in high-quality, coordinated care offered by Accountable Care Program networks.
- Healthier Washington will continue to leverage a set of common measures to standardize the way we measure performance in Medicaid and PEBB contracts.
- ACHs and testers of alternative payment models will have access to more data, analytics, and reporting.

### **Program evaluation and monitoring**

Healthier Washington collaborates closely with state and federal partners to inform activities and stakeholder satisfaction. Evaluation metrics allow Healthier Washington to better identify, track, and understand the impacts that SIM grant activities have on quality, cost, utilization, and population health over the performance period.

### **Plan for sustainability**

As Healthier Washington reaches the midway point of this grant, steps are under way to develop an actionable sustainability plan. SIM grant work shifts from planning and designing into measuring and operationalizing work and strategies. This approach focuses on building capacity and infrastructures, demonstrating the value of a transformed delivery system, engaging stakeholders in strategic conversations about continuing work beyond this initiative, and long-term funding to support sustained health care transformation.

### **Ties to the Medicaid Demonstration**

The goals outlined in the operational plan complement the goals of the Medicaid Transformation Project Demonstration, five-year contract with the Centers for Medicare and Medicaid Services (CMS) to achieve health system transformation in Washington. Both efforts are initiatives of Healthier Washington.

To read the Washington State SIM Operational Plan Update for Plan Year 2, visit [www.hca.wa.gov/about-hca/healthier-washington/reports](http://www.hca.wa.gov/about-hca/healthier-washington/reports).