

Quarterly Medicaid Transformation Incentive Report

April 2019–June 2019

This report details the Delivery System Reform Incentive Payment (DSRIP) program funding activity of the Healthier Washington Medicaid Transformation. DSRIP incentive funds earned by Accountable Communities of Health (ACHs) are held in accounts managed by an independent financial executor. The financial executor distributes these funds to ACHs and their partnering providers through a web-based portal—the Financial Executor Portal—under the direction of ACHs.

This report lists the total amount of incentive funds earned and distributed during 2018 (January–December), the first quarter of 2019 (January–March), and the second quarter of 2019 (April–June). ACHs earned a total of **\$434,888,317**, and distributed a total of **\$215,820,882** during this time.

Throughout the reporting period, ACHs earned:

- **Project incentives** through successful submission and full valuation of their project plans. Each ACH earned incentives related to their selected projects. More information about each project is available in the [Project Toolkit](#).
- **Project plan bonus pool incentives** for selecting more than four projects in their project plans.
- **Integration incentives** by achieving milestones related to the transition to integrated managed care.

The ACH tables in this report reflect total funds earned and total funds distributed for April–June 2019:

- [Better Health Together](#)
- [Cascade Pacific Action Alliance](#)
- [Greater Columbia](#)
- [HealthierHere](#)
- [North Central](#)
- [North Sound](#)
- [Olympic Community of Health](#)
- [Elevate Health \(Pierce County ACH\)](#)
- [Southwest ACH \(SWACH\)](#)

In this report, distributed incentives are listed as **use categories**. ACHs must identify payments to themselves and partnering providers using standardized use categories in the Financial Executor Portal. Health Care Authority developed these use categories, with input from ACHs. More information about use categories is available in the [ACH DSRIP use categories](#) fact sheet.

Please do not use the tables in this report to compare ACHs. Each ACH has a budget and funds flow model specific to its region, approved by the ACH's decision-making body. Although all ACHs use these use categories, each ACH may use them differently.

For more information, please visit the [Medicaid Transformation resources](#) webpage.

Table 1

Total funds earned and distributed by ACHs, January 2018–June 2019			
ACH	Total funds earned by ACHs	Total funds distributed by ACHs	Total funds remaining
Better Health Together	\$48,671,223	\$21,934,972	\$26,736,251
Cascade Pacific Action Alliance	\$38,182,525	\$23,984,790	\$14,197,735
Greater Columbia	\$61,481,273	\$26,494,553	\$34,986,721
HealthierHere	\$95,327,494	\$37,147,396	\$58,180,099
North Central	\$25,751,163	\$8,813,607	\$16,937,556
North Sound	\$61,213,581	\$45,688,162	\$15,525,419
Olympic Community of Health	\$16,326,516	\$9,769,172	\$6,557,344
Elevate Health (Pierce County ACH)	\$53,333,807	\$31,817,217	\$21,516,589
Southwest ACH (SWACH)	\$34,600,735	\$10,171,014	\$24,429,720
TOTAL	\$434,888,317	\$215,820,882	\$219,067,435

Table 2

Total funds earned by ACHs by incentive type, January 2018–June 2019					
ACH	Project incentives	Project plan bonus pool	Value-based payment (VBP) incentives	Integration incentives	Total
Better Health Together	\$40,069,351	–	\$300,000	\$8,301,872	\$48,671,223
Cascade Pacific Action Alliance	\$36,426,683	\$1,455,842	\$300,000	–	\$38,182,525
Greater Columbia	\$50,997,357	–	\$300,000	\$10,183,916	\$61,481,273
HealthierHere	\$80,138,702	–	\$300,000	\$14,888,792	\$95,327,494
North Central	\$18,213,341	\$1,455,842	\$300,000	\$5,781,980	\$25,751,163
North Sound	\$54,640,023	\$1,941,123	\$300,000	\$4,332,435	\$61,213,581
Olympic Community of Health	\$14,570,674	\$1,455,842	\$300,000	–	\$16,326,516
Elevate Health (Pierce County ACH)	\$43,712,019	–	\$300,000	\$9,321,788	\$53,333,807
Southwest ACH (SWACH)	\$25,498,679	–	\$300,000	\$8,802,056	\$34,600,735
TOTAL	\$364,266,829	\$6,308,649	\$2,700,000	\$61,612,839	\$434,888,317

Table 3

Total funds distributed by ACHs by use category, January 2018–June 2019									
	Better Health Together	Cascade Pacific Action Alliance	Greater Columbia	HealthierHere	North Central	North Sound	Olympic Community of Health	Elevate Health (Pierce County ACH)	Southwest ACH (SWACH)
Administration	\$1,464,657	\$335,891	\$1,556,500	\$6,117,866	-	\$4,677,634	\$14,081	\$1,400,000	\$377,945
Community health fund	-	\$2,358,557	\$1,395,202	-	-	\$4,651,875	-	\$1,500,000	-
Health systems and community capacity building	\$4,475,201	\$787,880	\$1,198,938	\$42,582	\$976,131	\$6,428,467	\$110,000	\$4,756,663	\$856,458
Integration incentives	\$2,810,000	-	\$4,132,435	\$4,292,645	\$58,422	\$553,320	-	\$4,745,933	-
Project management	-	\$1,903,385	\$890,500	-	\$423,003	\$318,417	\$196,000	-	\$21,435
Provider engagement, participation, and implementation	\$3,614,500	\$6,465,901	\$4,799,534	\$7,553,074	\$2,413,273	\$15,077,235	\$5,968,867	\$3,756,000	\$1,245,587
Provider performance and quality incentives	-	\$1,958,520	\$340,662	-	\$592,500	-	-	\$5,217,953	\$1,579,199
Reserve/contingency fund	-	\$1,474,098	-	-	-	\$930,375	-	-	-
Shared domain 1 incentives	\$9,570,614	\$8,700,558	\$12,180,782	\$19,141,229	\$4,350,278	\$13,050,838	\$3,480,224	\$10,440,669	\$6,090,391
TOTAL	\$21,934,972	\$23,984,790	\$26,494,553	\$37,147,396	\$8,813,607	\$45,688,162	\$9,769,172	\$31,817,217	\$10,171,014

The following tables provide additional detail about the funds earned and distributed by each ACH.

Table 4: Better Health Together

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$5,874,023	-	-	\$5,874,023
Project 2B	-	\$4,038,391	-	-	\$4,038,391
Project 2C	-	-	-	-	-
Project 2D	-	-	-	-	-
Project 3A	-	\$734,253	-	-	\$734,253
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$1,468,505	-	-	\$1,468,505
Project plan bonus pool	-	-	-	-	-
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$4,981,123	-	-	\$4,981,123
TOTAL	-	\$17,396,295	-	-	\$17,396,295
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	\$897,987	-	-	\$897,987
Community health fund	-	-	-	-	-
Health systems and community capacity building	\$175,001	\$3,465,200	-	-	\$3,640,201
Integration incentives	\$1,325,000	\$30,000	-	-	\$1,355,000
Project management	-	-	-	-	-
Provider engagement, participation, and implementation	\$207,000	\$62,500	-	-	\$269,500
Provider performance and quality incentives	-	-	-	-	-
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$2,009,321	-	-	\$2,009,321
TOTAL	\$1,707,001	\$6,465,008	-	-	\$8,172,009

Table 5: Cascade Pacific Action Alliance

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$4,195,729	-	-	\$4,195,729
Project 2B	-	\$2,884,565	-	-	\$2,884,565
Project 2C	-	\$1,704,516	-	-	\$1,704,516
Project 2D	-	-	-	-	-
Project 3A	-	\$524,467	-	-	\$524,467
Project 3B	-	\$2,168,255	-	-	\$2,168,255
Project 3C	-	-	-	-	-
Project 3D	-	\$1,048,932	-	-	\$1,048,932
Project plan bonus pool	-	\$1,455,842	-	-	\$1,455,842
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	-	-	-	-
TOTAL	-	\$14,282,306	-	-	\$14,282,306
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	\$159,507	-	-	\$159,507
Community health fund	-	\$1,417,842	-	-	\$1,417,842
Health systems and community capacity building	\$143,921	\$406,585	-	-	\$550,506
Integration incentives	-	-	-	-	-
Project management	-	\$903,875	-	-	\$903,875
Provider engagement, participation, and implementation	\$393,159	\$2,957,270	-	-	\$3,350,429
Provider performance and quality incentives	\$128,280	\$1,060,560	-	-	\$1,188,840
Reserve/contingency fund	-	\$886,151	-	-	\$886,151
Shared domain 1 incentives	-	\$1,826,655	-	-	\$1,826,655
TOTAL	\$665,360	\$9,618,445	-	-	\$10,283,805

Table 6: Greater Columbia

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$8,656,455	-	-	\$8,656,455
Project 2B	-	-	-	-	-
Project 2C	-	\$3,516,685	-	-	\$3,516,685
Project 2D	-	-	-	-	-
Project 3A	-	\$1,082,056	-	-	\$1,082,056
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$2,164,114	-	-	\$2,164,114
Project plan bonus pool	-	-	-	-	-
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$6,110,350	-	-	\$6,110,350
TOTAL	-	\$21,829,660	-	-	\$21,829,660
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	\$877,500	-	-	-	\$877,500
Community health fund	\$740,033	\$655,169	-	-	\$1,395,202
Health systems and community capacity building	\$9,732	\$1,189,206	-	-	\$1,198,938
Integration incentives	\$1,277,917	\$330,000	-	-	\$1,607,917
Project management	\$603,500	-	-	-	\$603,500
Provider engagement, participation, and implementation	\$3,120,651	\$1,007,883	-	-	\$4,128,534
Provider performance and quality incentives	-	\$340,662	-	-	\$340,662
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$2,557,318	-	-	\$2,557,318
TOTAL	\$6,629,333	\$6,080,238	-	-	\$12,709,571

Table 7: HealthierHere

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$13,603,001	-	-	\$13,603,001
Project 2B	-	-	-	-	-
Project 2C	-	\$5,526,218	-	-	\$5,526,218
Project 2D	-	-	-	-	-
Project 3A	-	\$1,700,375	-	-	\$1,700,375
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$3,400,750	-	-	\$3,400,750
Project plan bonus pool	-	-	-	-	-
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$8,933,275	-	-	\$8,933,275
TOTAL	-	\$33,463,619	-	-	\$33,463,619
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	\$2,717,843	-	-	\$2,717,843
Community health fund	-	-	-	-	-
Health systems and community capacity building	-	\$42,582	-	-	\$42,582
Integration incentives	\$14,144	\$10,647	-	-	\$24,791
Project management	-	-	-	-	-
Provider engagement, participation, and implementation	-	\$1,730,787	-	-	\$1,730,787
Provider performance and quality incentives	-	-	-	-	-
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$4,018,642	-	-	\$4,018,642
TOTAL	\$14,144	\$8,520,501	-	-	\$8,534,645

Table 8: North Central

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$1,915,443	-	-	\$1,915,443
Project 2B	-	\$1,316,866	-	-	\$1,316,866
Project 2C	-	\$778,148	-	-	\$778,148
Project 2D	-	\$778,148	-	-	\$778,148
Project 3A	-	\$239,430	-	-	\$239,430
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$478,861	-	-	\$478,861
Project plan bonus pool	-	\$1,455,842	-	-	\$1,455,842
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$323,114	-	-	\$323,114
TOTAL	-	\$7,585,852	-	-	\$7,585,852
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	-	-	-	-
Community health fund	-	-	-	-	-
Health systems and community capacity building	\$90,349	\$545,782	-	-	\$636,131
Integration incentives	\$7,850	-	-	-	\$7,850
Project management	\$98,457	\$(165,322)*	-	-	\$(66,865)*
Provider engagement, participation, and implementation	\$196,882	\$20,000	-	-	\$216,882
Provider performance and quality incentives	\$257,500	\$335,000	-	-	\$592,500
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$913,327	-	-	\$913,327
TOTAL	\$651,037	\$1,648,788	-	-	\$2,299,825

*During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

Table 9: North Sound

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$13,065,172	-	-	\$13,065,172
Project 2B	-	\$3,634,551	-	-	\$3,634,551
Project 2C	-	\$2,147,690	-	-	\$2,147,690
Project 2D	-	\$2,147,690	-	-	\$2,147,690
Project 3A	-	\$600,828	-	-	\$600,828
Project 3B	-	\$826,035	-	-	\$826,035
Project 3C	-	\$495,620	-	-	\$495,620
Project 3D	-	\$1,321,655	-	-	\$1,321,655
Project plan bonus pool	-	\$1,941,123	-	-	\$1,941,123
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	-	-	-	-
TOTAL	-	\$26,540,364	-	-	\$26,540,364
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	\$1,620,794	\$1,218,672	-	-	\$2,839,465
Community health fund	\$1,608,204	\$1,243,672	-	-	\$2,851,875
Health systems and community capacity building	\$3,258,354	\$110,835	-	-	\$3,369,189
Integration incentives	-	-	-	-	-
Project management	\$30,395	\$101,541	-	-	\$131,935
Provider engagement, participation, and implementation	\$232,700	\$6,208,435	-	-	\$6,441,135
Provider performance and quality incentives	-	-	-	-	-
Reserve/contingency fund	\$321,641	\$248,734	-	-	\$570,375
Shared domain 1 incentives	-	\$2,739,983	-	-	\$2,739,983
TOTAL	\$7,072,087	\$11,871,871	-	-	\$18,943,958

Table 10: Olympic Community of Health

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$2,168,869	-	-	\$2,168,869
Project 2B	-	-	-	-	-
Project 2C	-	-	-	-	-
Project 2D	-	\$881,104	-	-	\$881,104
Project 3A	-	\$271,109	-	-	\$271,109
Project 3B	-	\$338,886	-	-	\$338,886
Project 3C	-	\$203,332	-	-	\$203,332
Project 3D	-	\$542,218	-	-	\$542,218
Project plan bonus pool	-	\$1,455,842	-	-	\$1,455,842
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	-	-	-	-
TOTAL	-	\$6,161,360	-	-	\$6,161,360
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	\$3,000	-	-	-	\$3,000
Community health fund	-	-	-	-	-
Health systems and community capacity building	\$110,000	-	-	-	\$110,000
Integration incentives	-	-	-	-	-
Project management	\$196,000	-	-	-	\$196,000
Provider engagement, participation, and implementation	\$599,540	\$1,593,867	-	-	\$2,193,407
Provider performance and quality incentives	-	-	-	-	-
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$730,663	-	-	\$730,663
TOTAL	\$908,540	\$2,324,530	-	-	\$3,233,070

Table 11: Elevate Health (Pierce County ACH)

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$6,408,024	-	-	\$6,408,024
Project 2B	-	\$4,405,517	-	-	\$4,405,517
Project 2C	-	-	-	-	-
Project 2D	-	-	-	-	-
Project 3A	-	\$801,004	-	-	\$801,004
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$1,602,006	-	-	\$1,602,006
Project plan bonus pool	-	-	-	-	-
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$5,593,073	-	-	\$5,593,073
TOTAL	-	\$19,109,624	-	-	\$19,109,624
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	-	-	-	-
Community health fund	-	-	-	-	-
Health systems and community capacity building	\$37,860	\$64,150	-	-	\$102,010
Integration incentives	\$124,000	\$2,906,724	-	-	\$3,030,724
Project management	-	-	-	-	-
Provider engagement, participation, and implementation	\$100,000	\$(740,000)*	-	-	\$(640,000)*
Provider performance and quality incentives	-	\$5,217,953	-	-	\$5,217,953
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$2,191,986	-	-	\$2,191,986
TOTAL	\$261,860	\$9,640,813	-	-	\$9,902,673

*During Q2 2019, at the request of the ACH, adjustments were made to the use categories associated with selected 2018 payment transactions. Because of the adjustments, funds distributed for certain categories show a negative number.

Table 12: SWACH

Total funds earned, January–June 2019					
Incentive type	Q1	Q2	Q3	Q4	Total
Project 2A	-	\$3,738,014	-	-	\$3,738,014
Project 2B	-	\$2,569,886	-	-	\$2,569,886
Project 2C	-	-	-	-	-
Project 2D	-	-	-	-	-
Project 3A	-	\$467,252	-	-	\$467,252
Project 3B	-	-	-	-	-
Project 3C	-	-	-	-	-
Project 3D	-	\$934,503	-	-	\$934,503
Project plan bonus pool	-	-	-	-	-
Value-based purchasing (VBP)	-	\$300,000	-	-	\$300,000
Integration incentives	-	\$126,382	-	-	\$126,382
TOTAL	-	\$8,136,037	-	-	\$8,136,037
Total funds distributed, January–June 2019					
Use category	Q1	Q2	Q3	Q4	Total
Administration	-	\$257,145	-	-	\$257,145
Community health fund	-	-	-	-	-
Health systems and community capacity building	-	\$738,458	-	-	\$738,458
Integration incentives	-	-	-	-	-
Project management	-	\$21,435	-	-	\$21,435
Provider engagement, participation, and implementation	-	\$155,587	-	-	\$155,587
Provider performance and quality incentives	-	\$1,579,199	-	-	\$1,579,199
Reserve/contingency fund	-	-	-	-	-
Shared domain 1 incentives	-	\$1,278,659	-	-	\$1,278,659
TOTAL	-	\$4,030,482	-	-	\$4,030,482