Washington State Health Care Authority

Quarterly incentive funds report

Delivery System Reform Incentive Payment program, Medicaid Transformation

Cumulative funds earned and distributed from 2017 (year 1) through Quarter 4 of 2019 (year 3)

Table of contents

OVERVIEW **3**

INCENTIVES EARNED FOR IHCP-SPECIFIC PROJECTS PLAN **3**

Overview **3**

Incentive funds earned **3**

INCENTIVES EARNED BY MCOS **4**

Overview **4**

Incentive funds earned **4**

INCENTIVES EARNED BY ACHS **5**

Overview **5**

Types of incentives available **5**

Distribution of earned incentives **6**
Interest accrued in the FE portal 6
Interpretation guidance 6

Incentives earned and distributed, statewide **7**
Incentive funds earned 7
Incentive funds distributed by ACH 7

Quarterly incentives earned and distributed by ACHs in 2019 ..... **14**
Better Health Together 15
BHT quarterly incentive funds report, January-December 2019 16
Cascade Pacific Action Alliance 17
CPAA quarterly incentive funds report, January-December 2019 18
Elevate Health 19
EH quarterly incentive funds report, January–December 2019 20
Greater Columbia 21
GCACH quarterly incentive funds report, January-December 2019 22
HealthierHere 23
HH quarterly incentive funds report, January-December 2019 24
North Central 25
NCACH quarterly incentive funds report, January–December 2019 26
North Sound 27
NSACH quarterly incentive funds report, January-December 2019 28
Olympic Community of Health 29
OCH quarterly incentive funds report, January–December 2019 30
SWACH 31
SWACH quarterly incentive funds report, January–December 2019 32

Overview

This report details the Medicaid Transformation Delivery System Reform Incentive Payment (DSRIP) program funding activity through December 2019. It reflects funds earned by Indian Health Care Providers (IHCPs) implementing IHCP-specific projects, managed care organizations (MCOs), and Accountable Communities of Health (ACHs). Reports for previous quarters, such as 2018, are available on the Medicaid Transformation resources webpage. The measurement period for financial data is by calendar year (CY) for all entities in this report.

Incentives earned for IHCP-specific Projects Plan

Overview

As part of the government-to-government relationship with Indian nations, Health Care Authority (HCA), IHCPs, and the American Indian Health Commission for Washington State established the IHCP-specific projects. Centers of Medicare & Medicaid Services (CMS) approved the Indian Health Care Provider protocol. DSRIP funds associated with this project are distributed from HCA to IHCPs through the financial executor portal.

Commission delegates represent each of the 29 federally recognized Tribes and two Urban Indian Health Programs (UIHPs) in Washington. The delegates decided that earned incentive funds would be equally distributed among the 31 IHCPs. In addition, the delegates decided the Northwest Portland Indian Health Board would receive a one-time payment of $550,000 to support establishment of a Community Health Aide Program Board.

The Medicaid Transformation Project (MTP) IHCP Planning Funds Plan and the IHCP-specific Projects Plan, written by the commission and IHCPs, earned the first two rounds of funds. For 2019–2021 (demonstration year (DY) 3-DY5), IHCPs earn the funds on a semi-annual basis.

Incentive funds earned

The table below reflects incentives distributed to IHCPs through December 31, 2019. CMS approved the IHCP protocol in February 2018, so incentives earned for the IHCP-specific projects occurred after this date.

Table 1: incentives earned distributed for IHCP Projects Plan milestone achievement

Year (Y)	Quarter (Q)	Earned	Distributed
2 (CY 2018)	Q1	$0.00	$0.00
	Q2	$5,400,000.00	$2,270,961.00
	Q3	$0.00	$782,255.00
	Q4	$5,579,000.00	$5,547,300.00
	Y2 total	$10,979,000.00	$8,600,516.00
3 (CY 2019)	Q1	$0.00	$1,345,672.00
	Q2	$0.00	$336,418.00
	Q3	$1,862,500.00	$672,836.00
	Q4	$0.00	$1,321,760.00
	Y3 total	$1,862,500.00	$3,676,686.00
4 (CY 2020)	Q1		
	Q2		
	Q3		
	Q4		

	Y4 total		
5 (CY 2021)	Q1		
	Q2		
	Q3		
	Q4		
	Y5 total		
Total		**$25,683,000.00**	**$25,683,000.00**

Incentives earned by MCOs

Overview

DSRIP funds earned by MCOs are distributed from HCA to the MCO, and does not involve the financial executor portal. The amount of incentives available to an individual MCO is determined by the attributed statewide managed care member months under signed Apple Health contracts for the associated calendar year. MCOs include:

- Amerigroup (AMG)
- Community Health Plan of Washington (CHPW)
- Coordinated Care of Washington (CCW)
- Molina Healthcare of Washington (MHW)
- United Healthcare Community Plan (UHC)

MCOs can earn DSRIP incentive payments for reporting data to measure progress toward value-based purchasing (VBP) adoption targets and achievement of and improvement toward VBP adoption targets. See the Measurement Guide (Chapter 3) for more information.

Incentive funds earned

The table below reflects incentives distributed to MCOs through December 31, 2019. Note that VBP incentives were not available for year 1 (2017). **The first VBP payments to MCOs will occur in quarter (Q) 4 2019.**

Table 2: MCO earned incentives for VBP milestone achievement

Year	Type	Month/ year distributed to MCOs	Earned (total)	Incentives earned, by MCO				
				AMG	CHPW	CCW	MHW	UHC
2 (CY 2018)	Pay-for-reporting (P4R)	Oct. 2019	$4,000,000.00	$370, 400.00	$668,800.00	$509,200.00	$1,898,000.00	$553,600.00
	Pay-for-performance (P4P)							
	Y2 total		$4,000,000.00	$370, 400.00	$668,800.00	$509,200.00	$1,898,000.00	$553,600.00
3 (CY 2019)	P4R							
	P4P							

	Y3 total							
4 (CY 2020)	P4P							
5 (CY 2021)	P4P							

Incentives earned by ACHs

Overview

DSRIP incentive funds earned by ACHs are held in accounts managed by an independent financial executor. The financial executor distributes these funds to ACHs and partnering providers through a web-based portal—called the financial executor (FE) portal—under the direction of ACHs.

Below are the acronyms for each ACH, which is how the name will appear in the tables in this report.

Table 3: ACH acronyms

ACH name	Acronym
Better Health Together	BHT
Cascade Pacific Action Alliance	CPAA
Elevate Health	EH
Greater Columbia	GCACH
HealthierHere	HH
North Central	NCACH
North Sound	NSACH
Olympic Community of Health	OCH
SWACH	SWACH

Types of incentives available

Throughout Medicaid Transformation, ACHs may have earned

- **Project incentives** through successful submission and full valuation of their project plans, and by demonstrating milestone achievement. A point-in-time client enrollment count from November 2017 set the ACH population counts for the calculation of maximum potential ACH project and integration incentives. ACH population count included Medicaid and State Health Care Innovation Plan beneficiaries with comprehensive physical and behavioral health care benefits—also referred to as full benefit Title XIX or Title XXI coverage—as of November 2017.

Table 4: percentage of Medicaid population attributed by ACH region (November 2017)

ACH	Population (%)
BHT	11%
CPAA	10%
EH	12%
GCACH	14%
HH	22%
NCACH	5%
NSACH	15%
OCH	4%

SWACH	7%

- **Project plan bonus pool incentives** for selecting more than four projects in their project plans. This was a one-time opportunity. Four ACHs earned this incentive (CPAA, NCACH, NSACH, and OCH).
- **Integration incentives** by achieving milestones related to the transition to integrated managed care.
- **VBP incentives** by reporting progress on VBP milestones and improvement, and achievement of VBP adoption targets in the region.
- **ACH high-performance incentives** distributed based on relative ACH performance on a set of metrics and adjusted for the relative proportion of Medicaid covered lives in each ACH region.
- **Design funds** distributed in DY1 to enable ACHs to develop the technology, tools, and human resources to support the capacity to pursue DSRIP goals and coordinate across community partners. HCA paid Phase One design funds ($1 million per ACH) to ACHs in June 2017. HCA paid Phase Two design funds ($5 million per ACH) in September 2017. Since the financial executor portal was in development at that time, HCA paid design funds directly to ACHs. See ACH semi-annual reports for a description of how these funds were used to support DSRIP objectives. Tables in this report do not include the $6 million each ACH earned for design funds.

Distribution of earned incentives

In this report, distributed incentives are listed according to use categories and by type of partnering provider. ACHs must identify payments to themselves and partnering providers using standardized use categories in the FE portal. HCA developed these use categories, with input from ACHs.

Interest accrued in the FE portal

HCA and the FE implemented a change that allows ACHs to accrue interest in the FE portal. ACHs began accruing interest in August 2019. This quarterly report will include the amount of interest earned for each ACH, starting with Q3 2019. The decision to allow interest accrual was based on ACH requests and the recognition that each ACH is likely to retain funding in the FE portal based on allocation timelines and contract terms with partnering providers.

HCA will monitor the FE portal to make sure ACHs are distributing funds to partnering providers in a timely manner. If there are concerns with funds being held and not distributed, HCA has the authority to convert FE portal accounts back to non-interest-bearing accounts.

Interpretation guidance

The tables in this report reflect incentive payments earned and distributed through the FE portal. Each ACH has a budget and funds flow model specific to its region, approved by the ACH's decision-making body. Although all ACHs use these categories, each ACH may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary. For more information, visit the Medicaid Transformation resources webpage.

The following tables list the total amount of incentive funds earned and distributed as of December 31, 2019, as well as quarterly breakdowns for 2019 (through Q4).

Incentives earned and distributed, statewide

Incentive funds earned

At the end of December 2019, HCA distributed more than $464 million in incentive funds to ACHs through the FE portal, with the majority of incentive funds earned for project milestone achievement (more than $387 million).

Table 5: type of incentive funds earned

	Project	Project plan bonus	VBP	Integration	Total
State	$387,661,931.02	$6,308,649.00	$2,700,000.00	$68,111,492.00	**$464,782,072.02**

Table 6: type of incentive funds earned, by ACH

ACH	Project	Project plan bonus	VBP	Integration	Total
BHT	$42,642,812.95	$0.00	$300,000.00	$8,301,872.00	**$51,244,684.95**
CPAA	$38,766,192.94	$1,455,842.00	$300,000.00	$0.00	**$40,522,034.94**
EH	$46,519,430.53	$0.00	$300,000.00	$9,321,788.00	**$56,141,218.53**
GCACH	$54,272,671.21	$0.00	$300,000.00	$10,183,916.00	**$64,756,587.21**
HH	$85,285,625.40	$0.00	$300,000.00	$14,888,792.00	**$100,474,417.40**
NCACH	$19,383,096.01	$1,455,842.00	$300,000.00	$5,781,980.00	**$26,920,918.01**
NSACH	$58,149,288.06	$1,941,123.00	$300,000.00	$10,831,088.00	**$71,221,499.06**
OCH	$15,506,478.42	$1,455,842.00	$300,000.00	$0.00	**$17,262,320.42**
SWACH	$27,136,335.50	$0.00	$300,000.00	$8,802,056.00	**$36,238,391.50**

Project incentive funds distributed to shared domain 1 partners

Shared domain 1 is a statewide partnership across the nine ACHs and all public hospitals to advance domain 1 health system capacity building efforts. Shared domain 1 payments are authorized by each ACH, based on earned regional project incentives (similar to partnering provider payments). Funds distributed to shared domain 1 partners reflect collaborative capacity building efforts in areas, such as workforce, VBP readiness, and systems for population health management (e.g., health information technology). These capacity-building efforts are foundational and directly related to the transformation projects in domains 2 and 3. More information about domain 1 is available in the Project Toolkit.

As of Q4 2019, 54 organizations are participating in shared domain 1 activities across all ACHs. ACHs have distributed three payments to shared domain 1 partner organizations. The cumulative amount of shared domain funds distributed is $87,005,582.00.

Incentive funds distributed by ACH

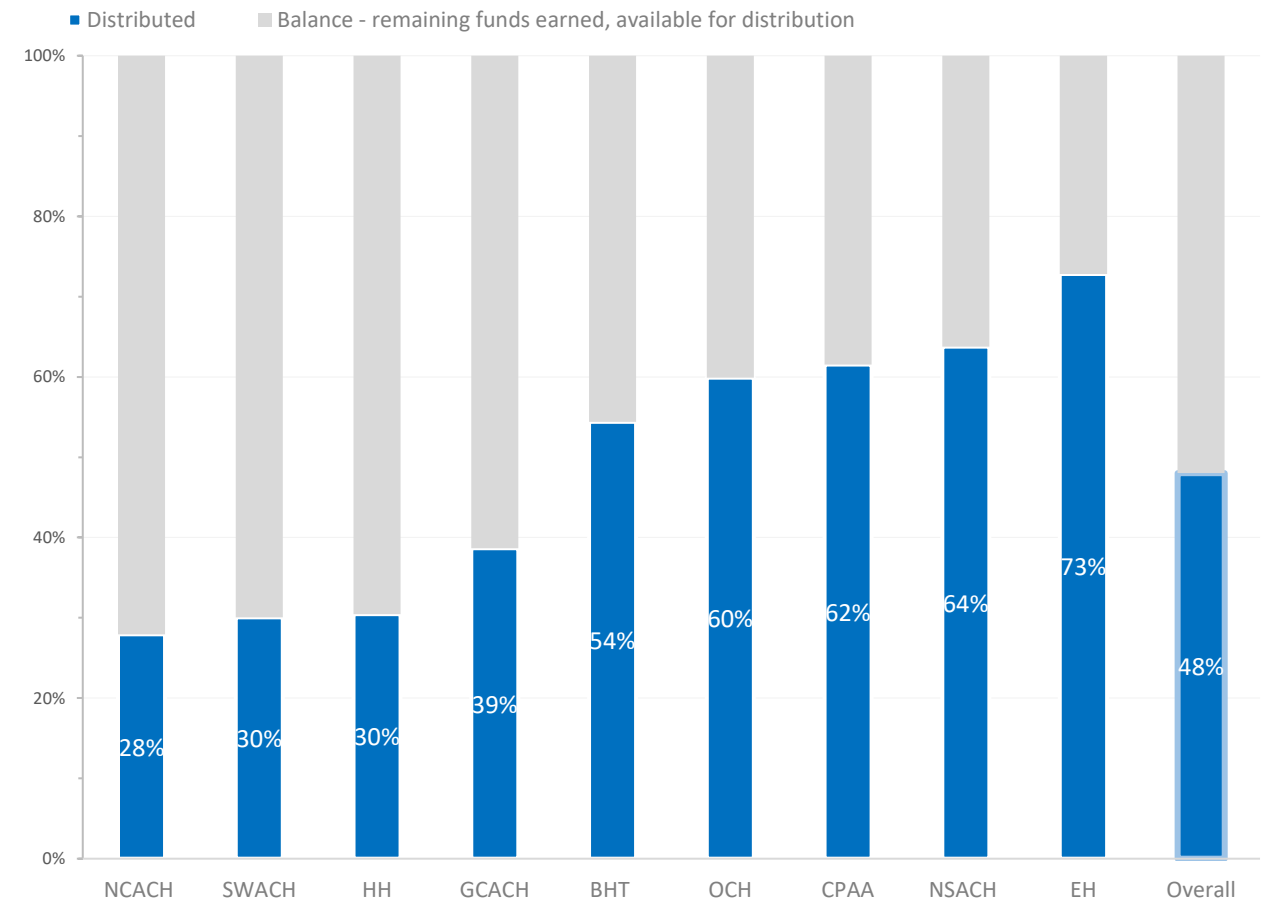
The table below lists total (cumulative) incentives earned by ACHs and disbursed by HCA to the FE portal, and distributed by ACHs (outside of shared domain 1 payments allocated).

Table 7: incentive funds available and distributed by ACH

ACH	Total earned incentive funds	Funds distributed - shared domain 1 partners	Funds distributed - all other use categories	Balance - remaining funds earned, available for distribution
BHT	$51,244,684.95	$9,570,613.50	$22,668,603.56	$19,005,467.89
CPAA	$40,522,034.94	$8,700,558.00	$19,585,657.41	$12,235,819.53

EH	$56,141,218.53	$10,440,668.50	$33,282,478.80	$12,418,071.23
GCACH	$64,756,587.21	$12,180,782.00	$20,320,650.18	$32,255,155.03
HH	$100,474,417.40	$19,141,228.50	$24,784,162.53	$56,549,026.37
NCACH	$26,920,918.01	$4,350,278.00	$6,306,609.98	$16,264,030.03
NSACH	$71,221,499.06	$13,050,837.50	$37,106,997.53	$21,063,664.03
OCH	$17,262,320.42	$3,480,224.00	$8,257,815.38	$5,524,281.04
SWACH	$36,238,391.50	$6,090,391.00	$9,059,758.54	$21,088,241.96
Total	**$464,782,072.02**	**$87,005,581.00**	**$181,372,733.91**	**$196,403,757.11**

Figure 1: distribution of incentive funds (after allocation of funds to shared domain 1 partners)



Data source: Financial Executor portal (12/31/2019)

Distribution by use category

The remaining tables in this section exclude shared domain 1 distributions and focus on the other use categories that relate to the ACH regional investment strategy for project implementation. ACHs distributed more than $181 million, according to the other defined use categories through the FE portal. Although all ACHs use a common set of use categories in the FE portal, ACHs may use them differently. For this reason, it is difficult to make comparisons between ACHs, so additional context may be necessary.

Table 8: distribution by use category, overall

Use category	Distributed
Administration	$19,424,545.21
Community health fund	$15,894,168.80
Health system and community capacity building	$27,373,455.55
Integration incentives	$19,446,907.37
Project management	$4,933,561.24
Provider engagement, participation, and quality incentives	$68,470,281.46
Provider performance and quality incentives	$23,425,341.21
Reserve/contingency fund	$2,404,473.07
Total	**$181,372,733.91**

Figure 2: percent distribution by use category, overall

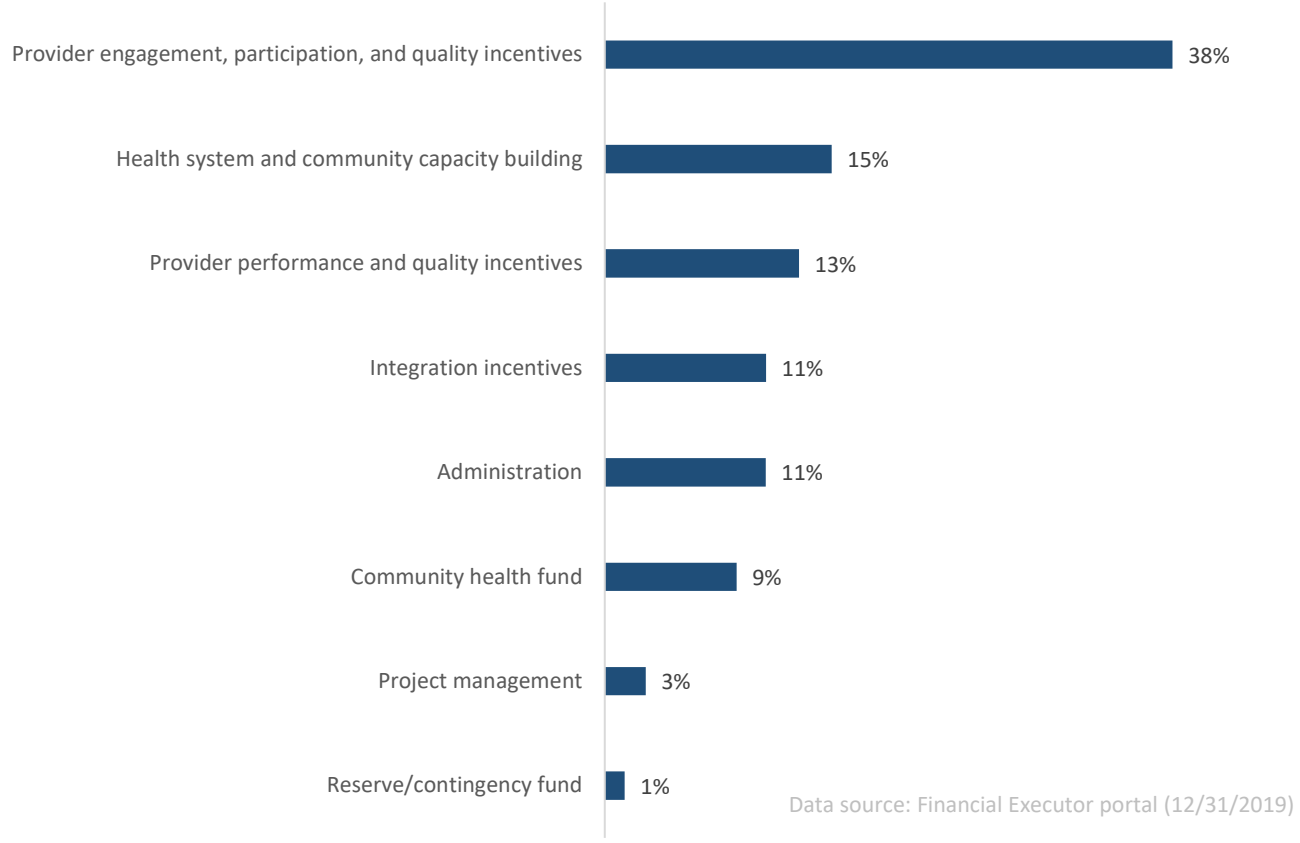


Table 9: ACH distribution of funds by use category

	BHT	CPAA	EH	GCACH	HH	NC ACH	NS ACH	OCH	SWACH	Total
Administration	$1,637,366.17	$335,891.00	$3,900,000.00	$1,556,500.00	$6,117,865.95	$0.00	$4,709,204.42	$14,081.37	$1,153,636.30	**$19,424,545.21**
Community health fund	$2,929,314.40	$2,358,557.00	$4,000,000.00	$1,395,201.87	$0.00	$0.00	$4,688,178.87	$0.00	$522,916.66	**$15,894,168.80**
Health systems and community capacity building	$5,217,701.00	$1,307,788.41	$6,335,393.00	$2,590,667.17	$463,690.34	$1,451,238.54	$8,242,011.29	$110,000.00	$1,654,965.80	**$27,373,455.55**
Integration incentives	$2,930,000.00	$0.00	$4,745,933.00	$6,393,858.14	$4,680,374.57	$58,421.66	$553,320.00	$0.00	$85,000.00	**$19,446,907.37**
Project management	$0.00	$1,903,385.00	$0.00	$890,500.00	$0.00	$590,745.55	$1,329,035.16	$196,000.00	$23,895.53	**$4,933,561.24**
Provider engagement, participation, and implementation	$9,954,221.99	$7,564,164.00	$3,895,200.00	$6,103,384.00	$11,858,815.00	$2,832,722.49	$16,654,872.72	$7,937,734.01	$1,669,167.25	**$68,470,281.46**
Provider performance and quality incentives	$0.00	$4,641,774.00	$10,405,952.80	$1,390,539.00	$1,663,416.67	$1,373,481.74	$0.00	$0.00	$3,950,177.00	**$23,425,341.21**
Reserve/contingency fund	$0.00	$1,474,098.00	$0.00	$0.00	$0.00	$0.00	$930,375.07	$0.00	$0.00	**$2,404,473.07**
Total	**$22,668,603.56**	**$19,585,657.41**	**$33,282,478.80**	**$20,320,650.18**	**$24,784,162.53**	**$6,306,609.98**	**$37,106,997.53**	**$8,257,815.38**	**$9,059,758.54**	**$181,372,733.91**

Distribution by partnering provider type

ACHs have established elaborate networks of partners to implement community driven health transformation approaches. Partners span a variety of settings and types, including, but not limited to, primary care, behavioral health, oral health, Tribes, hospitals, and community based organizations. According to the FE portal, more than 500 organizations are participating in DSRIP activities in one or more ACH. Non-Tribal providers are categorized according to traditional Medicaid providers and non-traditional Medicaid providers.

- Traditional Medicaid provider: these providers bill for services, either to an MCO or to the state directly (e.g., hospitals, primary care providers).
- Non-traditional Medicaid provider: this category of partners may receive some Medicaid funding through programs that provide grant dollars, etc., but they do not provide billable healthcare services to Medicaid members (e.g., behavioral health organizations, community based organizations, fire districts).

At the end of December 2019, **541 unique partnering provider organizations** registered in the FE portal. The table below reflects organizations registered in the FE portal and participating in one or more project areas with a given ACH.

Partnering provider organizations may partner with more than one ACH, and may not be implementing all project areas with an ACH. If a provider organization partners with more than one ACH, the organization will be counted under each ACH partner.

Although the list of partners registered in the FE portal is not exhaustive of all entities supporting project activities, it is a reliable indicator of the breadth of partner engagement at the regional level.[1]

Table 10: organizations registered in FE portal and participating in one or more ACH projects

Type	BHT	CPAA	EH	GC ACH	HH	NCACH	NS ACH	OCH	SWACH
Non-traditional provider	40	26	22	40	67	29	50	11	17
Traditional Medicaid provider	45	61	68	80	95	51	71	56	60
Tribal provider (Indian Health Service, or IHS)		1							
Tribal provider (Tribe)	4	6	1	1	1	1	6	3	1
Tribal provider (UIHP)	2				1				
Total	**91**	**94**	**91**	**121**	**164**	**81**	**127**	**70**	**78**

To date, ACHs have processed approximately 3200 payments through the FE portal. ACHs authorized payments to 583 partnering provider organizations as of December 2019. Note that this may count some organizations more than once if they are partnered with more than one ACH.

Table 11: organizations that have received a payment through the FE portal

Type	BHT	CPAA	EH	GC ACH	HH	NCACH	NS ACH	OCH	SWACH
Non-traditional provider	36	21	16	34	61	24	43	3	11
Traditional Medicaid provider	40	30	32	47	57	22	33	21	26

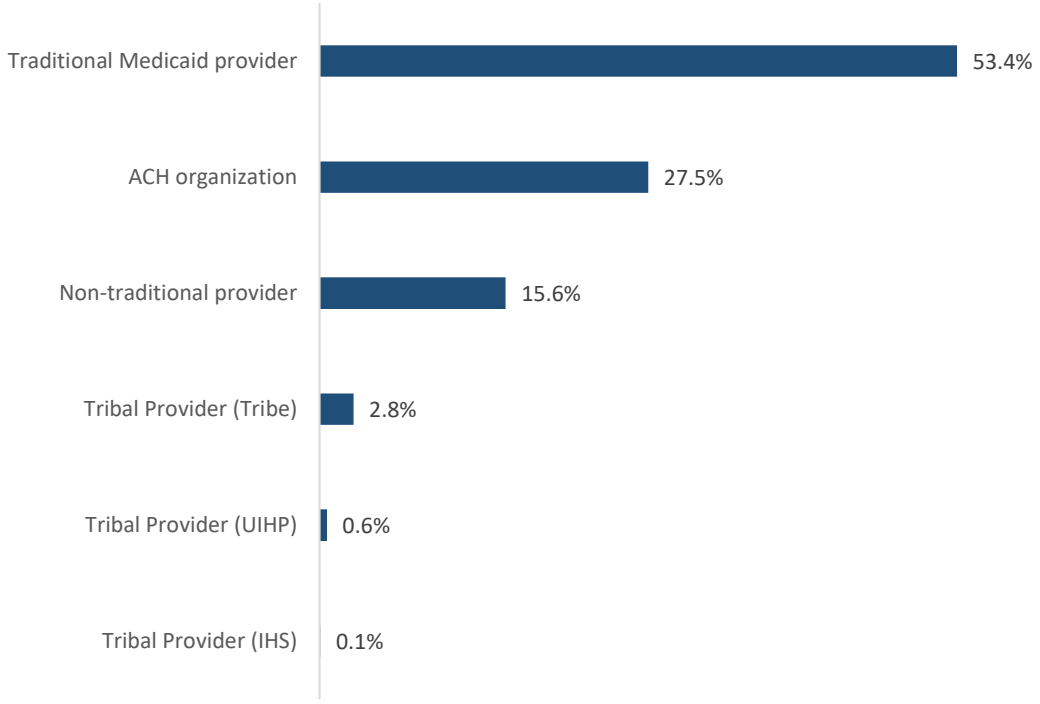
1 MCOs are expected to participate in delivery system reform efforts as a matter of business interest and contractual obligation to the state. For this reason, they do not receive incentive payments for participation in ACH-led transformation projects. However, MCOs are eligible to earn MCO VBP incentives for achieving annual MCO VBP targets.

Tribal provider (Indian Health Service, or IHS)	0	1	0	0	0	0	0	0	0
Tribal provider (Tribe)	4	6	1	1	2	0	4	3	1
Tribal provider (UIHP)	2	0	0	0	1	0	0	0	0
Total	**82**	**58**	**49**	**82**	**121**	**46**	**80**	**27**	**38**

Table 11: ACH distribution of funds to partnering providers, by type (overall)

Type	Distributed ($)
ACH organization	$49,903,663.72
Non-traditional provider	$28,249,285.88
Traditional Medicaid provider	$96,843,470.64
Tribal Provider (IHS)	$100,791.00
Tribal Provider (Tribe)	$5,142,593.67
Tribal Provider (UIHP)	$1,107,929.00
Total	**$181,347,733.91**

Figure 3: ACH distribution of funds to partnering providers, by type



Data source: Financial Executor portal (12/31/2019)

Key considerations when reviewing the distribution of funds to partnering provider organizations:

- Although not a partnering provider, ACHs require resources to manage transformation project activities. Payments authorized by the ACH organization to the ACH organization are included below.
- Some ACHs may have paid partnering provider(s) outside of the FE portal. This report only reflects the payments distributed to partnering providers through the FE portal.
- For information about the number of organizations committed to support shared domain 1 activities and related funds, see page 7 of this report.

Table 12: ACH distribution of funds to partnering providers, by type

Type	BHT	CPAA	EH	GC ACH	HH	NCACH	NSACH	OCH	SWACH	Total
ACH organization	$6,320,884.56	$6,172,926.00	$13,400,000.00	$2,663,719.00	$6,133,512.95	$226,961.23	$11,774,633.07	$673,721.37	$2,537,305.54	**$49,903,663.72**
Non-traditional provider	$2,631,700.00	$4,082,019.57	$264,000.00	$4,319,953.45	$7,301,990.91	$2,131,136.02	$6,061,577.93	$188,046.00	$1,268,862.00	**$28,249,285.88**
Traditional Medicaid provider	$12,216,319.00	$8,270,872.84	$19,518,478.80	$13,333,977.73	$10,397,306.67	$3,948,512.73	$17,399,473.86	$6,708,688.01	$5,049,841.00	**$96,843,470.64**
Tribal provider (IHS)	$0.00	$100,791.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	$0.00	**$100,791.00**
Tribal provider (Tribe)	$783,000.00	$959,048.00	$100,000.00	$3,000.00	$535,123.00	$0.00	$1,871,312.67	$687,360.00	$203,750.00	**$5,142,593.67**
Tribal provider (UIHP)	$691,700.00	$0.00	$0.00	$0.00	$416,229.00	$0.00	$0.00	$0.00	$0.00	**$1,107,929.00**
Total	**$22,643,603.56**	**$19,585,657.41**	**$33,282,478.80**	**$20,320,650.18**	**$24,784,162.53**	**$6,306,609.98**	**$37,106,997.53**	**$8,257,815.38**	**$9,059,758.54**	**$181,347,733.91**

Quarterly incentives earned and distributed by ACHs in 2019

The following tables list funds earned and distributed for each quarter of 2019. Reports for previous quarters, such as Q4 of 2018, are available on the Medicaid Transformation resources webpage. Note that ACHs typically earn incentive funds twice per year, and each ACH has a unique cadence for distributing funds to partnering providers.

To navigate to a specific ACH, click below:

- Better Health Together
- Cascade Pacific Action Alliance
- Elevate Health
- Greater Columbia
- HealthierHere
- North Central
- North Sound
- Olympic Community of Health
- SWACH

Better Health Together

Snapshot (cumulative)

$ 51.3M
funds earned and interest accrued

$ 32.2M
funds distributed (including shared domain 1)

$ 19.1M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of BHT funds distribution as of Q4 2019:

Figure 4: distribution of funds by use category, BHT

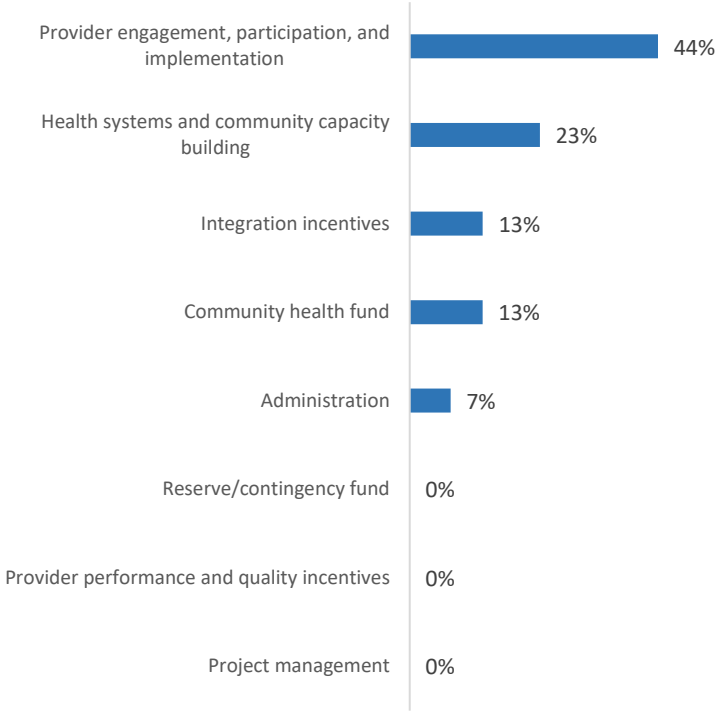
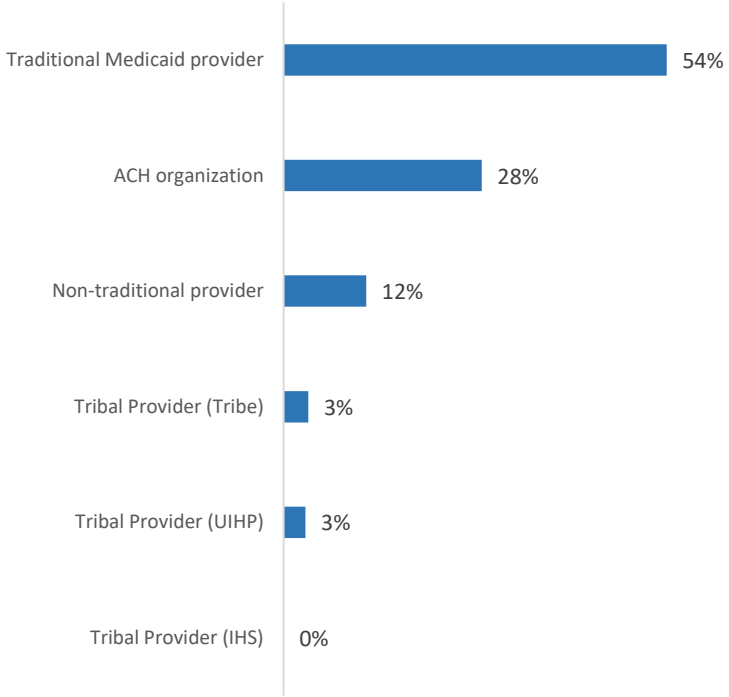


Figure 5: distribution of funds by partnering provider, BHT



Data source: financial executor portal (12/31/2019)

BHT quarterly incentive funds report, January-December 2019

Table 13: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$5,874,023.00	$0.00	$1,247,738.00	**$7,121,761.00**
Project (2B)	$0.00	$4,038,391.00	$0.00	$857,821.00	**$4,896,212.00**
Project (3A)	$0.00	$734,253.00	$0.00	$155,968.00	**$890,221.00**
Project (3D)	$0.00	$1,468,505.00	$0.00	$311,935.00	**$1,780,440.00**
Integration	$0.00	$4,981,123.00	$0.00	$0.00	**$4,981,123.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$17,396,295.00**	**$0.00**	**$2,573,462.00**	**$19,969,757.00**

Table 14: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$31,357.17	$35,505.71	**$66,862.88**

Table 15: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$2,009,321.00	$0.00	$0.00	**$2,009,321.00**

Table 16: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$897,987.00	$0.00	$172,708.95	**$1,070,695.95**
Community health fund	$0.00	$0.00	$0.00	$2,929,314.40	**$2,929,314.40**
Health systems and community capacity building	$175,001.00	$3,465,200.00	$742,500.00	$0.00	**$4,382,701.00**
Integration incentives	$1,325,000.00	$30,000.00	$120,000.00	$0.00	**$1,475,000.00**
Project management	$0.00	$0.00	$0.00	$0.00	**$0.00**
Provider engagement, participation, and implementation	$207,000.00	$62,500.00	$1,715,967.00	$4,623,754.99	**$6,609,221.99**
Provider performance and quality incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$1,707,001.00**	**$4,455,687.00**	**$2,578,467.00**	**$7,725,778.34**	**$16,466,933.34**

Cascade Pacific Action Alliance

Snapshot (cumulative)

$ 40.6M
funds earned and interest accrued

$ 28.3M
funds distributed (including shared domain 1)

$ 12.3M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of CPAA funds distribution as of Q4 2019:

Figure 6: distribution of funds by use category, CPAA

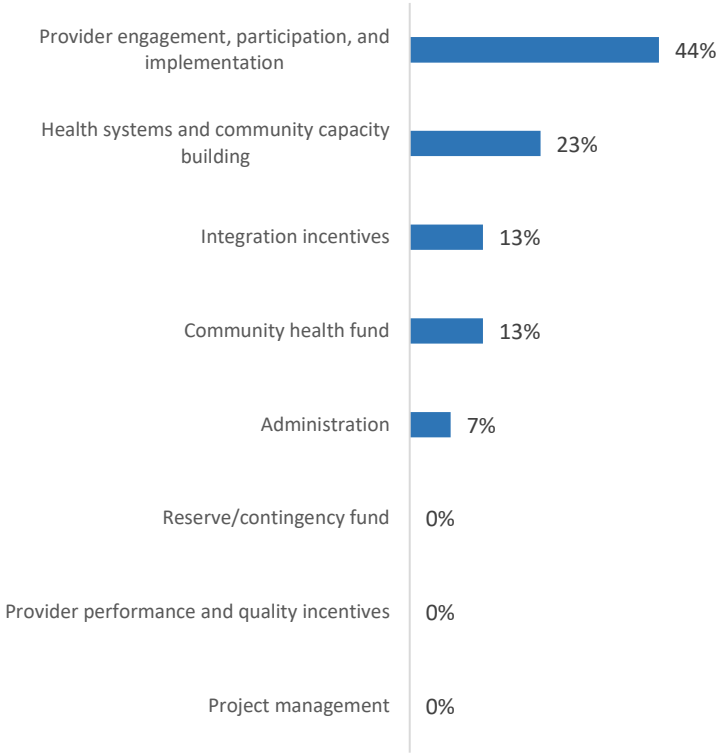
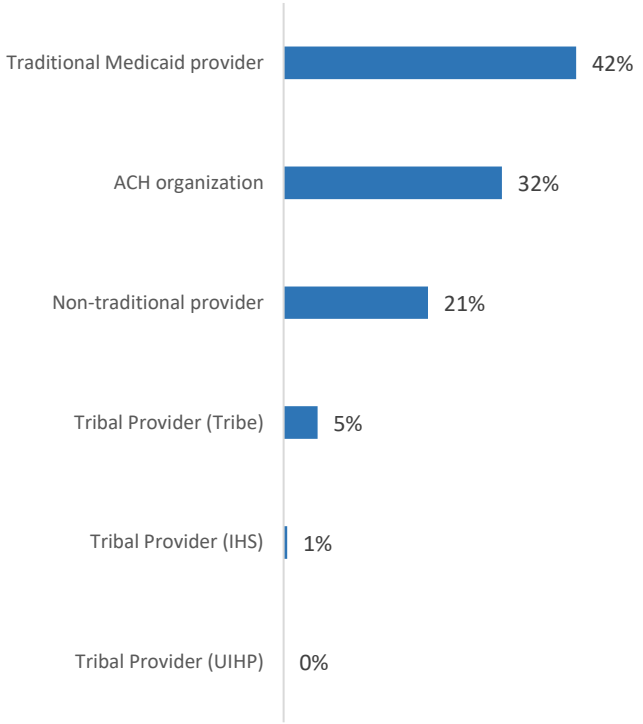


Figure 7: distribution of funds by partnering provider, CPAA



Data source: financial executor portal (12/31/2019)

CPAA quarterly incentive funds report, January-December 2019

Table 17: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$4,195,729.00	$0.00	$891,242.00	**$5,086,971.00**
Project (2B)	$0.00	$2,884,565.00	$0.00	$612,729.00	**$3,497,294.00**
Project (2C)	$0.00	$1,704,516.00	$0.00	$362,067.00	**$2,066,583.00**
Project (3A)	$0.00	$524,467.00	$0.00	$111,405.00	**$635,872.00**
Project (3B)	$0.00	$655,583.00	$0.00	$139,257.00	**$2,307,512.00**
Project (3D)	$0.00	$1,048,932.00	$0.00	$222,810.00	**$1,271,742.00**
Integration	$0.00	$0.00	$0.00	$0.00	**$0.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$12,404,684.00**	**$0.00**	**$2,339,510.00**	**$15,165,974.00**

Table 18: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$13,223.76	$15,249.38	**$28,473.14**

Table 19: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$1,826,655.00	$0.00	$0.00	**$1,826,655.00**

Table 20: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$159,507.00	$0.00	$0.00	**$159,507.00**
Community health fund	$0.00	$1,417,842.00	$0.00	$0.00	**$1,417,842.00**
Health systems and community capacity building	$143,921.00	$406,585.00	$389,933.00	$129,975.50	**$1,070,414.50**
Integration incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Project management	$0.00	$903,875.00	$0.00	$0.00	**$903,875.00**
Provider engagement, participation, and implementation	$393,159.00	$2,957,270.00	$851,365.00	$246,898.00	**$4,448,692.00**
Provider performance and quality incentives	$128,280.00	$1,060,560.00	$1,260,078.00	$1,423,176.00	**$3,872,094.00**
Reserve/contingency fund	$0.00	$886,151.00	$0.00	$0.00	**$886,151.00**
Total	**$665,360.00**	**$7,791,790.00**	**$2,501,376.00**	**$1,800,049.50**	**$12,758,575.50**

Elevate Health

Snapshot (cumulative)

$ 56.2M
funds earned and interest accrued

$ 43.7M
funds distributed (including shared domain 1)

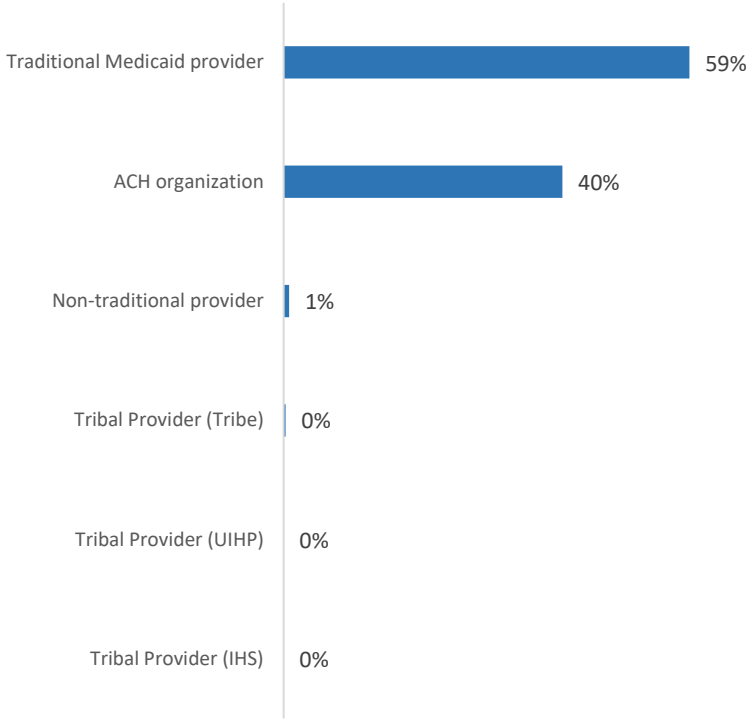
$ 12.5M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of EH funds distribution as of Q4 2019:

Figure 8: distribution of funds by use category, EH

Data source: financial executor portal (12/31/2019)

Figure 9: distribution of funds by partnering provider, EH



EH quarterly incentive funds report, January–December 2019

Table 21: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$6,408,024.00	$0.00	$1,361,169.00	**$7,769,193.00**
Project (2B)	$0.00	$4,405,517.00	$0.00	$935,804.00	**$5,341,321.00**
Project (3A)	$0.00	$801,004.00	$0.00	$170,146.00	**$971,150.00**
Project (3D)	$0.00	$1,602,006.00	$0.00	$340,293.00	**$1,942,299.00**
Integration	$0.00	$5,593,073.00	$0.00	$0.00	**$5,593,073.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$19,109,624.00**	**$0.00**	**$2,807,412.00**	**$21,917,036.00**

Table 22: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$27,282.32	$33,566.31	**$60,848.63**

Table 23: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$2,191,986.00	$0.00	$0.00	**$2,191,986.00**

Table 24: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$0.00	$0.00	$2,500,000.00	**$2,500,000.00**
Community health fund	$0.00	$0.00	$0.00	$2,500,000.00	**$2,500,000.00**
Health systems and community capacity building	$37,860.00	$64,150.00	$41,350.00	$1,537,380.00	**$1,680,740.00**
Integration incentives	$124,000.00	$2,906,724.00	$0.00	$0.00	**$3,030,724.00**
Project management	$0.00	$0.00	$0.00	$0.00	**$0.00**
Provider engagement, participation, and implementation	$100,000.00	-$740,000.00	$0.00	$139,200.00	**-$500,800.00**
Provider performance and quality incentives	$0.00	$5,217,952.80	$0.00	$5,188,000.00	**$10,405,952.80**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$261,860.00**	**$7,448,826.80**	**$41,350.00**	**$11,864,580.00**	**$19,616,616.80**

Note: During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

Greater Columbia

Snapshot (cumulative)

$ 64.9M
funds earned and interest accrued

$ 32.5M
funds distributed (including shared domain 1)

$ 32.4M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of GCACH funds distribution as of Q4 2019:

Figure 10: distribution of funds by use category, GCACH

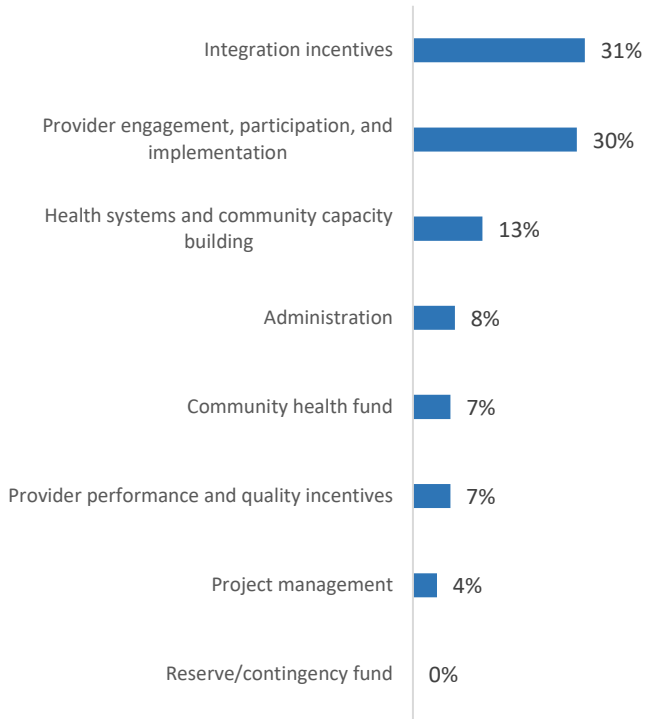
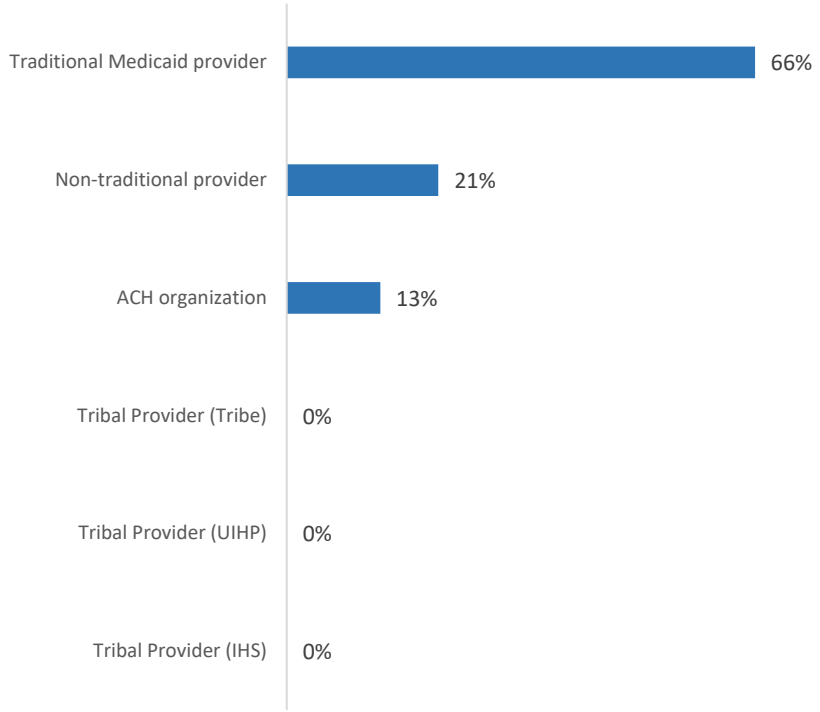


Figure 11: distribution of funds by partnering provider, GCACH



Data source: financial executor portal (12/31/2019)

GCACH quarterly incentive funds report, January-December 2019

Table 25: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$8,656,455.00	$0.00	$1,838,773.00	**$10,495,228.00**
Project (2C)	$0.00	$3,516,685.00	$0.00	$747,001.00	**$4,263,686.00**
Project (3A)	$0.00	$1,082,056.00	$0.00	$229,847.00	**$1,311,903.00**
Project (3D)	$0.00	$2,164,114.00	$0.00	$459,693.00	**$2,623,807.00**
Integration	$0.00	$6,110,350.00	$0.00	$0.00	**$6,110,350.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$21,829,660.00**	**$0.00**	**$3,275,314.00**	**$25,104,974.00**

Table 26: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$44,025.93	$59,820.60	**$103,846.53**

Table 27: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$2,557,318.00	$0.00	$0.00	**$2,557,318.00**

Table 28: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$877,500.00	$0.00	$0.00	$0.00	**$877,500.00**
Community health fund	$740,033.00	$655,169.00	$0.00	$0.00	**$1,395,202.00**
Health systems and community capacity building	$9,732.00	$1,189,206.00	$671,307.00	$720,422.00	**$2,590,667.00**
Integration incentives	$1,277,917.00	$330,000.00	$1,060,000.00	$1,201,423.25	**$3,869,340.25**
Project management	$603,500.00	$0.00	$0.00	$0.00	**$603,500.00**
Provider engagement, participation, and implementation	$3,120,651.00	$1,007,883.00	$621,301.00	$682,549.00	**$5,432,384.00**
Provider performance and quality incentives	$0.00	$340,662.00	$723,815.00	$326,062.00	**$1,390,539.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$6,629,333.00**	**$3,522,920.00**	**$3,076,423.00**	**$2,930,456.25**	**$16,159,132.25**

HealthierHere

Snapshot (cumulative)

$ 100.6M
funds earned and interest accrued

$ 43.9M
funds distributed (including shared domain 1)

$ 56.7M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of HH funds distribution as of Q4 2019:

Figure 12: distribution of funds by use category, HH

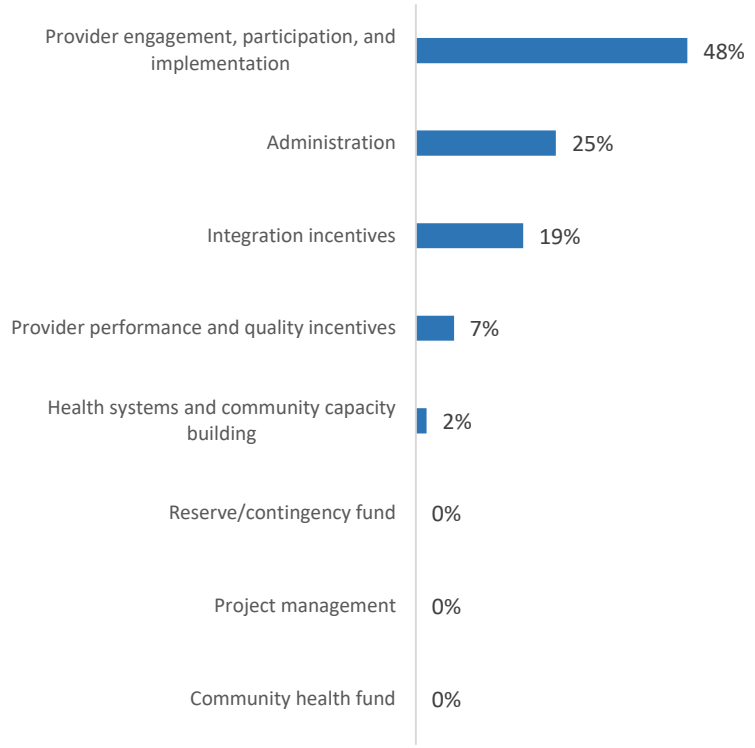
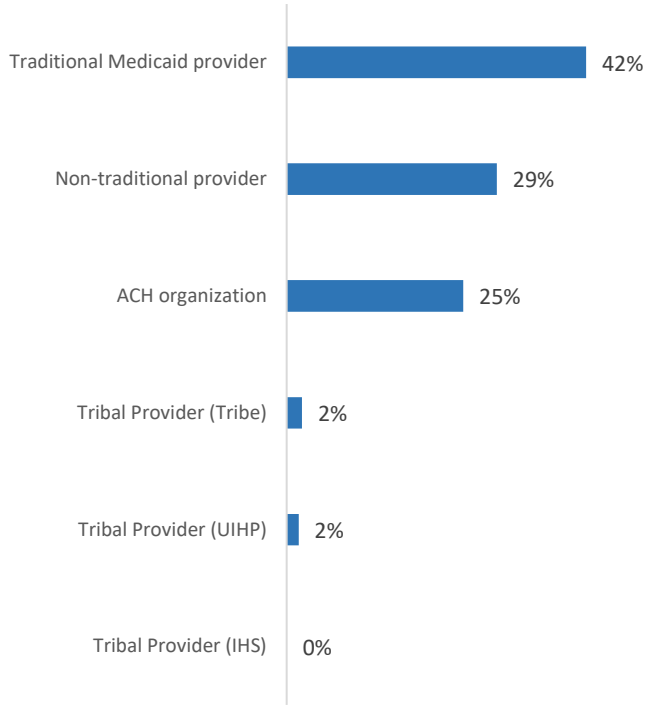


Figure 13: distribution of funds by partnering provider, HH



Data source: Financial executor portal (12/31/2019)

HH quarterly incentive funds report, January-December 2019

Table 29: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$13,603,001.00	$0.00	$2,889,500.00	**$16,492,501.00**
Project (2C)	$0.00	$5,526,218.00	$0.00	$1,173,860.00	**$6,700,078.00**
Project (3A)	$0.00	$1,700,375.00	$0.00	$361,188.00	**$2,061,563.00**
Project (3D)	$0.00	$3,400,750.00	$0.00	$722,375.00	**$4,123,125.00**
Integration	$0.00	$8,933,275.00	$0.00	$0.00	**$8,933,275.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$33,463,619.00**	**$0.00**	**$5,146,923.00**	**$38,610,542.00**

Table 30: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$80,303.64	$112,406.83	**$192,710.47**

Table 31: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$4,018,642.00	$0.00	$0.00	**$4,018,642.00**

Table 32: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$2,717,843.00	$0.00	$0.00	**$2,717,843.00**
Community health fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Health systems and community capacity building	$0.00	$42,582.00	$0.00	$421,108.34	**$463,690.34**
Integration incentives	$14,144.00	$10,647.00	$145,201.00	$242,528.49	**$412,520.49**
Project management	$0.00	$0.00	$0.00	$0.00	**$0.00**
Provider engagement, participation, and implementation	$0.00	$1,730,787.00	$1,760,070.00	$2,545,671.00	**$6,036,528.00**
Provider performance and quality incentives	$0.00	$0.00	$1,483,417.00	$180,000.00	**$1,663,417.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$14,144.00**	**$4,501,859.00**	**$3,388,688.00**	**$3,389,307.83**	**$11,293,998.83**

North Central

Snapshot (cumulative)

$ 26.9M
funds earned and interest accrued

$ 10.6M
funds distributed (including shared domain 1)

$ 16.3M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of NCACH funds distribution as of Q4 2019:

Figure 14: distribution of funds by use category, NCACH

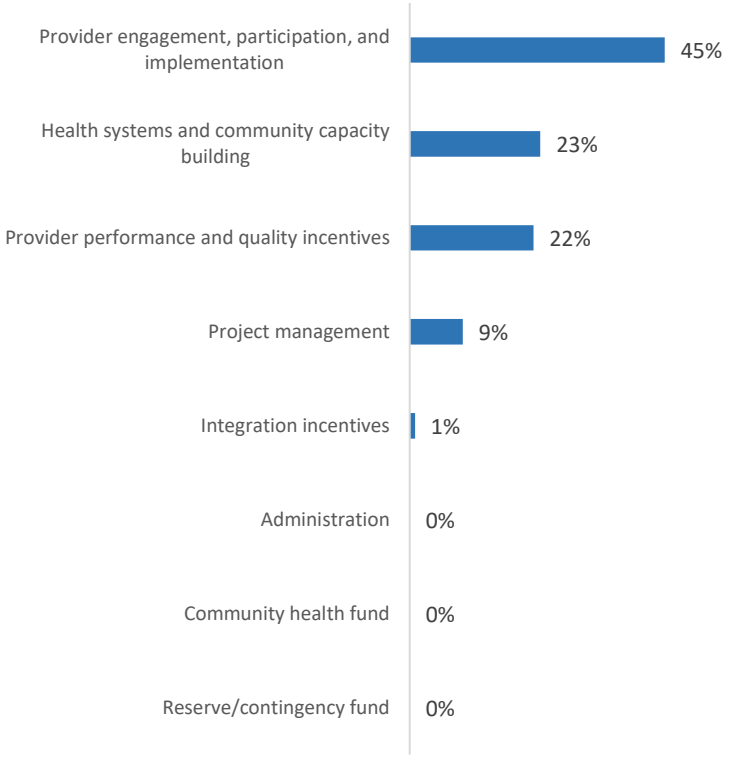
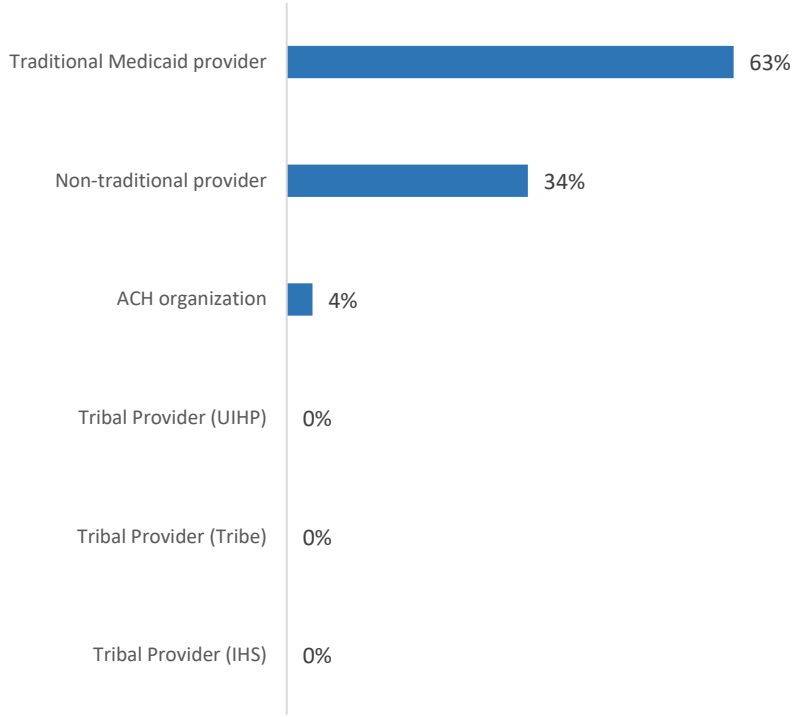


Figure 15: distribution of funds by partnering provider, NCACH



Data source: financial executor portal (12/31/2019)

NCACH quarterly incentive funds report, January–December 2019

Table 33: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$1,915,443.00	$0.00	$406,871.00	**$2,322,314.00**
Project (2B)	$0.00	$1,316,866.00	$0.00	$279,724.00	**$1,596,590.00**
Project (2C)	$0.00	$778,148.00	$0.00	$165,291.00	**$943,439.00**
Project (2D)	$0.00	$778,148.00	$0.00	$165,291.00	**$943,439.00**
Project (3A)	$0.00	$239,430.00	$0.00	$50,860.00	**$290,290.00**
Project (3D)	$0.00	$478,861.00	$0.00	$101,718.00	**$580,579.00**
Integration	$0.00	$323,114.00	$0.00	$0.00	**$323,114.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$6,130,010.00**	**$0.00**	**$1,169,755.00**	**$7,299,765.00**

Table 34: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$19,159.21	$24,495.77	**$43,654.98**

Table 35: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$913,327.00	$0.00	$0.00	**$913,327.00**

Table 36: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$0.00	$0.00	$0.00	**$0.00**
Community health fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Health systems and community capacity building	$90,348.54	$545,782.47	$296,799.00	$178,308.35	**$1,111,238.36**
Integration incentives	$7,850.00	$0.00	$0.00	$0.00	**$7,850.00**
Project management	$98,456.60	-$165,321.65	$51,825.00	$115,917.65	**$100,877.60**
Provider engagement, participation, and implementation	$196,881.74	$20,000.00	$89,599.00	$329,850.00	**$636,330.74**
Provider performance and quality incentives	$257,500.00	$335,000.00	$449,982.00	$331,000.00	**$1,373,482.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$651,036.88**	**$735,460.82**	**$888,205.00**	**$955,076.00**	**$3,229,778.70**

Note: During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

North Sound

Snapshot (cumulative)

$ 71.3M
funds earned and interest accrued

$ 50.2M
funds distributed (including shared domain 1)

$ 21.1M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of NSACH funds distribution as of Q4 2019:

Figure 16: distribution of funds by use category, NSACH

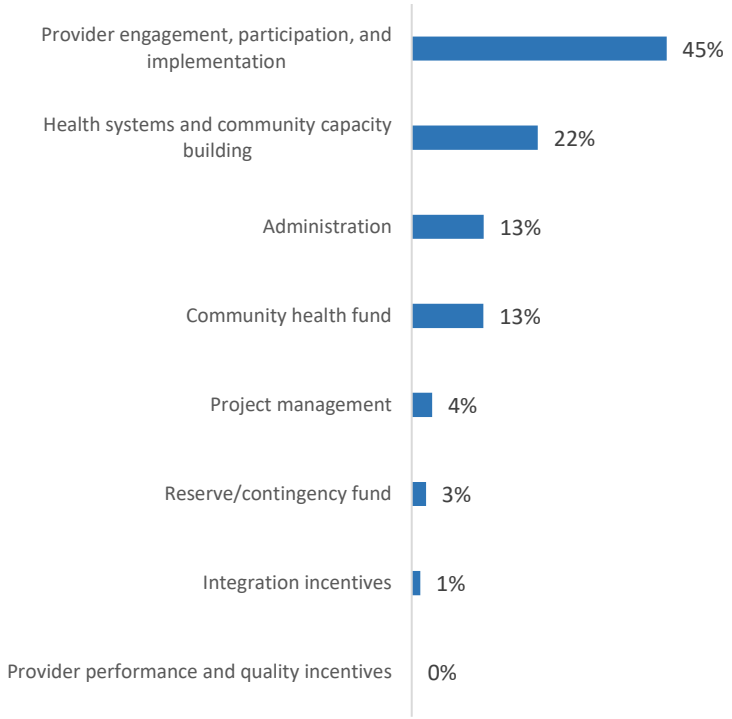
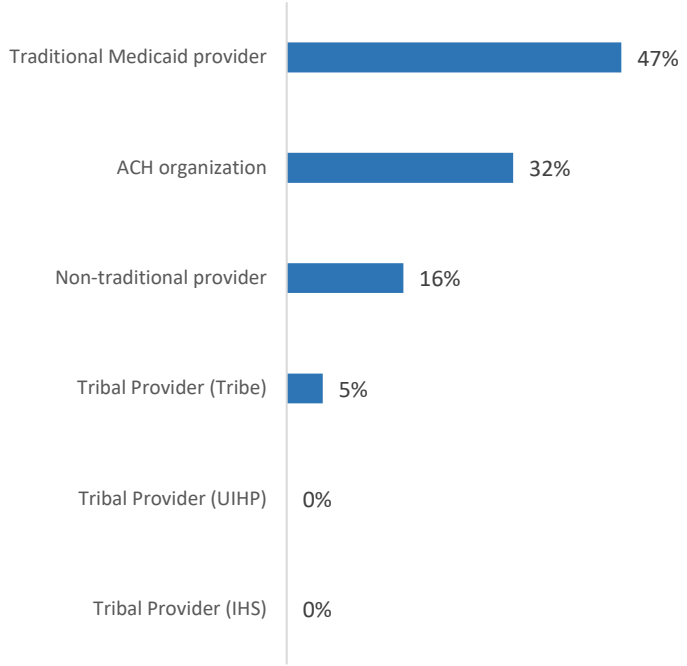


Figure 17: distribution of funds by partnering provider, NSACH



Data source: financial executor portal (12/31/2019)

NSACH quarterly incentive funds report, January-December 2019

Table 37: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$5,286,621.00	$0.00	$1,122,965.00	**$14,188,137.00**
Project (2B)	$0.00	$3,634,551.00	$0.00	$772,038.00	**$4,406,589.00**
Project (2C)	$0.00	$2,147,690.00	$0.00	$456,205.00	**$2,603,895.00**
Project (2D)	$0.00	$2,147,690.00	$0.00	$456,205.00	**$2,603,895.00**
Project (3A)	$0.00	$660,828.00	$0.00	$140,371.00	**$801,199.00**
Project (3B)	$0.00	$826,035.00	$0.00	$175,463.00	**$1,001,498.00**
Project (3C)	$0.00	$495,620.00	$0.00	$105,277.00	**$600,897.00**
Project (3D)	$0.00	$1,321,655.00	$0.00	$280,741.00	**$1,602,396.00**
Integration	$0.00	$0.00	$6,498,653.00	$0.00	**$6,498,653.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$16,820,690.00**	**$6,498,653.00**	**$3,509,265.00**	**$34,607,159.00**

Table 38: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$25,027.56	$35,742.84	**$60,770.40**

Table 39: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$2,739,983.00	$0.00	$0.00	**$2,739,983.00**

Table 40: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$1,620,793.81	$1,218,671.55	$15,978.00	$15,592.60	**$2,871,035.96**
Community health fund	$1,608,203.81	$1,243,671.55	$0.00	$36,303.51	**$2,888,178.87**
Health systems and community capacity building	$3,258,353.63	$110,835.36	$1,336,768.00	$476,775.50	**$5,182,732.49**
Integration incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Project management	$30,394.53	$101,540.57	$566,514.00	$444,103.73	**$1,142,552.83**
Provider engagement, participation, and implementation	$232,700.00	$6,208,435.00	$54,975.00	$1,522,662.72	**$8,018,772.72**
Provider performance and quality incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Reserve/contingency fund	$321,640.76	$248,734.31	$0.00	$0.00	**$570,375.07**
Total	**$7,072,086.54**	**$9,131,888.34**	**$1,974,235.00**	**$2,495,438.06**	**$20,673,647.94**

Olympic Community of Health

Snapshot (cumulative)

$ 17.2M
funds earned and interest accrued

$ 11.7M
funds distributed (including shared domain 1)

$ 5.5M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of OCH funds distribution as of Q4 2019:

Figure 18: distribution of funds by use category, OCH

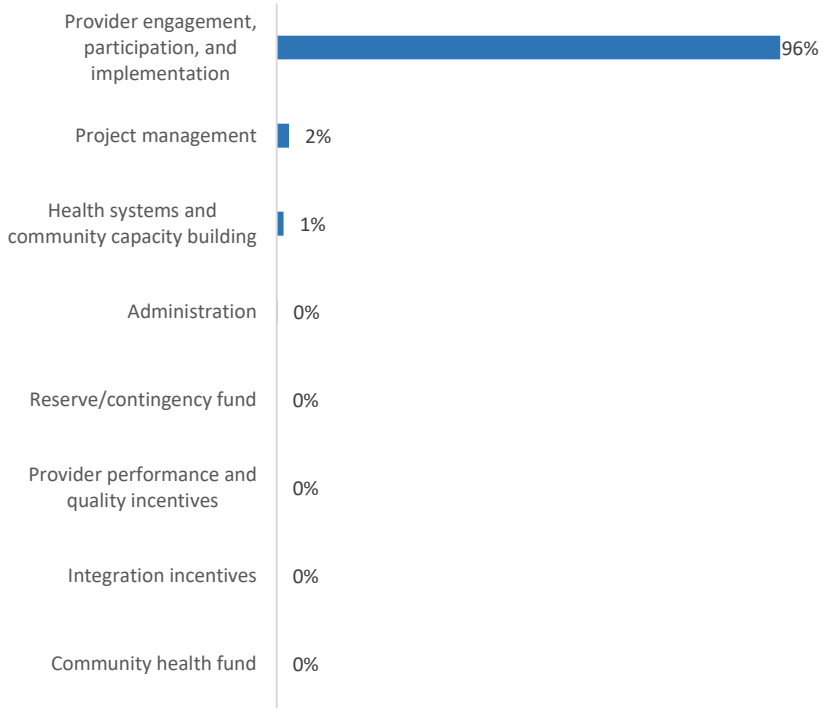
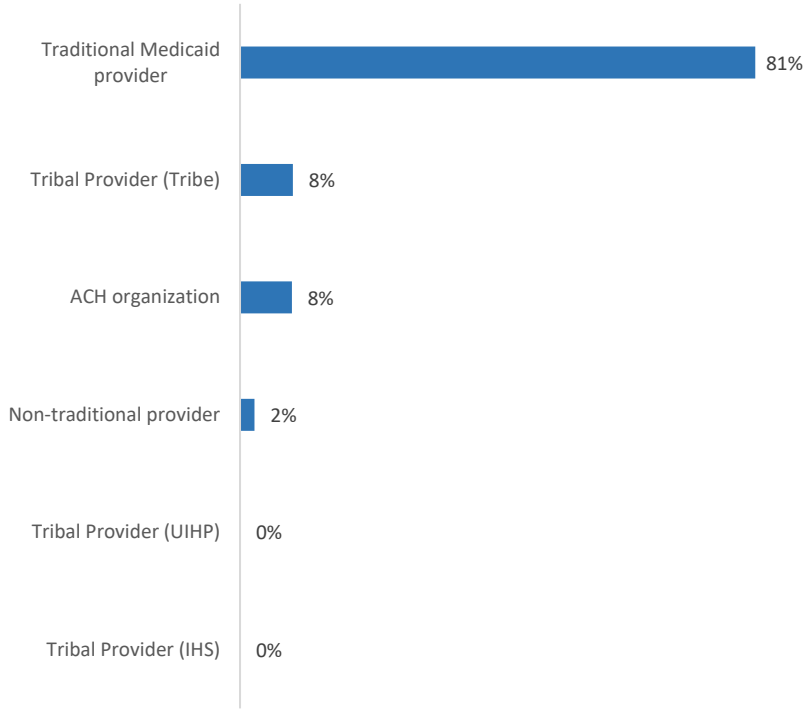


Figure 19: distribution of funds by partnering provider, OCH



Data source: financial executor portal (12/31/2019)

OCH quarterly incentive funds report, January–December 2019

Table 41: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$2,168,869.00	$0.00	$460,703.00	**$2,629,572.00**
Project (2D)	$0.00	$881,104.00	$0.00	$187,161.00	**$1,068,265.00**
Project (3A)	$0.00	$271,109.00	$0.00	$57,588.00	**$328,697.00**
Project (3B)	$0.00	$338,886.00	$0.00	$71,985.00	**$410,871.00**
Project (3C)	$0.00	$203,332.00	$0.00	$43,191.00	**$246,523.00**
Project (3D)	$0.00	$542,218.00	$0.00	$115,176.00	**$657,394.00**
Integration	$0.00	$0.00	$0.00	$0.00	**$0.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$4,705,518.00**	**$0.00**	**$935,804.00**	**$5,641,322.00**

Table 42: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$4,235.66	$4,093.82	**$8,329.48**

Table 43: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$730,663.00	$0.00	$0.00	**$730,663.00**

Table 44: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$3,000.00	$0.00	$0.00	$0.00	**$3,000.00**
Community health fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Health systems and community capacity building	$110,000.00	$0.00	$0.00	$0.00	**$110,000.00**
Integration incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Project management	$196,000.00	$0.00	$0.00	$0.00	**$196,000.00**
Provider engagement, participation, and implementation	$599,540.01	$1,593,867.00	$0.00	$1,968,867.00	**$4,162,274.01**
Provider performance and quality incentives	$0.00	$0.00	$0.00	$0.00	**$0.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$908,540.01**	**$1,593,867.00**	**$0.00**	**$1,968,867.00**	**$4,471,274.01**

SWACH

Snapshot (cumulative)

$ 36.3M
funds earned and interest accrued

$ 15.2M
funds distributed (including shared domain 1)

$ 21.1M
funds available for distribution

After shared domain 1 distribution, below is a breakdown of SWACH funds distribution as of Q4 2019:

Figure 20: distribution of funds by use category, SWACH

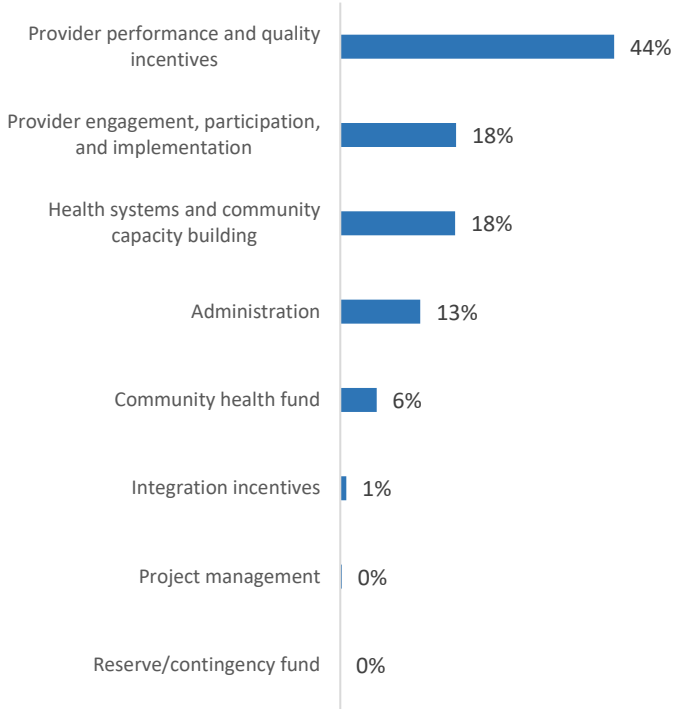
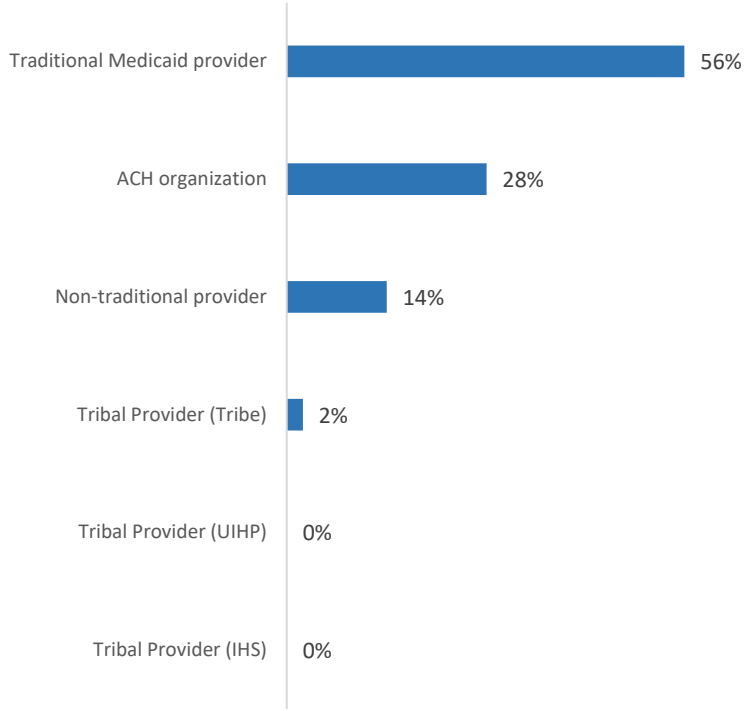


Figure 21: distribution of funds by partnering provider, SWACH



Data source: financial executor portal (12/31/2019)

SWACH quarterly incentive funds report, January–December 2019

Table 45: incentive funds earned

	Q1	Q2	Q3	Q4	Total
Project (2A)	$0.00	$3,738,014.00	$0.00	$794,015.00	**$4,532,029.00**
Project (2B)	$0.00	$2,569,886.00	$0.00	$545,886.00	**$3,115,772.00**
Project (3A)	$0.00	$467,252.00	$0.00	$99,252.00	**$566,504.00**
Project (3D)	$0.00	$934,503.00	$0.00	$198,504.00	**$1,133,007.00**
Integration	$0.00	$126,382.00	$0.00	$0.00	**$126,382.00**
VBP	$0.00	$300,000.00	$0.00	$0.00	**$300,000.00**
Total	**$0.00**	**$8,136,037.00**	**$0.00**	**$1,637,657.00**	**$9,773,694.00**

Table 46: interest accrued for funds in FE portal

	Q1	Q2	Q3	Q4	Total
Interest accrued			$28,389.08	$36,560.21	**$64,949.29**

Table 47: distribution of funds for shared domain 1 partners

	Q1	Q2	Q3	Q4	Total
Shared domain 1	$0.00	$1,278,659.00	$0.00	$0.00	**$1,278,659.00**

Table 48: incentive funds distributed, by use category

	Q1	Q2	Q3	Q4	Total
Administration	$0.00	$257,144.72	$90,203.00	$685,488.32	**$1,032,836.04**
Community health fund	$0.00	$0.00	$500,000.00	$22,916.66	**$522,916.66**
Health systems and community capacity building	$0.00	$738,457.92	$394,845.00	$403,662.46	**$1,536,965.38**
Integration incentives	$0.00	$0.00	$85,000.00	$0.00	**$85,000.00**
Project management	$0.00	$21,435.20	$1,500.00	$960.33	**$23,895.53**
Provider engagement, participation, and implementation	$0.00	$155,586.57	$173,575.00	$250,005.85	**$579,167.42**
Provider performance and quality incentives	$0.00	$1,579,198.60	$1,398,745.00	$972,233.40	**$3,950,177.00**
Reserve/contingency fund	$0.00	$0.00	$0.00	$0.00	**$0.00**
Total	**$0.00**	**$2,751,823.01**	**$2,643,868.00**	**$2,335,267.02**	**$7,730,958.03**