

Quarterly incentive funds and earned interest report

Delivery System Reform Incentive Payment program, Medicaid Transformation

Cumulative funds earned and distributed from 2017 (year 1) through Quarter 1 of 2021 (year 5)

Table of contents

| | |
|---|-----------|
| OVERVIEW | 4 |
| INCENTIVES EARNED FOR IHCP-SPECIFIC PROJECTS PLAN | 4 |
| Overview | 4 |
| Incentive funds earned | 4 |
| Table 1: incentives earned and distributed for IHCP-specific Projects Plan milestone achievement..... | 4 |
| INCENTIVES EARNED BY MCOS | 5 |
| Overview | 5 |
| Incentive funds earned | 5 |
| Table 2: MCO earned incentives for VBP milestone achievement | 5 |
| INCENTIVES EARNED BY ACHS | 6 |
| Overview | 6 |
| Table 3: ACH acronyms | 6 |
| Types of incentives available | 6 |
| Table 4: percentage of Medicaid population attributed by ACH region (November 2017) | 6 |
| Distribution of earned incentives | 7 |
| Interest accrued in the FE portal..... | 7 |
| Interpretation guidance | 7 |
| Incentives earned and distributed statewide | 8 |
| Incentive funds earned..... | 8 |
| Table 5: type of incentive funds earned | 8 |
| Table 6: type of incentive funds earned, by ACH..... | 8 |
| Incentive funds distributed by ACH..... | 8 |
| Table 7: incentive funds available and distributed by ACH..... | 9 |
| Figure 1: distribution of incentive funds (after allocation of funds to shared domain 1 partners) | 9 |
| Table 8: distribution by use category, overall..... | 10 |
| Figure 2: percent distribution by use category, overall | 10 |
| Table 9: ACH distribution of funds by use category..... | 11 |
| Table 10: organizations registered in FE portal and participating in one or more ACH projects..... | 12 |
| Table 11: organizations that have received a payment through the FE portal..... | 13 |
| Table 12: non-shared domain 1 payment count through March 2021..... | 13 |
| Table 13: ACH distribution of funds to partnering providers, by type (overall) | 13 |
| Figure 3: ACH distribution of funds to partnering providers, by type | 14 |
| Table 14: ACH distribution of funds to partnering providers, by type..... | 15 |
| Quarterly incentives earned and distributed by ACHs in 2021 | 16 |
| Table 15: incentive funds available and distributed by ACH during this reporting period (Q1 2021) | 16 |
| Better Health Together | 17 |
| Figure 4: distribution of funds by use category, BHT | 17 |
| Figure 5: distribution of funds by partnering provider, BHT..... | 17 |
| Table 16: incentive funds earned..... | 18 |
| Table 17: interest accrued for funds in FE portal..... | 18 |
| Table 18: distribution of funds for shared domain 1 partners..... | 18 |
| Table 19: incentive funds distributed, by use category | 18 |
| Cascade Pacific Action Alliance | 19 |
| Figure 6: distribution of funds by use category, CPAA..... | 19 |
| Figure 7: distribution of funds by partnering provider, CPAA..... | 19 |
| Table 20: incentive funds earned..... | 20 |
| Table 21: interest accrued for funds in FE portal..... | 20 |
| Table 22: distribution of funds for shared domain 1 partners..... | 20 |
| Table 23: incentive funds distributed, by use category | 20 |
| Elevate Health | 21 |

| | |
|---|----|
| Figure 8: distribution of funds by use category, EH..... | 21 |
| Figure 9: distribution of funds by partnering provider, EH..... | 21 |
| Table 24: incentive funds earned..... | 22 |
| Table 25: interest accrued for funds in FE portal..... | 22 |
| Table 26: distribution of funds for shared domain 1 partners..... | 22 |
| Table 27: incentive funds distributed, by use category..... | 22 |
| Greater Columbia..... | 23 |
| Figure 10: distribution of funds by use category, GCACH..... | 23 |
| Figure 11: distribution of funds by partnering provider, GCACH..... | 23 |
| Table 28: incentive funds earned..... | 24 |
| Table 29: interest accrued for funds in FE portal..... | 24 |
| Table 30: distribution of funds for shared domain 1 partners..... | 24 |
| Table 31: incentive funds distributed, by use category..... | 24 |
| HealthierHere..... | 25 |
| Figure 12: distribution of funds by use category, HH..... | 25 |
| Figure 13: distribution of funds by partnering provider, HH..... | 25 |
| Table 32: incentive funds earned..... | 26 |
| Table 33: interest accrued for funds in FE portal..... | 26 |
| Table 34: distribution of funds for shared domain 1 partners..... | 26 |
| Table 35: incentive funds distributed, by use category..... | 26 |
| North Central..... | 27 |
| Figure 14: distribution of funds by use category, NCACH..... | 27 |
| Figure 15: distribution of funds by partnering provider, NCACH..... | 27 |
| Table 36: incentive funds earned..... | 28 |
| Table 37: interest accrued for funds in FE portal..... | 28 |
| Table 38: distribution of funds for shared domain 1 partners..... | 28 |
| Table 39: incentive funds distributed, by use category..... | 28 |
| North Sound..... | 29 |
| Figure 16: distribution of funds by use category, NSACH..... | 29 |
| Figure 17: distribution of funds by partnering provider, NSACH..... | 29 |
| Table 40: incentive funds earned..... | 30 |
| Table 41: interest accrued for funds in FE portal..... | 30 |
| Table 42: distribution of funds for shared domain 1 partners..... | 30 |
| Table 43: incentive funds distributed, by use category..... | 30 |
| Olympic Community of Health..... | 31 |
| Figure 18: distribution of funds by use category, OCH..... | 31 |
| Figure 19: distribution of funds by partnering provider, OCH..... | 31 |
| Table 44: incentive funds earned..... | 32 |
| Table 45: interest accrued for funds in FE portal..... | 32 |
| Table 46: distribution of funds for shared domain 1 partners..... | 32 |
| Table 47: incentive funds distributed, by use category..... | 32 |
| SWACH..... | 33 |
| Figure 20: distribution of funds by use category, SWACH..... | 33 |
| Figure 21: distribution of funds by partnering provider, SWACH..... | 33 |
| Table 48: incentive funds earned..... | 34 |
| Table 49: interest accrued for funds in FE portal..... | 34 |
| Table 50: distribution of funds for shared domain 1 partners..... | 34 |
| Table 51: incentive funds distributed, by use category..... | 34 |

Overview

This report details the Medicaid Transformation Delivery System Reform Incentive Payment (DSRIP) program funding activity through March 2021. It reflects funds earned by Indian health care providers (IHCPs) implementing IHCP-specific projects, managed care organizations (MCOs), and Accountable Communities of Health (ACHs).

Reports for previous quarters, such as [2019](#), are available on the [Medicaid Transformation Project reports](#) page. The measurement period for financial data is by calendar year (CY) for all entities in this report.

Incentives earned for IHCP-specific Projects Plan

Overview

As part of the government-to-government relationship with Indian nations, Health Care Authority (HCA), IHCPs, and the American Indian Health Commission for Washington State established the IHCP-specific projects. The Centers of Medicare & Medicaid Services (CMS) approved the [Indian Health Care Provider protocol](#). DSRIP funds associated with this project are distributed from HCA to IHCPs through the financial executor portal.

Commission delegates represent each of the 29 federally recognized tribes and two Urban Indian Health Programs (UIHPs) in Washington. The delegates decided that earned incentive funds would be equally distributed among the 31 IHCPs. In addition, the delegates decided the Northwest Portland Indian Health Board would receive a one-time payment of \$550,000 to support establishment of a Community Health Aide Program Board.

The Medicaid Transformation Project (MTP) IHCP Planning Funds Plan and the IHCP-specific Projects Plan, written by the commission and IHCPs, earned the first two rounds of funds. For 2019-2021 (demonstration year (DY) 3-5), IHCPs earn the funds on a semi-annual basis.

Incentive funds earned

The table below reflects incentives distributed to IHCPs through March 31, 2021. CMS approved the IHCP protocol in February 2018, so incentives earned for the IHCP-specific projects occurred after this date.

Table 1: incentives earned and distributed for IHCP-specific Projects Plan milestone achievement

| Year (Y) | Quarter (Q) | Earned | Distributed |
|--------------------|-------------|-----------------|----------------|
| 2 (CY 2018) | Q1 | \$0.00 | \$0.00 |
| | Q2 | \$5,400,000.00 | \$2,270,961.00 |
| | Q3 | \$0.00 | \$782,255.00 |
| | Q4 | \$5,579,000.00 | \$5,547,300.00 |
| | Y2 total | \$10,979,000.00 | \$8,600,516.00 |
| 3 (CY 2019) | Q1 | \$0.00 | \$1,345,672.00 |
| | Q2 | \$0.00 | \$336,418.00 |
| | Q3 | \$1,862,500.00 | \$672,836.00 |
| | Q4 | \$0.00 | \$1,321,760.00 |
| | Y3 total | \$1,862,500.00 | \$3,676,686.00 |
| 4 (CY 2020) | Q1 | \$1,862,500.00 | \$1,021,375.00 |
| | Q2 | \$0.00 | \$600,809.00 |
| | Q3 | \$0.00 | \$0.00 |
| | Q4 | \$1,660,000 | \$0.00 |

| | | | |
|--------------------|----------|------------------------|------------------------|
| | Y4 total | \$3,522,500.00 | \$1,622,184.00 |
| 5 (CY 2021) | Q1 | \$0.00 | \$1,103,608.00 |
| | Q2 | | |
| | Q3 | | |
| | Q4 | | |
| | Y5 total | \$0.00 | \$1,103,608.00 |
| Total | | \$16,364,000.00 | \$15,002,994.00 |

Incentives earned by MCOs

Overview

DSRIP funds earned by MCOs are distributed directly from HCA to each MCO. The amount of incentives available to an individual MCO is determined by the attributed statewide managed care member months under signed Apple Health contracts for the associated calendar year. MCOs include:

- Amerigroup (AMG)
- Community Health Plan of Washington (CHPW)
- Coordinated Care of Washington (CCW)
- Molina Healthcare of Washington (MHW)
- United Healthcare Community Plan (UHC)

MCOs can earn DSRIP incentive payments for reporting data to measure progress toward value-based purchasing (VBP) adoption targets and achievement of and improvement toward VBP adoption targets. See the [Measurement Guide](#) (Chapter 3) for more information.

Incentive funds earned

The table below reflects incentives distributed to MCOs through March 31, 2021. Note that VBP incentives were not available for year 1 (2017). **The first VBP payments to MCOs occurred in Q4 2019.**

Table 2: MCO earned incentives for VBP milestone achievement

| Year | Type | Month/ year distributed to MCOs | Earned (total) | Incentives earned, by MCO | | | | |
|--------------------|---------------------------|---------------------------------|-----------------------|---------------------------|-----------------------|-----------------------|-----------------------|-----------------------|
| | | | | AMG | CHPW | CCW | MHW | UHC |
| 2 (CY 2018) | Pay-for-reporting (P4R) | Oct. 2019 | \$4,000,000.00 | \$370,400.00 | \$668,800.00 | \$509,200.00 | \$1,898,000.00 | \$553,600.00 |
| | Pay-for-performance (P4P) | Mar. 2020 | \$4,000,000.00 | \$370,400.00 | \$668,800.00 | \$509,200.00 | \$1,898,000.00 | \$553,600.00 |
| | Y2 total | | \$8,000,000.00 | \$740,800.00 | \$1,337,600.00 | \$1,018,400.00 | \$3,796,000.00 | \$1,107,200.00 |
| 3 (CY 2019) | P4R | Mar. 2021 | \$2,000,000.00 | \$245,600.00 | \$304,800.00 | \$243,200.00 | \$957,000.00 | \$249,400.00 |
| | P4P | Mar. 2021 | \$5,889,270.00 | \$699,960.00 | \$914,400.00 | \$693,120.00 | \$2,871,000.00 | \$710,790.00 |
| | *Challenge pool | Mar. 2021 | \$110,730.00 | \$14,078.00 | \$14,295.00 | \$10,320.00 | \$61,269.00 | \$10,768.00 |

| | | | | | | | | |
|-------------|----------------|--|----------------|--------------|----------------|--------------|----------------|--------------|
| | redistribution | | | | | | | |
| | Y3 total | | \$8,000,000.00 | \$959,638.00 | \$1,233,495.00 | \$946,640.00 | \$3,889,269.00 | \$970,958.00 |
| 4 (CY 2020) | P4P | | | | | | | |
| 5 (CY 2021) | P4P | | | | | | | |

*AMG, CCW, and UHC did not earn 100 percent of P4P available. The remaining funds were redistributed to MCOs, per the [VBP Roadmap](#).

Incentives earned by ACHs

Overview

DSRIP incentive funds earned by ACHs are held in accounts managed by an independent financial executor. The financial executor distributes these funds to ACHs and partnering providers through a web-based portal—called the financial executor (FE) portal—under the direction of ACHs.

Below are the acronyms for each ACH, which is how the name will appear in the tables in this report.

Table 3: ACH acronyms

| ACH name | Acronym |
|---------------------------------|---------|
| Better Health Together | BHT |
| Cascade Pacific Action Alliance | CPAA |
| Elevate Health | EH |
| Greater Columbia | GCACH |
| HealthierHere | HH |
| North Central | NCACH |
| North Sound | NSACH |
| Olympic Community of Health | OCH |
| SWACH | SWACH |

Types of incentives available

Throughout Medicaid Transformation, ACHs may have earned:

- **Project incentives** through successful submission and full valuation of their project plans, and by demonstrating milestone achievement. A point-in-time client enrollment count from November 2017 set the ACH population counts for the calculation of maximum potential ACH project and integration incentives. ACH population count included Medicaid and State Health Care Innovation Plan beneficiaries with comprehensive physical and behavioral health care benefits—also referred to as full benefit Title XIX or Title XXI coverage—as of November 2017.

Table 4: percentage of Medicaid population attributed by ACH region (November 2017)

| ACH | Population (%) |
|-------|----------------|
| BHT | 11% |
| CPAA | 10% |
| EH | 12% |
| GCACH | 14% |
| HH | 22% |

| | |
|-------|-----|
| NCACH | 5% |
| NSACH | 15% |
| OCH | 4% |
| SWACH | 7% |

- **Project plan bonus pool incentives** for selecting more than four projects in their project plans. This was a one-time opportunity. Four ACHs earned this incentive (CPAA, NCACH, NSACH, and OCH).
- **Integration incentives** by achieving milestones related to the transition to integrated managed care.
- **VBP incentives** by reporting progress on VBP milestones and improvement, and achievement of VBP adoption targets in the region.
- **ACH high-performance incentives** distributed based on relative ACH performance on a set of metrics and adjusted for the relative proportion of Medicaid-covered lives in each ACH region.
- **Design funds** distributed in DY1 to enable ACHs to develop the technology, tools, and human resources to support the capacity to pursue DSRIP goals and coordinate across community partners. HCA paid Phase One design funds (\$1 million per ACH) to ACHs in June 2017. HCA paid Phase Two design funds (\$5 million per ACH) in September 2017. Since the FE portal was in development at that time, HCA paid design funds directly to ACHs. [See each ACH page](#) for a description of how these funds were used to support DSRIP objectives. Tables in this report do not include the \$6 million each ACH earned for design funds.

Distribution of earned incentives

In this report, distributed incentives are listed according to [use categories](#) and by type of partnering provider. ACHs must identify payments to themselves and partnering providers using standardized use categories in the FE portal. HCA developed these use categories, with input from ACHs.

Interest accrued in the FE portal

HCA and the FE implemented a change that allows ACHs to accrue interest in the FE portal. ACHs began accruing interest in August 2019. This quarterly report will include the amount of interest earned for each ACH, starting with Q3 2019. The decision to allow interest accrual was based on ACH requests and the recognition that each ACH is likely to retain funding in the FE portal based on allocation timelines and contract terms with partnering providers.

HCA will monitor the FE portal to make sure ACHs are distributing funds to partnering providers in a timely manner. If there are concerns with funds being held and not distributed, HCA has the authority to convert FE portal accounts back to noninterest-bearing accounts.

Interpretation guidance

The tables in this report reflect incentive payments earned and distributed through the FE portal. Each ACH has a budget and funds flow model specific to its region, approved by the ACH's decision-making body. Although all ACHs use these categories, each ACH may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary. For more information, visit the [MTP reports page](#).

The following tables list the total amount of incentive funds earned and distributed as of March 31, 2021, as well as quarterly breakdowns for 2021 (through Q1).

Incentives earned and distributed statewide

Incentive funds earned

At the end of March 2021, HCA distributed more than \$581 million in incentive funds to ACHs through the FE portal, with the majority of incentive funds earned for project milestone achievement (more than \$499 million).

Table 5: type of incentive funds earned

| | Project | Project plan bonus | VBP | Integration | Total |
|--------------|------------------|--------------------|----------------|-----------------|-------------------------|
| State | \$499,684,711.02 | \$6,308,649.00 | \$7,679,624.00 | \$68,111,492.00 | \$581,784,476.02 |

Table 6: type of incentive funds earned, by ACH

| ACH | Project | Project plan bonus | VBP | Integration | Total |
|--------------|------------------|--------------------|--------------|-----------------|-------------------------|
| BHT | \$54,965,319.95 | \$0.00 | \$900,000.00 | \$8,301,872.00 | \$64,167,191.95 |
| CPAA | \$49,968,470.94 | \$1,455,842.00 | \$685,053.00 | \$0.00 | \$52,109,365.94 |
| EH | \$59,962,163.53 | \$0.00 | \$900,000.00 | \$9,321,788.00 | \$70,183,951.53 |
| GCACH | \$69,955,860.21 | \$0.00 | \$694,571.00 | \$10,183,916.00 | \$80,834,347.21 |
| HH | \$109,930,636.40 | \$0.00 | \$900,000.00 | \$14,888,792.00 | \$125,719,428.40 |
| NCACH | \$24,984,235.01 | \$1,455,842.00 | \$900,000.00 | \$5,781,980.00 | \$33,122,057.01 |
| NSACH | \$74,952,705.06 | \$1,941,123.00 | \$900,000.00 | \$10,831,088.00 | \$88,624,916.06 |
| OCH | \$19,987,389.42 | \$1,455,842.00 | \$900,000.00 | \$0.00 | \$22,343,231.42 |
| SWACH | \$34,977,930.50 | \$0.00 | \$900,000.00 | \$8,802,056.00 | \$44,679,986.50 |

Project incentive funds distributed to shared domain 1 partners

Shared domain 1 was a statewide partnership across the nine ACHs and all public hospitals to advance domain 1 health system capacity building efforts. Shared domain 1 payments were authorized by each ACH in the first three years of DSRIP and based on earned regional project incentives (similar to partnering provider payments).

Funds distributed to shared domain 1 partners were intended to support collaborative capacity building efforts in areas, such as workforce, VBP readiness, and systems for population health management (e.g., health information technology). These capacity building efforts are foundational and directly related to the transformation projects in domains 2 and 3. More information about domain 1 is available in the [Project Toolkit](#).

Fifty-four organizations participated in shared domain 1 activities across all ACHs. ACHs distributed a total of four payments to shared domain 1 partner organizations. The cumulative amount of shared domain funds distributed is \$116,237,321. No additional shared domain 1 payments are anticipated, although many of these same partnering providers receive other DSRIP incentives.

Incentive funds distributed by ACH

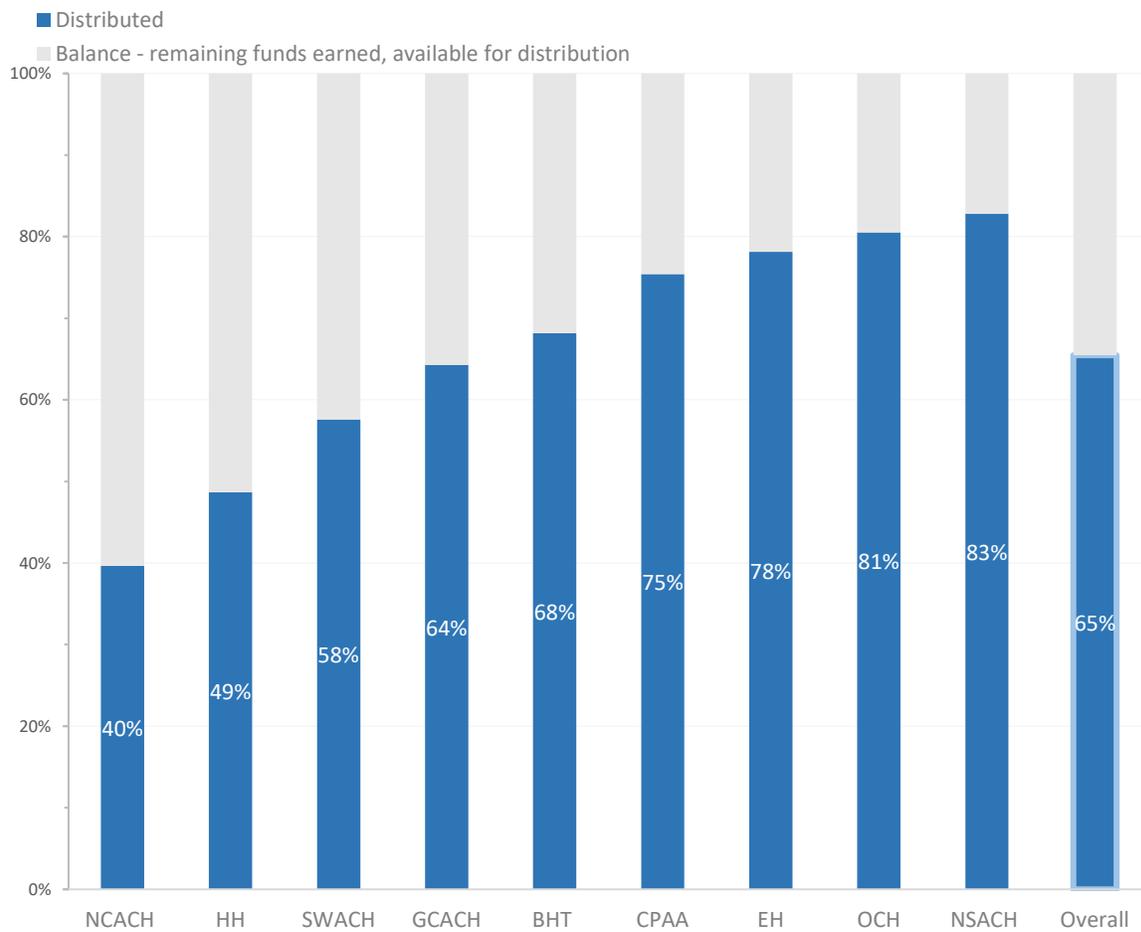
The table below lists total (cumulative) incentives earned by ACHs and disbursed by HCA to the FE portal, and distributed by ACHs (outside of shared domain 1 payments allocated).

Table 7: incentive funds available and distributed by ACH

| ACH | Total earned incentive funds | Funds distributed - shared domain 1 partners | Funds distributed - all other use categories | *Balance - remaining funds earned, available for distribution |
|-------|------------------------------|--|--|---|
| BHT | \$64,258,348.32 | \$12,786,104.50 | \$35,086,343.35 | \$16,385,900.47 |
| CPAA | \$52,150,724.16 | \$11,623,733.00 | \$30,564,338.41 | \$9,962,652.75 |
| EH | \$70,259,024.55 | \$13,948,477.50 | \$44,000,867.07 | \$12,309,679.98 |
| GCACH | \$80,982,704.23 | \$16,273,226.00 | \$41,588,656.70 | \$23,120,821.53 |
| HH | \$126,003,030.50 | \$25,572,210.50 | \$48,858,850.61 | \$51,571,969.39 |
| NCACH | \$33,184,340.78 | \$5,811,865.00 | \$10,857,321.69 | \$16,515,154.09 |
| NSACH | \$88,706,957.51 | \$17,435,598.50 | \$59,019,391.56 | \$12,251,967.45 |
| OCH | \$22,354,395.59 | \$4,649,493.00 | \$14,252,788.13 | \$3,452,114.46 |
| SWACH | \$44,771,785.74 | \$8,136,613.00 | \$21,093,466.84 | \$15,541,705.90 |
| Total | \$582,671,311.38 | \$116,237,321.00 | \$305,322,024.36 | \$161,111,966.02 |

*Although the funds are still in the portal, a portion of those funds have already been allocated by ACHs.

Figure 1: distribution of incentive funds (after allocation of funds to shared domain 1 partners)



Data source: Financial Executor

Distribution by use category

The remaining tables in this section exclude shared domain 1 distributions and focus on the other use categories that relate to the ACH regional investment strategy for project implementation. ACHs distributed more than \$305 million, according to the other defined [use categories](#) through the FE portal.

Although all ACHs use a common set of use categories in the FE portal, ACHs may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary.

Table 8: distribution by use category, overall

| Use category | Distributed |
|--|-------------------------|
| Administration | \$32,466,609.62 |
| Community health fund | \$24,051,952.14 |
| Health system and community capacity building | \$52,900,824.65 |
| Integration incentives | \$26,145,351.48 |
| Project management | \$9,464,966.81 |
| Provider engagement, participation, and quality incentives | \$93,968,065.36 |
| Provider performance and quality incentives | \$60,033,161.30 |
| Reserve/contingency fund | \$6,291,093.00 |
| Total | \$305,322,024.36 |

Figure 2: percent distribution by use category, overall

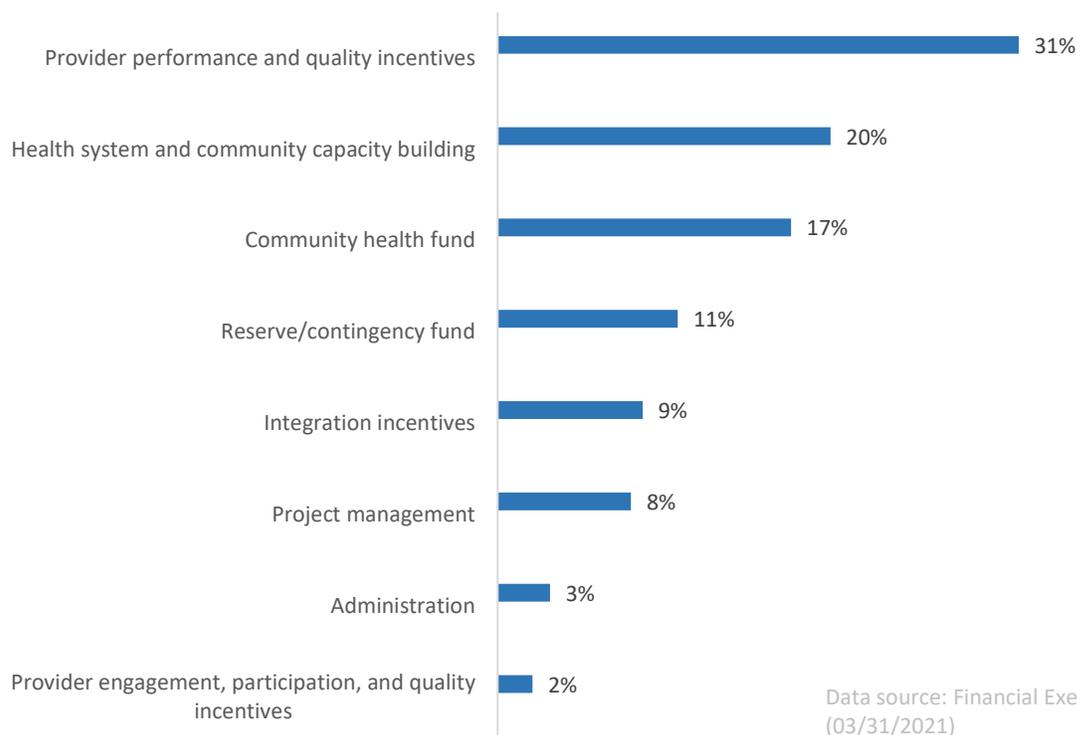


Table 9: ACH distribution of funds by use category

| | BHT | CPAA | EH | GCACH | HH | NCACH | NSACH | OCH | SWACH | Total |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------|
| Administration | \$2,179,148.08 | \$335,891.00 | \$5,567,260.00 | \$2,968,955.00 | \$11,117,865.95 | \$3,674.81 | \$8,356,788.69 | \$14,081.37 | \$1,922,944.72 | \$32,466,609.62 |
| Community health fund | \$4,217,922.05 | \$3,107,044.00 | \$5,314,227.25 | \$2,160,857.75 | \$0.00 | \$10,082.10 | \$8,641,818.99 | \$0.00 | \$600,000.00 | \$24,051,952.14 |
| Health systems and community capacity building | \$9,513,717.00 | \$2,561,451.41 | \$7,432,494.00 | \$8,554,835.06 | \$6,240,907.33 | \$2,533,244.09 | \$11,940,966.41 | \$309,587.00 | \$3,813,622.35 | \$52,900,824.65 |
| Integration incentives | \$2,976,000.00 | \$0.00 | \$4,871,933.00 | \$11,014,111.64 | \$6,460,183.18 | \$58,421.66 | \$553,320.00 | \$0.00 | \$211,382.00 | \$26,145,351.48 |
| Project management | \$0.00 | \$1,903,385.00 | \$1,889,000.00 | \$1,503,331.00 | \$0.00 | \$910,311.44 | \$2,916,504.17 | \$196,000.00 | \$146,435.20 | \$9,464,966.81 |
| Provider engagement, participation, and implementation | \$15,628,721.22 | \$10,104,184.00 | \$4,743,000.02 | \$9,104,687.00 | \$12,188,980.38 | \$3,698,149.11 | \$24,889,993.30 | \$11,674,763.76 | \$1,935,586.57 | \$93,968,065.36 |
| Provider performance and quality incentives | \$0.00 | \$10,610,481.00 | \$14,182,952.80 | \$6,281,879.25 | \$12,850,913.77 | \$3,643,438.48 | \$0.00 | \$0.00 | \$12,463,496.00 | \$60,033,161.30 |
| Reserve/contingency fund | \$570,835.00 | \$1,941,902.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,720,000.00 | \$2,058,356.00 | \$0.00 | \$6,291,093.00 |
| Total | \$35,086,343.35 | \$30,564,338.41 | \$44,000,867.07 | \$41,588,656.70 | \$48,858,850.61 | \$10,857,321.69 | \$59,019,391.56 | \$14,252,788.13 | \$21,093,466.84 | \$305,322,024.36 |

Distribution by partnering provider type

ACHs have established elaborate networks of partners to implement community driven health transformation approaches. Partners span a variety of settings and types, including but not limited to, primary care, behavioral health, oral health, tribes, hospitals, and community-based organizations.

According to the FE portal, more than 500 organizations are participating in DSRIP activities in one or more ACH. Nontribal providers are categorized according to traditional Medicaid providers and nontraditional Medicaid providers.

- Traditional Medicaid provider: these providers bill for services, either to an MCO or to the state directly (e.g., hospitals, primary care providers).
- Nontraditional Medicaid provider: this category of partners may receive some Medicaid funding through programs that provide grant dollars, etc. but they do not provide billable healthcare services to Medicaid members (e.g., behavioral health organizations, community-based organizations, fire districts).

At the end of March 2021, **626 unique partnering provider organizations** registered in the FE portal. The table below reflects organizations registered in the FE portal and participating in one or more project areas with a given ACH.

Partnering provider organizations may partner with more than one ACH, and may not be implementing all project areas with an ACH. If a provider organization partners with more than one ACH, the organization will be counted under each ACH partner.

Although the list of partners registered in the FE portal is not exhaustive of all entities supporting project activities, it is a reliable indicator of the breadth of partner engagement at the regional level.¹

Table 10: organizations registered in FE portal and participating in one or more ACH projects

| Type | BHT | CPAA | EH | GCACH | HH | NCACH | NSACH | OCH | SWACH |
|---|------------|-----------|-----------|------------|------------|------------|------------|-----------|-----------|
| Nontraditional provider | 52 | 22 | 40 | 46 | 71 | 81 | 39 | 8 | 14 |
| Traditional Medicaid provider | 51 | 64 | 55 | 93 | 102 | 58 | 79 | 59 | 66 |
| Tribal provider (Indian Health Service, or IHS) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tribal provider (tribe) | 3 | 6 | 1 | 1 | 3 | 1 | 10 | 2 | 1 |
| Tribal provider (UIHP) | 2 | 0 | 0 | 0 | 1 | 0 | 0 | | 0 |
| Total | 108 | 92 | 96 | 140 | 177 | 140 | 128 | 69 | 81 |

To date, ACHs have processed approximately 5936 payments through the FE portal. ACHs authorized payments to 628 partnering provider organizations as of March 2021. Note that this may count some organizations more than once if they are partnered with more than one ACH.

¹ MCOs are expected to participate in delivery system reform efforts as a matter of business interest and contractual obligation to the state. For this reason, they do not receive incentive payments for participation in ACH-led transformation projects. However, MCOs are eligible to earn MCO VBP incentives for achieving annual MCO VBP targets.

Table 11: organizations that have received a payment through the FE portal

| Type | BHT | CPAA | EH | GCACH | HH | NCACH | NSACH | OCH | SWACH |
|---|------------|-----------|-----------|-----------|------------|------------|-----------|-----------|-----------|
| Nontraditional provider | 53 | 21 | 40 | 45 | 70 | 83 | 43 | 4 | 13 |
| Traditional Medicaid provider | 42 | 30 | 13 | 52 | 58 | 24 | 39 | 20 | 27 |
| Tribal provider (Indian Health Service, or IHS) | 0 | 1 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Tribal provider (tribe) | 4 | 6 | 1 | 1 | 3 | 1 | 9 | 3 | 1 |
| Tribal provider (UIHP) | 2 | 0 | 0 | 0 | 1 | 0 | 0 | 0 | 0 |
| Total | 101 | 58 | 54 | 98 | 132 | 108 | 91 | 27 | 41 |

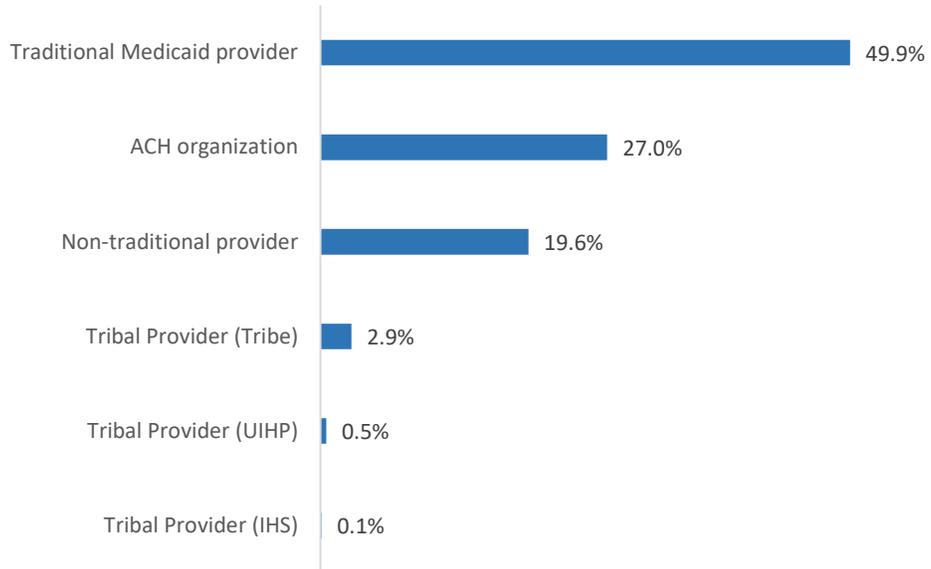
Table 11: non-shared domain 1 payment count through March 2021

| Provider type | Payment count |
|-------------------------|---------------|
| ACH organization | 145 |
| Nontraditional provider | 2006 |
| Traditional provider | 3570 |
| Tribal provider (HIS) | 5 |
| Tribal provider (tribe) | 174 |
| Tribal provider (UIHP) | 36 |
| Total | 5936 |

Table 13: ACH distribution of funds to partnering providers, by type (overall)

| Type | Distributed (\$) |
|--|-------------------------|
| ACH organization | \$82,458,406.93 |
| Nontraditional provider | \$59,778,210.62 |
| Traditional Medicaid provider | \$152,266,462.72 |
| Tribal provider (Indian Health Services (IHS)) | \$307,582.00 |
| Tribal provider (tribe) | \$8,885,367.09 |
| Tribal provider (UIHP) | \$1,647,375.00 |
| Total | \$305,343,404.36 |

Figure 3: ACH distribution of funds to partnering providers, by type



Data source: Financial Executor portal (03/31/2021)

Key considerations when reviewing the distribution of funds to partnering provider organizations:

- Although not a partnering provider, ACHs require resources to manage transformation project activities. Payments authorized by the ACH organization to the ACH organization are included below.
- Some ACHs may have paid partnering provider(s) outside of the FE portal. This report only reflects the payments distributed to partnering providers through the FE portal.
- For information about the number of organizations committed to support shared domain 1 activities and related funds, see page 8 of this report.

Table 14: ACH distribution of funds to partnering providers, by type

| Type | BHT | CPAA | EH | GCACH | HH | NCACH | NSACH | OCH | SWACH | Total |
|--------------------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|------------------------|-------------------------|
| ACH organization | \$11,526,104.93 | \$7,457,415.00 | \$16,567,260.00 | \$4,756,845.00 | \$11,133,512.95 | \$226,961.23 | \$22,855,686.94 | \$3,001,305.37 | \$4,933,315.51 | \$82,458,406.93 |
| Nontraditional provider | \$4,333,994.42 | \$7,525,136.57 | \$10,984,440.27 | \$5,088,940.63 | \$15,384,251.18 | \$4,314,657.73 | \$8,953,917.82 | \$372,149.67 | \$2,820,722.33 | \$59,778,210.62 |
| Traditional Medicaid provider | \$17,513,644.00 | \$13,119,687.84 | \$16,299,166.80 | \$31,722,871.07 | \$20,689,672.48 | \$6,155,702.73 | \$24,102,899.30 | \$9,870,889.50 | \$12,791,929.00 | \$152,266,462.72 |
| Tribal provider (IHS) | \$0.00 | \$307,582.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$307,582.00 |
| Tribal provider (tribe) | \$856,500.00 | \$2,175,897.00 | \$150,000.00 | \$20,000.00 | \$860,139.00 | \$160,000.00 | \$3,106,887.50 | \$1,008,443.59 | \$547,500.00 | \$8,885,367.09 |
| Tribal provider (UIHP) | \$856,100.00 | \$0.00 | \$0.00 | \$0.00 | \$791,275.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$1,647,375.00 |
| Total | \$35,086,343.35 | \$30,585,718.41 | \$44,000,867.07 | \$41,588,656.70 | \$48,858,850.61 | \$10,857,321.69 | \$59,019,391.56 | \$14,252,788.13 | \$21,093,466.84 | \$305,343,404.36 |

Quarterly incentives earned and distributed by ACHs in 2021

The following tables list funds earned and distributed for each quarter of 2021. Reports for previous quarters, such as [Q1 of 2019](#), are available on the [MTP reports](#) page. Note that ACHs typically earn incentive funds twice per year after submission and evaluation of their project plans.

For more information on the ACHs most current evaluation, visit the most recent [Semi-Annual Findings Report](#). In addition, each ACH has its own budget, funds allocation methodology, and a unique cadence for distributing funds to partnering providers.

Table 15: incentive funds available and distributed by ACH during this reporting period (Q1 2021)

| ACH | Earned incentives during this reporting period | Interest earned during this reporting period | Funds distributed this reporting period | Balance* Remaining funds in FE available for distribution |
|--------------|--|--|---|--|
| BHT | \$250,000.00 | \$0.00 | \$2,569,879.83 | \$16,385,900.47 |
| CPAA | \$35,053.00 | \$0.00 | \$1,249,859.50 | \$9,962,652.75 |
| EH | \$250,000.00 | \$0.00 | \$1,468,680.02 | \$12,309,679.98 |
| GC ACH | \$44,571.00 | \$0.00 | \$5,066,056.30 | \$23,120,821.53 |
| HH | \$250,000.00 | \$226.55 | \$3,990,718.93 | \$51,571,969.39 |
| NCACH | \$250,000.00 | \$0.00 | \$1,252,605.59 | \$16,515,154.09 |
| NS ACH | \$250,000.00 | \$0.00 | \$354,061.82 | \$12,251,967.45 |
| OCH | \$250,000.00 | \$0.00 | \$132,167.66 | \$3,452,114.46 |
| SWACH | \$250,000.00 | \$0.00 | \$1,695,384.00 | \$15,541,705.90 |
| Total | \$1,829,624.00 | \$226.55 | \$17,779,413.65 | \$161,111,966.02 |

*Although the funds are still in the portal, a portion of those funds have already been allocated by ACHs.

To navigate to a specific ACH, click below:

- [Better Health Together](#)
- [Cascade Pacific Action Alliance](#)
- [Elevate Health](#)
- [Greater Columbia](#)
- [HealthierHere](#)
- [North Central](#)
- [North Sound](#)
- [Olympic Community of Health](#)
- [SWACH](#)

Better Health Together

Snapshot (cumulative)

\$64.2M

funds earned and interest accrued

\$47.9M

funds distributed (including shared domain 1)

\$16.4M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of BHT funds distribution as of Q1 2021:

Figure 4: distribution of funds by use category, BHT

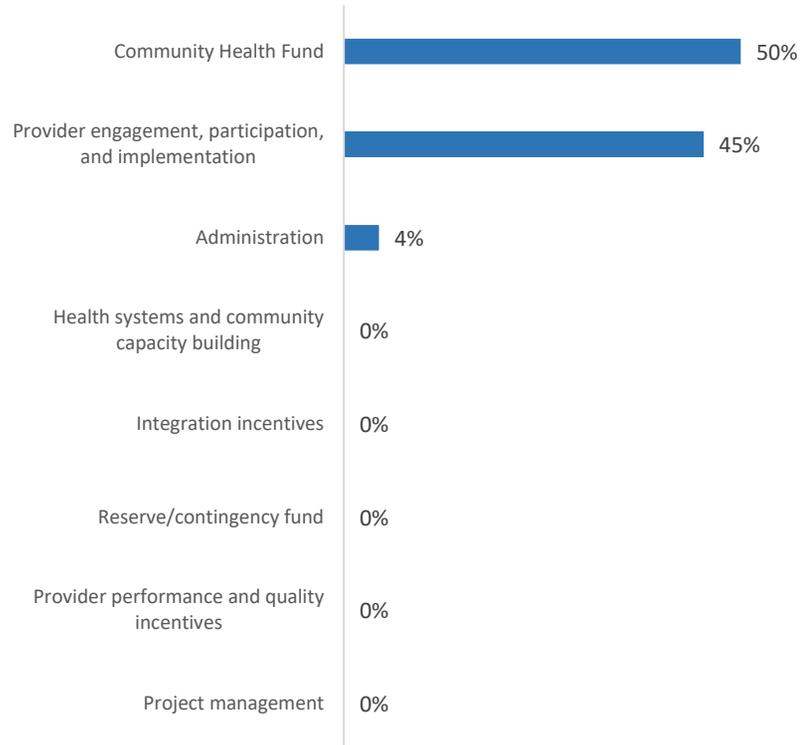
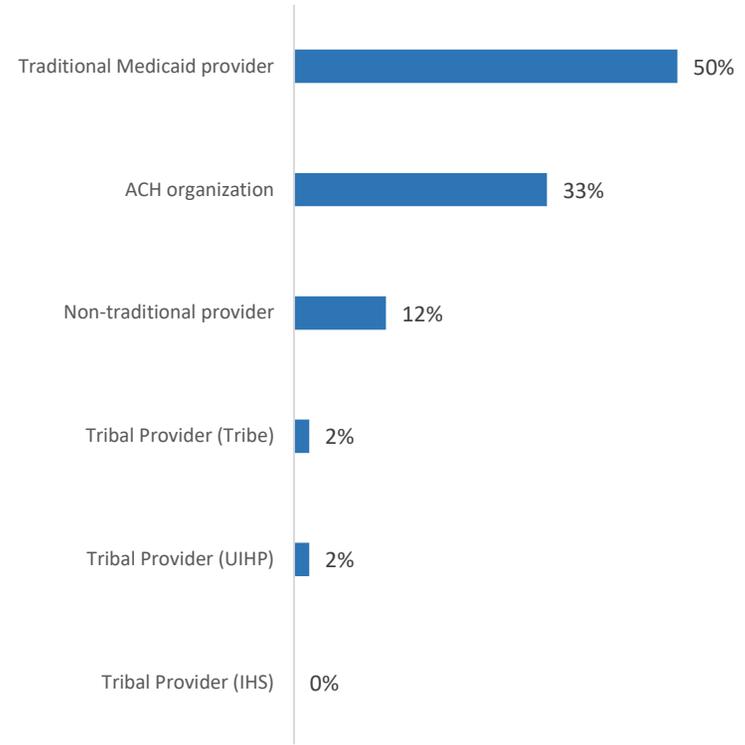


Figure 5: distribution of funds by partnering provider, BHT



Data source: financial executor portal (03/31/2021)

BHT quarterly incentive funds report, January-March 2021

Table 16: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 17: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 18: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 19: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$113,748.20 | \$0.00 | \$0.00 | \$0.00 | \$113,748.20 |
| Community health fund | \$1,288,607.65 | \$0.00 | \$0.00 | \$0.00 | \$1,288,607.65 |
| Health systems and community capacity building | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$1,167,523.98 | \$0.00 | \$0.00 | \$0.00 | \$1,167,523.98 |
| Provider performance and quality incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$2,569,879.83 | \$0.00 | \$0.00 | \$0.00 | \$2,569,879.83 |

Cascade Pacific Action Alliance

Snapshot (cumulative)

\$52.2M

funds earned and interest accrued

\$42.2M

funds distributed (including shared domain 1)

\$10M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of CPAA funds distribution as of Q1 2021:

Figure 6: distribution of funds by use category, CPAA

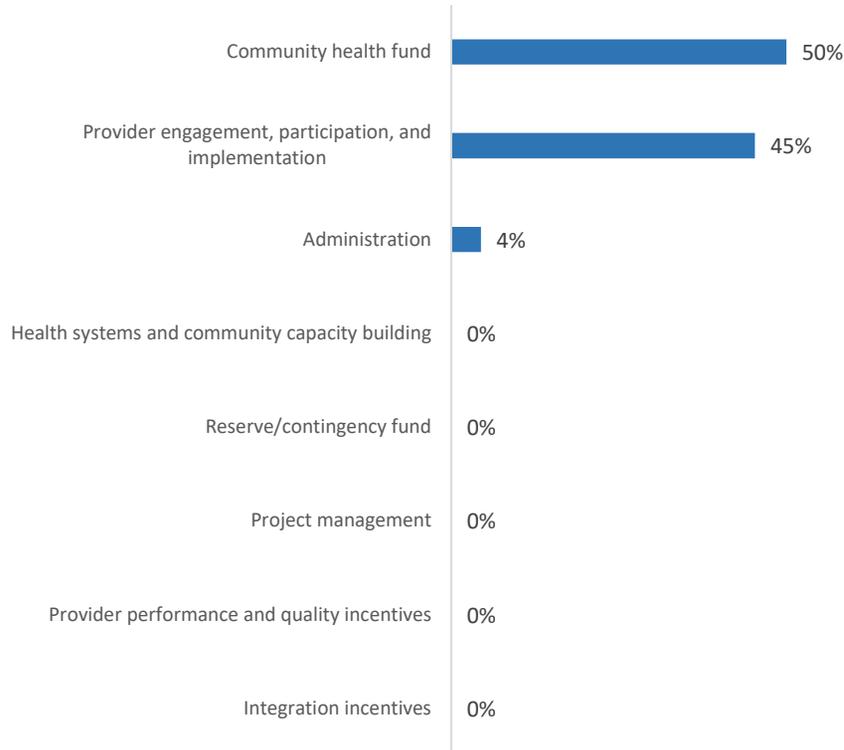
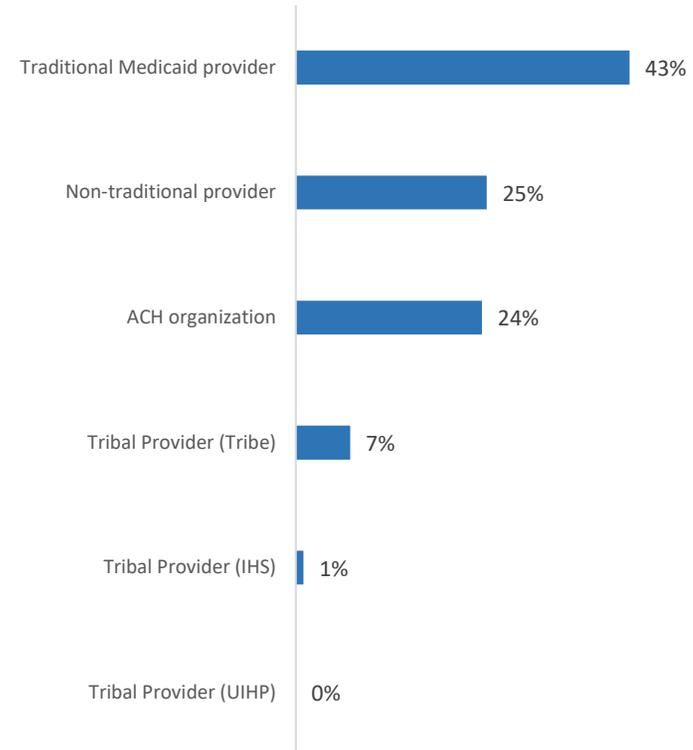


Figure 7: distribution of funds by partnering provider, CPAA



Data source: financial executor portal (03/31/2021)

CPAA quarterly incentive funds report, January-March 2021

Table 20: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|--------------------|---------------|---------------|---------------|--------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$35,053.00 | \$0.00 | \$0.00 | \$0.00 | \$35,053.00 |
| Total | \$35,053.00 | \$0.00 | \$0.00 | \$0.00 | \$35,053.00 |

Table 21: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 22: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 23: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$35,236.50 | \$0.00 | \$0.00 | \$0.00 | \$35,236.50 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$214,161.00 | \$0.00 | \$0.00 | \$0.00 | \$214,161.00 |
| Provider performance and quality incentives | \$1,000,462.00 | \$0.00 | \$0.00 | \$0.00 | \$1,000,462.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$1,249,859.50 | \$0.00 | \$0.00 | \$0.00 | \$1,249,859.50 |

Elevate Health

Snapshot (cumulative)

\$70.3M

funds earned and interest accrued

\$57.9M

funds distributed (including shared domain 1)

\$12.3M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of EH funds distribution as of Q1 2021:

Figure 8: distribution of funds by use category, EH

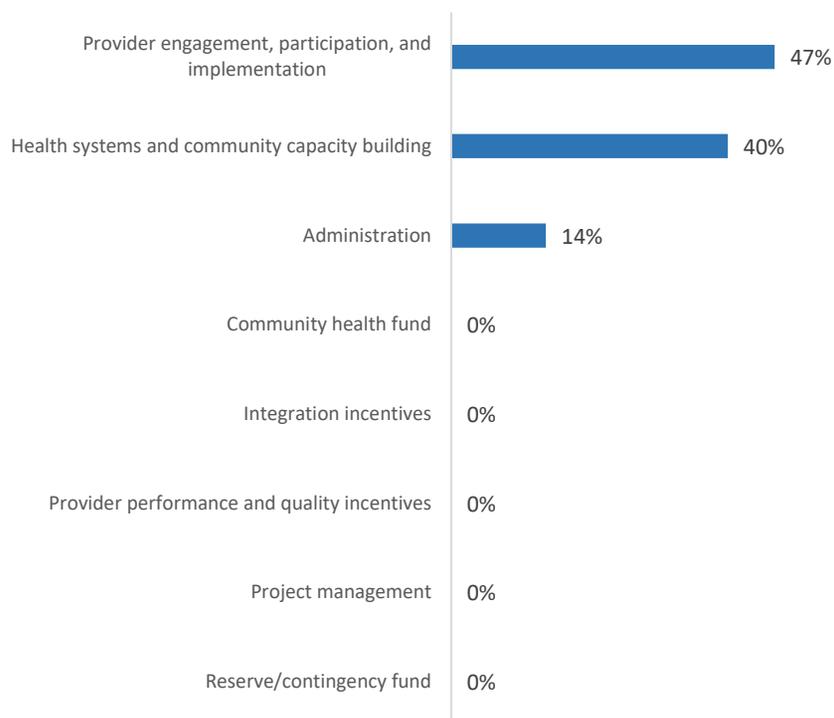
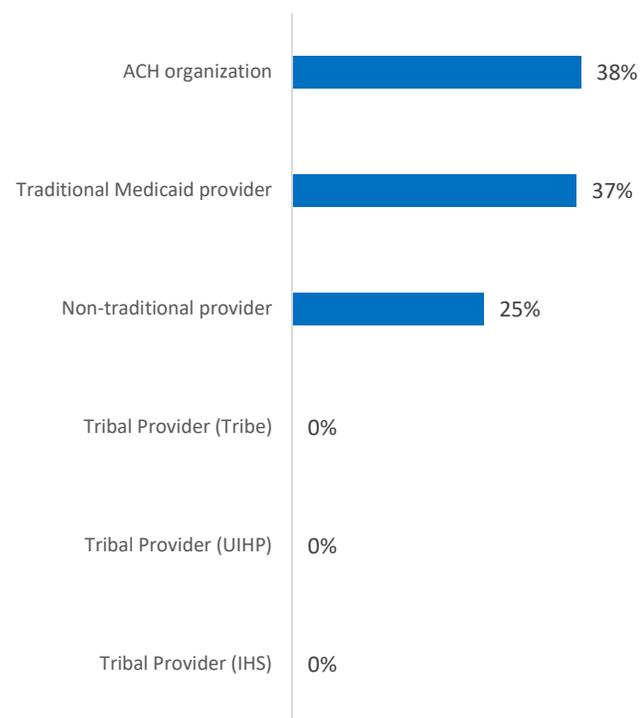


Figure 9: distribution of funds by partnering provider, EH



Data source: financial executor portal (03/31/2021)

EH quarterly incentive funds report, January-March 2021

Table 24: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 25: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 26: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 27: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$200,000.00 | \$0.00 | \$0.00 | \$0.00 | \$200,000.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$584,630.00 | \$0.00 | \$0.00 | \$0.00 | \$584,630.00 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$684,050.02 | \$0.00 | \$0.00 | \$0.00 | \$684,050.02 |
| Provider performance and quality incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$1,468,680.02 | \$0.00 | \$0.00 | \$0.00 | \$1,468,680.02 |

Greater Columbia

Snapshot (cumulative)

\$ 81M

funds earned and interest accrued

\$57.9M

funds distributed (including shared domain 1)

\$23.1M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of GCACH funds distribution as of Q1 2021:

Figure 10: distribution of funds by use category, GCACH

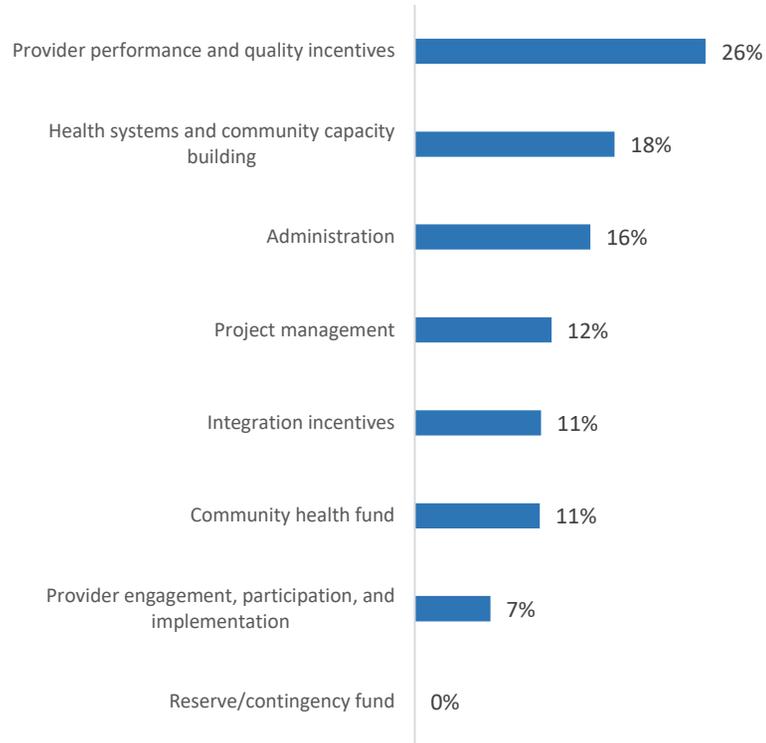
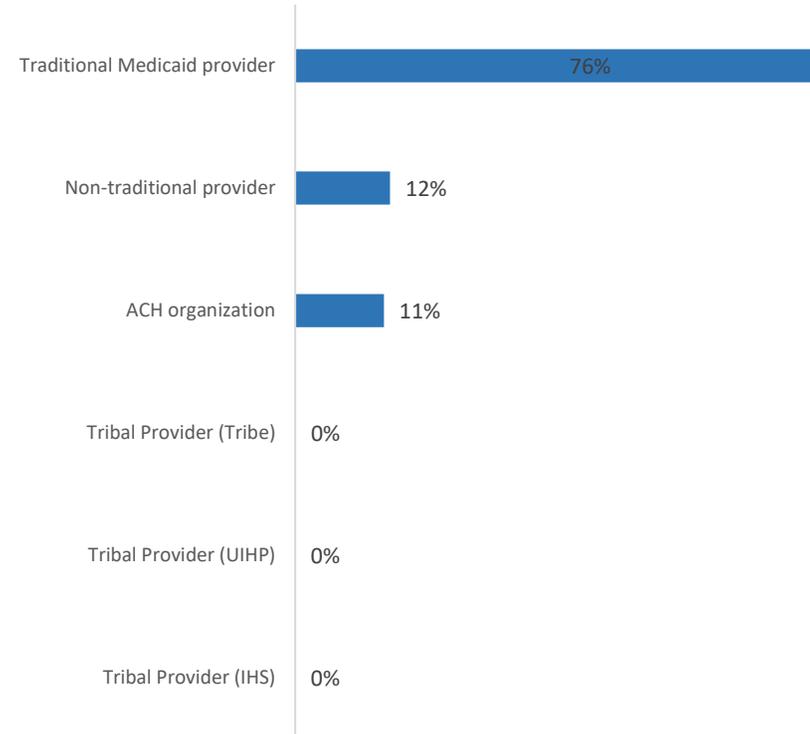


Figure 11: distribution of funds by partnering provider, GCACH



Data source: financial executor portal (03/31/2021)

GCACH quarterly incentive funds report, January-March 2021

Table 28: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|--------------------|---------------|---------------|---------------|--------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$44,571.00 | \$0.00 | \$0.00 | \$0.00 | \$44,571.00 |
| Total | \$44,571.00 | \$0.00 | \$0.00 | \$0.00 | \$44,571.00 |

Table 29: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 30: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 31: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$787,169.00 | \$0.00 | \$0.00 | \$0.00 | \$787,169.00 |
| Community health fund | \$560,225.05 | \$0.00 | \$0.00 | \$0.00 | \$560,225.05 |
| Health systems and community capacity building | \$896,226.75 | \$0.00 | \$0.00 | \$0.00 | \$896,226.75 |
| Integration incentives | \$566,320.00 | \$0.00 | \$0.00 | \$0.00 | \$566,320.00 |
| Project management | \$612,831.00 | \$0.00 | \$0.00 | \$0.00 | \$612,831.00 |
| Provider engagement, participation, and implementation | \$339,000.00 | \$0.00 | \$0.00 | \$0.00 | \$339,000.00 |
| Provider performance and quality incentives | \$1,304,284.50 | \$0.00 | \$0.00 | \$0.00 | \$1,304,284.50 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$5,066,056.30 | \$0.00 | \$0.00 | \$0.00 | \$5,066,056.30 |

HealthierHere

Snapshot (cumulative)

\$126M

funds earned and interest accrued

\$74.4M

funds distributed (including shared domain 1)

\$51.6M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of HH funds distribution as of Q1 2021:

Figure 12: distribution of funds by use category, HH

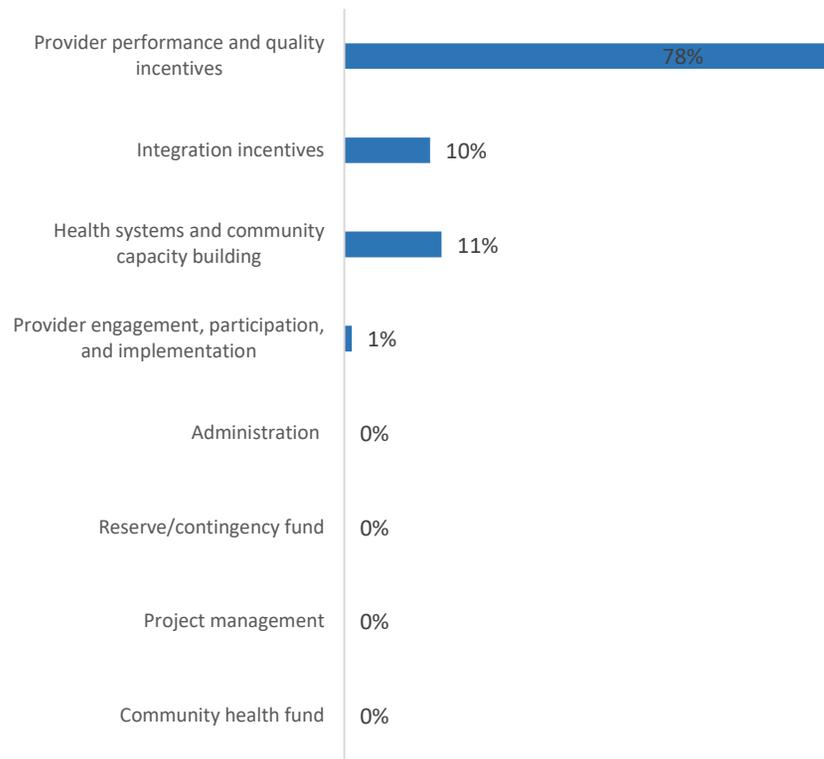
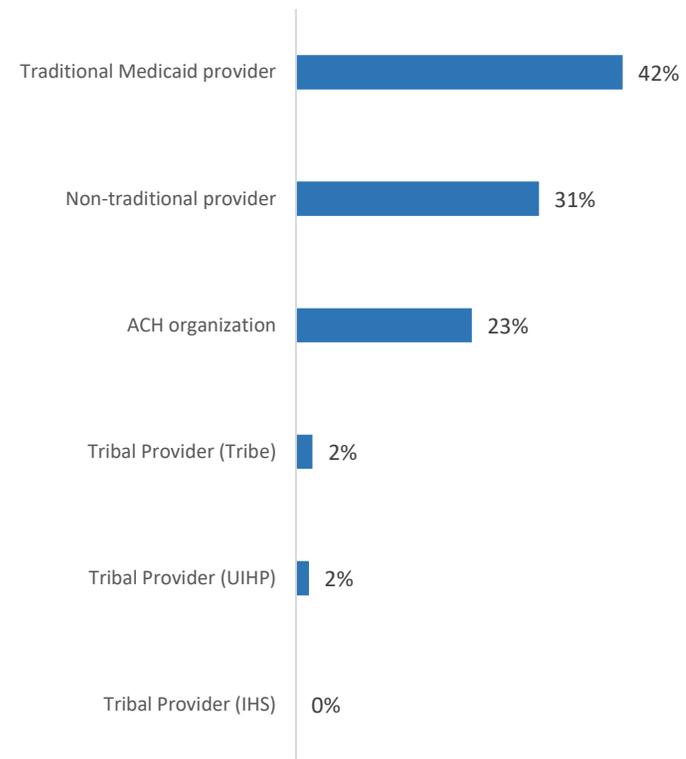


Figure 13: distribution of funds by partnering provider, HH



Data source: financial executor portal (03/31/2021)

HH quarterly incentive funds report, January-March 2021

Table 32: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 33: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 34: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 35: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$447,186.03 | \$0.00 | \$0.00 | \$0.00 | \$447,186.03 |
| Integration incentives | \$393,716.92 | \$0.00 | \$0.00 | \$0.00 | \$393,716.92 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$34,411.38 | \$0.00 | \$0.00 | \$0.00 | \$34,411.38 |
| Provider performance and quality incentives | \$3,115,404.60 | \$0.00 | \$0.00 | \$0.00 | \$3,115,404.60 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$3,990,718.93 | \$0.00 | \$0.00 | \$0.00 | \$3,990,718.93 |

North Central

Snapshot (cumulative)

\$33.2M

funds earned and interest accrued

\$16.7M

funds distributed (including shared domain 1)

\$16.5M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of NCACH funds distribution as of Q1 2021:

Figure 14: distribution of funds by use category, NCACH

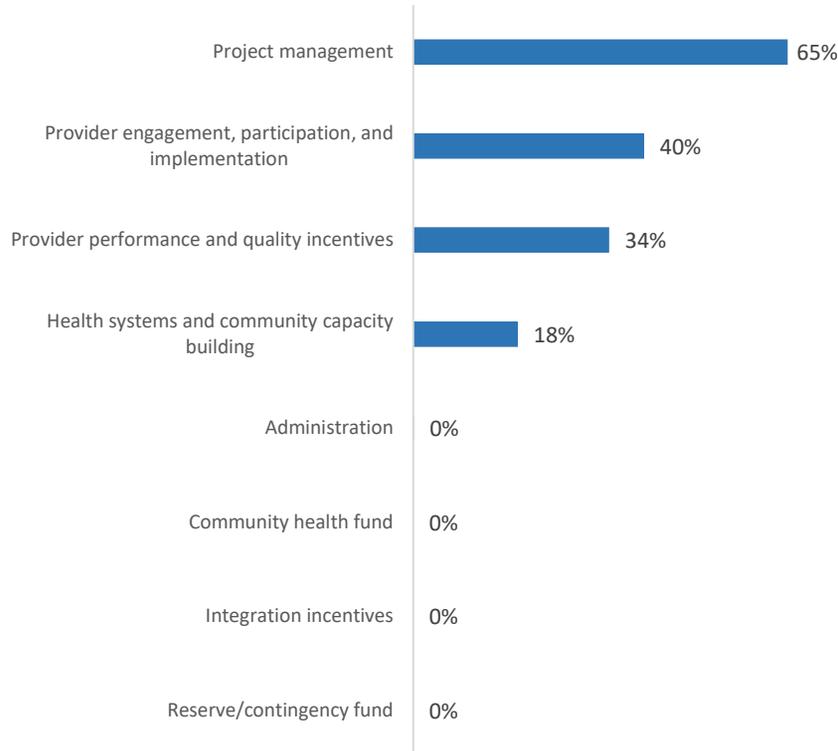
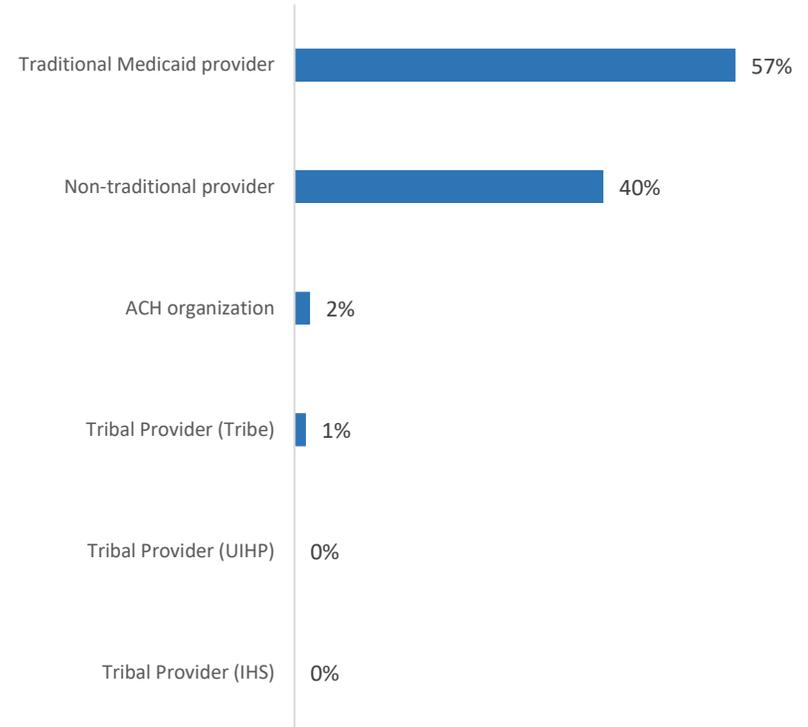


Figure 15: distribution of funds by partnering provider, NCACH



Data source: financial executor portal (03/31/2021)

NCACH quarterly incentive funds report, January-March 2021

Table 36: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 37: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 38: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 39: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$1,532.96 | \$0.00 | \$0.00 | \$0.00 | \$1,532.96 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$227,026.65 | \$0.00 | \$0.00 | \$0.00 | \$227,026.65 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$97,861.38 | \$0.00 | \$0.00 | \$0.00 | \$97,861.38 |
| Provider engagement, participation, and implementation | \$500,909.60 | \$0.00 | \$0.00 | \$0.00 | \$500,909.60 |
| Provider performance and quality incentives | \$425,275.00 | \$0.00 | \$0.00 | \$0.00 | \$425,275.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$1,252,605.59 | \$0.00 | \$0.00 | \$0.00 | \$1,252,605.59 |

Note: During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

North Sound

Snapshot (cumulative)

\$88.7M

funds earned and interest accrued

\$76.5M

funds distributed (including shared domain 1)

\$12.3M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of NSACH funds distribution as of Q1 2021:

Figure 16: distribution of funds by use category, NSACH

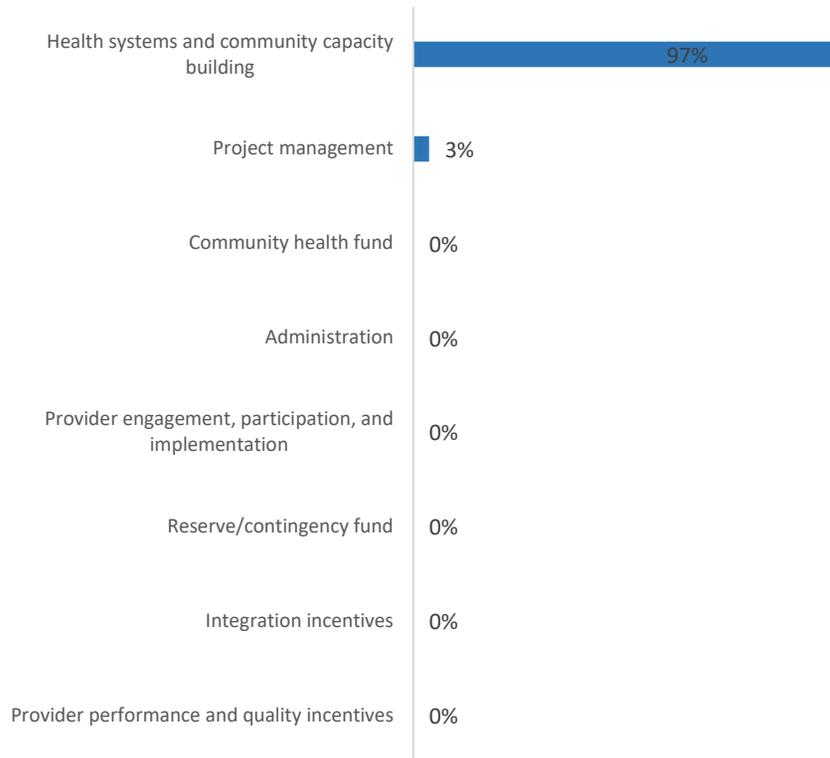
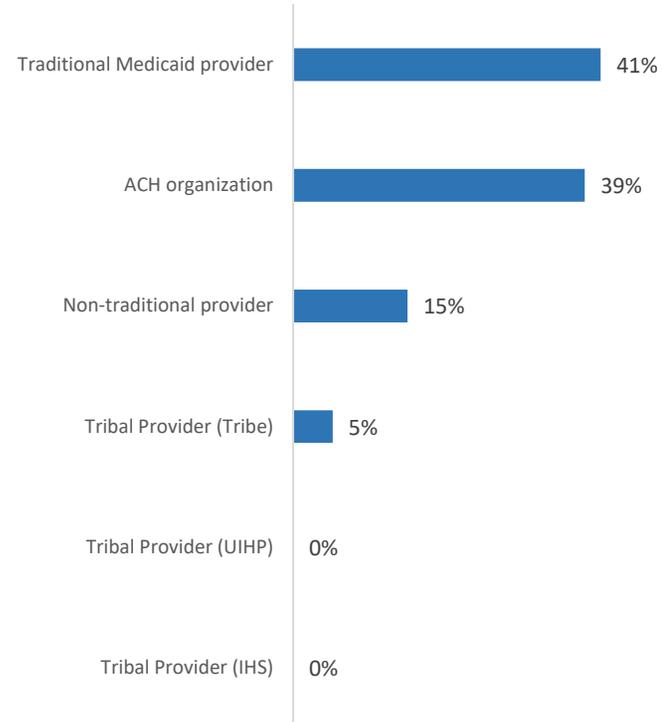


Figure 17: distribution of funds by partnering provider, NSACH



Data source: financial executor portal (03/31/2021)

NSACH quarterly incentive funds report, January-March 2021

Table 40: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 41: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 42: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 43: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|---------------------|---------------|---------------|---------------|---------------------|
| Administration | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$344,061.82 | \$0.00 | \$0.00 | \$0.00 | \$344,061.82 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$10,000.00 | \$0.00 | \$0.00 | \$0.00 | \$10,000.00 |
| Provider engagement, participation, and implementation | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider performance and quality incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$354,061.82 | \$0.00 | \$0.00 | \$0.00 | \$354,061.82 |

Olympic Community of Health

Snapshot (cumulative)

\$22.4M

funds earned and interest accrued

\$18.9M

funds distributed (including shared domain 1)

\$3.5M

funds available for distribution

After shared domain 1 distribution, below is a breakdown of OCH funds distribution as of Q1 2021:

Figure 18: distribution of funds by use category, OCH

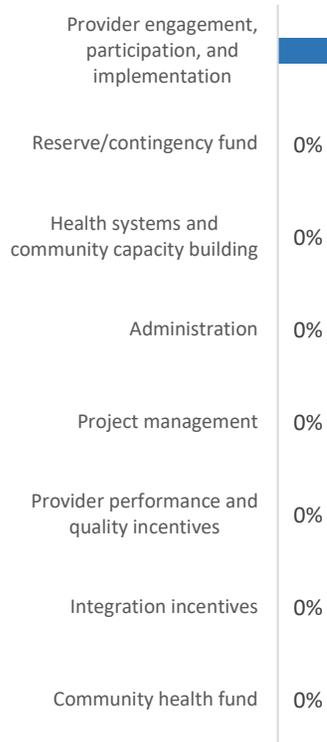
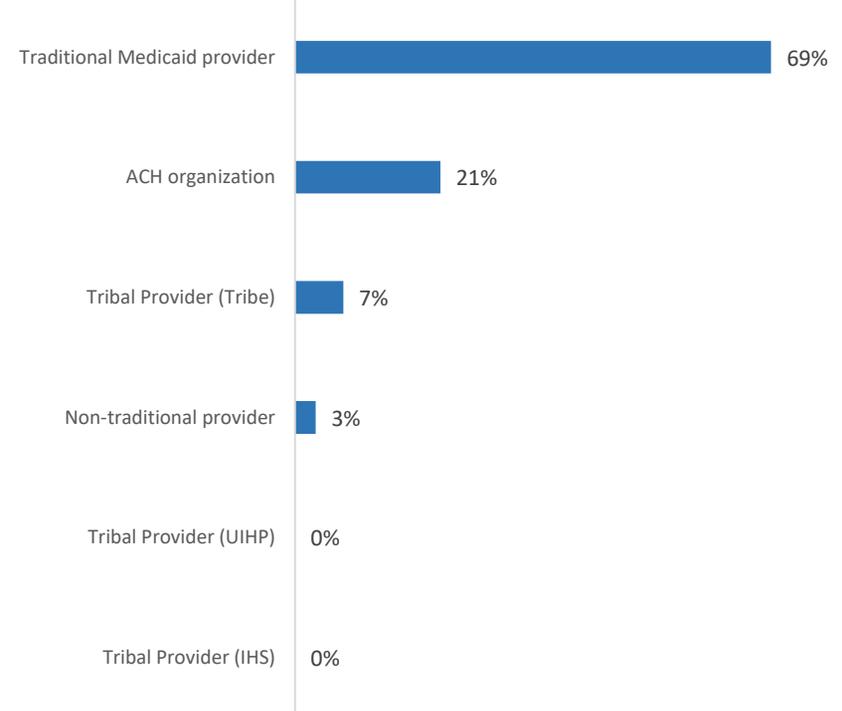


Figure 19: distribution of funds by partnering provider, OCH



Data source: financial executor portal (03/31/2021)

OCH quarterly incentive funds report, January-March 2021

Table 44: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3C) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 45: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|---------------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 46: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|---------------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 47: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|---------------------|---------------|---------------|---------------|---------------------|
| Administration | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$132,167.66 | \$0.00 | \$0.00 | \$0.00 | \$132,167.66 |
| Provider performance and quality incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$132,167.66 | \$0.00 | \$0.00 | \$0.00 | \$132,167.66 |

SWACH

Snapshot (cumulative)

\$44.8M

funds earned and interest accrued

\$29.3M

funds distributed (including shared domain 1)

\$15.5M

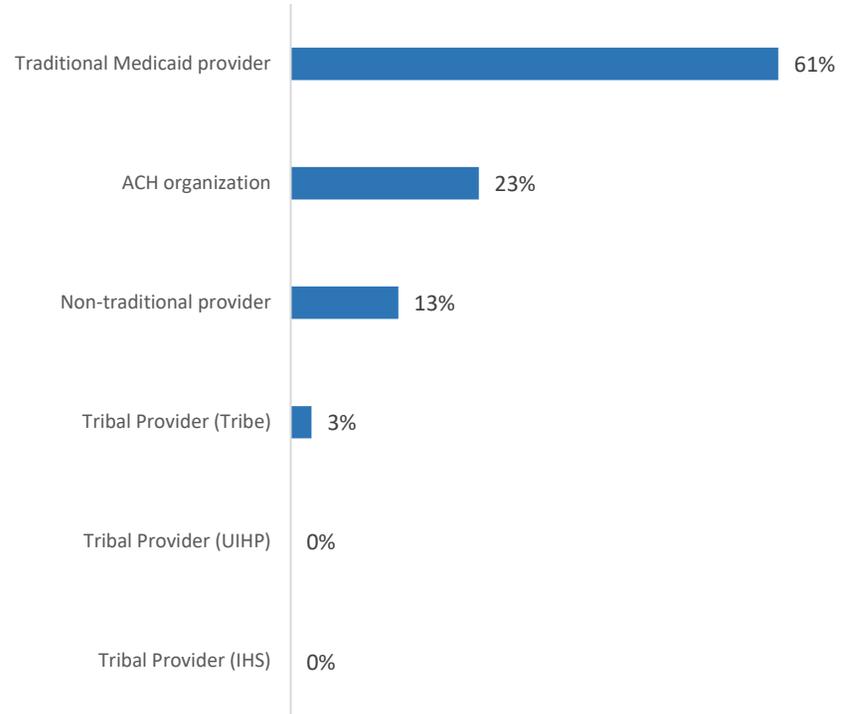
funds available for distribution

After shared domain 1 distribution, below is a breakdown of SWACH funds distribution as of Q1 2021:

Figure 20: distribution of funds by use category, SWACH



Figure 21: distribution of funds by partnering provider, SWACH



Data source: financial executor portal (03/31/2021)

SWACH quarterly incentive funds report, January-March 2021

Table 48: incentive funds earned

| | Q1 | Q2 | Q3 | Q4 | Total |
|--------------|---------------------|---------------|---------------|---------------|---------------------|
| Project (2A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (2B) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3A) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project (3D) | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| VBP | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |
| Total | \$250,000.00 | \$0.00 | \$0.00 | \$0.00 | \$250,000.00 |

Table 49: interest accrued for funds in FE portal

| | Q1 | Q2 | Q3 | Q4 | Total |
|------------------|--------|--------|--------|--------|--------|
| Interest accrued | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 50: distribution of funds for shared domain 1 partners

| | Q1 | Q2 | Q3 | Q4 | Total |
|-----------------|--------|--------|--------|--------|--------|
| Shared domain 1 | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |

Table 51: incentive funds distributed, by use category

| | Q1 | Q2 | Q3 | Q4 | Total |
|--|-----------------------|---------------|---------------|---------------|-----------------------|
| Administration | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Community health fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Health systems and community capacity building | \$4,950.00 | \$0.00 | \$0.00 | \$0.00 | \$4,950.00 |
| Integration incentives | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Project management | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Provider engagement, participation, and implementation | \$90,000.00 | \$0.00 | \$0.00 | \$0.00 | \$90,000.00 |
| Provider performance and quality incentives | \$1,600,434.00 | \$0.00 | \$0.00 | \$0.00 | \$1,600,434.00 |
| Reserve/contingency fund | \$0.00 | \$0.00 | \$0.00 | \$0.00 | \$0.00 |
| Total | \$1,695,384.00 | \$0.00 | \$0.00 | \$0.00 | \$1,695,384.00 |