Medicaid Value-Based Purchasing Action Team

PROJECT CHARTER

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## Document Revision History

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Project Statement
The Health Care Authority will create and facilitate a statewide Medicaid Value-Based Payment Action Team to support Medicaid transformation. The Medicaid VBP Action Team will include state, regional and local level stakeholders and tribal government partners representing: health care providers, hospitals, clinics, Indian health care providers, community-based organizations, Managed Care Organizations (MCO), public health providers and others. The Medicaid VBP Action Team will be responsible for the following:

Primary Purposes
- Serve as a learning collaborative to support MCO’s and ACH’s in attainment of Medicaid VBP Targets (which will roll up to HCA hitting VBP purchasing goals)
- Provide sounding board to HCA on detailed definitions of VBP arrangements (create alignment at a more granular level between MCO contract and ACH)
- Promote provider participation in Medicaid VBP Survey / Baseline Assessment
- Prepare providers for value based contract arrangements by leveraging the ACHs
- Use as a forum to provide feedback/clarification on HCA’s VBP definition (based on LAN framework.

Secondary Purposes
- Inform Domain 2 / 3 Toolkit projects
- Identify consistencies between projects and broader VBP strategy
- Provide a venue to share Medicaid VBP Adoption progress, discuss challenges and identify solutions to technical issues

Project Justification
There is a national effort to move away from traditional volume-based health care payments to payments based on value. The Washington State Health Care Authority (HCA) is transforming the way it purchases health care. Washington state has recently finalized negotiations with CMS for an 1115 Medicaid transformation demonstration to accelerate payment and delivery service
reforms and reward regionally based care redesign approaches. As part of this demonstration, HCA has committed that 90 percent of its provider payments under state-financed health care will be linked to quality and value by 2021.

**Project Scope**

This section will define the core activities that are within the chartered scope of the Medicaid Value-Based Payment Action Team (MVP Action Team).

**In Scope**

- **Definition of Value Based Purchasing**: The MVP Action Team will provide feedback to HCA on detailed definitions of VBP arrangements (based on LAN framework), including the more granular level of VBP in contracts

- **Medicaid Demonstration Value Based Purchasing Efforts**: The MVP Action Team will actively promote participation in HCA’s Medicaid VBP Survey to establish baseline VBP levels

- **Prepare Providers for VBP arrangements**: The MVP Action Team will seek feedback from providers and MCOs to understand where gaps exist between VBP goals and provider readiness, and will work with HCA, ACHs and the DSRIP support vendor and others to resolve

- **Shared Learning of Value Based Purchasing Adoption Progress**: The MVP Action Team is intended to be a forum for discussing challenges and suggesting solutions to technical issues

- **Inform Domain 2/3 Toolkit projects**: The MVP Action Team will assist HCA in informing toolkit projects for Care Delivery Redesign and Prevention and Health Promotion with respect to their consistency with VBP goals

**Out of Scope:**

- **HCA’s broader Value Base Purchasing efforts**: Aligning VBP under the Medicaid Demonstration with HCA’s other VBP efforts will be the responsibility of the HCA

**MVP Action Team Membership and Representation**

The MVP Action team will be comprised of 20 individuals. One representative nominated from each ACH, one representative from each current MCO, and 6 representatives selected from HCA to ensure a broad participation from the breadth of the state’s health care system.
Nomination Process:

Each ACH will be invited to nominate up to three individuals as candidates to serve on the MVP Action Team. HCA will select one member per ACH from those nominations. HCA will select individuals with diverse roles and backgrounds to bring unique and informed perspectives to the Action Team. Selected members must commit to attending MVP Action Team meetings as a condition of final selection.

The success of transforming the state to value based purchasing arrangements requires the MVP Action Team to be comprised of individuals with detailed understanding of health care policy, VBP arrangements, and VBP mechanics and implementation, in Washington State and national level. Characteristics of a strong candidates for the Action team include the following:

- Knowledge and experience with alternative payment models
- Detailed understanding of VBP contracting arrangements, in Washington State and nationally
- Experience with Medicaid payments and operations
- Knowledge of state and national health policy trends, including implementing the triple aim, MACRA and VBP
- Experience with implementing quality improvement plans and/or quality measures
- One potential source of nominations are individuals who have served on the Health Innovation Leadership Network or it’s committees
- Commitment to advancing VBP in Washington State

Among the nominees, HCA is interested individuals with the following roles/experience:

- Behavioral Health Organizations
- Health Care Providers and/or Administrator Leaders
- Provider groups with substantial numbers of Medicaid patients
Roles within the MVP Action Team

MVP Action Team Roles

- **Chairperson (Non-HCA)**
  - Serves as single point of coordination; Co-facilitates quarterly meetings with HCA
  - Assists HCA in setting agenda and priorities

- **VBP Survey / Attestation Assessment Lead (HCA)**
  - Coordinates ACH involvement and provider involvement
  - Provides feedback to Taskforce for follow-up actions required
  - Confirms VBP Baseline with advisement of MVP Action Team members

- **Survey / Attestation Support (Separate Vendor / DS&P/Defendant)**
  - Coordinates Survey / Attestation
  - Develops Survey / Attestation Methodology

- **MVP Action Team Member (Providers, ACHs, MCOs, and Community Orgs)**
  - Promotes provider participation in VBP Survey / Attestation Assessment
  - Develops recommendations to improve VBP readiness across regional provider systems
  - Increase awareness of VBP Arrangements

Figure 2: MVP Action Team Roles

MVP Action Team Relationship to Other Groups

Implementing Value-based Purchasing throughout Medicaid requires a dedicated effort from several entities, of which the MVP Action Team will play a central role. The MVP Action Team will serve as a sounding board and a learning collaborative to both engage with HCA on VBP guidance and decisions, and create an environment where regional approaches can be shared and best practices cataloged. The MVP Action Team will identify challenges to VBP implementation and develop recommendations to improve the readiness of providers, ACHs and MCOs. The coordinated approach will require partnerships with several other entities to ensure the healthcare system is ready to transform. Key roles are described below:

**HCA**
- Facilitate and set agenda for MVP Action Team in coordination with Chairperson
- Manage MCO contracts
- Set and track Medicaid VBP targets

**Providers**
- Engage in VBP contracts with MCOs
- Identify challenges to implementing VBP
- Inform HCA regarding levels of engagement in VBP relationships

**Accountable Communities of Health**
- Validate the level of VBP across region
- Assess VBP readiness across regional provider systems
- Develop projects to implement taskforce recommendations
- Disseminate learnings from state and regional VBP implementation efforts
- Disseminate learnings from MVP Action Team

**Managed Care Organizations**
MVP Action Team Meetings

The MVP Action Team meetings will be in-person meetings in the SeaTac area. Recognizing the critical decisions and support needed early, the MVP Action Team will begin meeting monthly for the first quarter and then quarterly thereafter. Meetings will take place during the 3rd week of each month. Below is the proposed meeting cadence for the first year.

- April
- May
Assumptions and Constraints

Assumptions:

• HCA will provide staffing to support the meeting coordination of the MVP Action Team

• HCA will provide staffing to support outcomes of MVP Action Team discussions and recommendations

• HCA will disseminate meeting agendas and notes to all ACHs and MCOs

• HCA will review the role of the MVP Action Team after one year to explore the possibility of recommissioning the group with a broader VBP focus

Project Acceptance

By signing below, all parties agree that they have reviewed and accepted this Project Charter. Approval of this document completes the initiation phase. The project will move forward to the planning phase.

Project Agreement Signatures

____________________________________

____________________________________

Courtesy copies will be provided on request.