

Exhibit A

WiSe Length of Stay

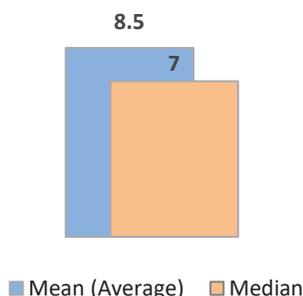
JUNE 2021

**Previously Provided Length of Stay Data
Used as a Basis for 9 Month Length of Stay Assumption to
Convert Annual Caseload to Monthly Caseload in
April 2018 Mediation Agreement**

Current Length of Stay Data

WiSe Length of Stay Data as of May 2017

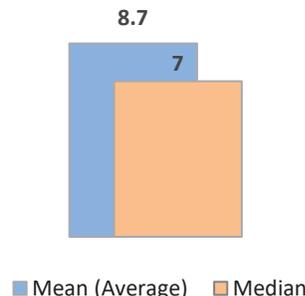
Based on Services Provided July 2014 – November 2016*



NOTES: Length of stay is measured in months. See “WiSe Length of Stay and CANS Outcomes,” May 2017. *Data from the Thurston-Mason region appeared to be incomplete after March 2016 at the time the analysis was run, so data for the Thurston-Mason region was restricted to the period from July 2014 through March 2016, as noted in the document.

WiSe Length of Stay Data as of June 2021

Based on Services Provided July 2018 – November 2020



NOTES: Length of stay is measured in months

Length of Stay in More Recent Data: Calculating mean (average) length of stay in recent time periods cannot be done directly, because a significant proportion of service episodes are still ongoing (that is, have an unknown length) as of the last available month of data. This is why the WiSe Service Characteristics Report presents median rather than mean length of stay data. Medians are available in more recent data as soon as 50% of the cohort completes their episode of care. However, medians are lower than means because some children have long service episodes. This causes the mean (average) to be higher than the median.

Assumed Relationship Between Annual Unduplicated Served and Monthly Caseload

The unduplicated annual served target was set at 7,000 in the April 2018 mediation agreement. Based on the 9 month length of stay assumption, we determined the 100% monthly caseload target to be 45% of annual unduplicated caseload target (3,150). (82.5% of 3,150 = 2,600, the monthly caseload target identified in the April 2018 mediation agreement.)

An average length of stay of less than 9 months would result in a ratio between monthly caseload and annual caseload lower than 45%. An average length of stay of more than 9 months would result in a ratio between monthly caseload and annual caseload more than 45%.

Observed Relationship Between Annual Unduplicated Served and Monthly Caseload

The unduplicated annual WiSe caseload for calendar year 2020 was 6,243 (based on administrative data without lag adjustment). The average monthly caseload over this period was 2,998 (based on administrative data without lag adjustment). The ratio between the two is 48%. Because this ratio is slightly higher than the 45% assumption underlying the April 2018 agreement, this indicates that **the average WiSe client’s time spent in WiSe in CY 2020 slightly exceeds the original 9-month length of stay assumption.**

