



Healthier Washington’s Strategies to Achieve a Transformed Health System

Healthier Washington is a multi-agency effort to transform the health system to achieve better population health, reward high-quality care, and help curb health care costs. It represents patients, providers, payers, purchasers, community advocates, and others working together, supporting best practices, and using data to improve the lives of Washingtonians.

<p>Rewarding high-quality care and Integrating physical and behavioral health</p>	Strategies
	<p>Integrated physical and behavioral health care - Integrates physical and behavioral health care for Apple Health (Medicaid) clients. Payment Model 1 tests how integrated Medicaid financing for physical and behavioral health services accelerates the delivery of whole-person care. In April 2016, about 120,000 Medicaid beneficiaries in Southwest Washington began receiving the full continuum of comprehensive physical and behavioral health services through Medicaid managed care plans. Payment Model 1 is being rolled out in other regions throughout the state. All regions will move to this model by 2020.</p>
	<p>Encounter-based to value-based - Changes from encounter-based to value-based payment for federally qualified health centers (FQHCs) and rural health clinics (RHCs). This model also addresses critical access hospitals (CAHs) in a new payment and delivery system to support a successful and sustainable movement to value-based care and purchasing.</p>
	<p>Accountable care program - A new delivery and payment structure based on an Accountable Care Program for public employees. This strategy moves away from the traditional fee-for-service approach, with implementation by accountable care networks of select providers.</p>
	<p>Greater Washington Multi-payer Initiative - Aimed at an integrated and longitudinal view of patients across multiple payers, this initiative aims to improve financial and clinical accountability, care coordination practices, and population health management.</p>
	<p>Accountable Communities of Health* convene community members to identify, prioritize, and solve regional health issues at a local level. ACHs align regional resources with health improvement activities to provide whole-person care and build stronger communities. The result is better health, better care and lower costs. Among other activities, they:</p> <ul style="list-style-type: none"> • Bring together diverse public and private community partners to identify and work on shared regional health goals. • Identify opportunities for the ACH and community partners to understand and bridge health and

- quality of life issues.
- Coordinate systems so services address all aspects of health at both the community and individual levels, including integration of physical and behavioral health.

**Also listed under “Taking a population health approach”*

Incentives for participation and/or state requirements

Regulations and legislation

- Senate Bill 5175 (broadens the scope of telemedicine to enable its use in urban and underserved areas in addition to rural areas)
- House Bill 2572 (the development of a statewide common measure set)
- Senate Bill 6312 (phased approach to fully integrated managed care by 2020)
- Medicaid Transformation Demonstration (up to \$1.1 billion in incentives), including support for ACHs to perform regional health needs inventories and decide on health improvement projects; performance assessment; and other tools created under a State Innovation Model grant (SIM) (e.g., practice transformation support, data and analytics support)

Contracting and purchasing

- The establishment of contractual relationships between the state and health plans/providers to promote integration of physical and behavioral health for Apple Health clients, and accountable care networks for public employees

Convening

- Washington leverages strong voluntary civic and private sector support (e.g., statewide purchasers and organizations leading practice transformation)

Technical assistance

- Practice Transformation Support Hub*
- *Also listed under “Supporting providers and ensuring an effective health care workforce”*

Learning and collaboration

- Established workgroups and communication outlets (e.g., the Healthier Washington website and quarterly webinars)
- Health Innovation Leadership Network (HILN)

Taking a population health approach	Strategies
	<p>Accountable Communities of Health*</p> <ul style="list-style-type: none"> • There are nine regionally based Accountable Communities of Health focused on innovation and local collaboration. They are an integral part of achieving the Triple Aim and an equitable health system <i>*Also listed under “Rewarding high-quality care and integrating physical and behavioral health”</i>
	<p>The Plan for Improving Population Health</p> <ul style="list-style-type: none"> • Guides implementation of population health improvement strategies in state and local communities • Engages and influences health and other systems • Aligns funding and resources to incentivize prevention and health improvement • Fosters and engages people, communities, and systems in health promotion activities that enable them to exercise control over their environments
	<p>Analytics, Interoperability, and Measurement (AIM)* provides data and analytic support in implementing population health improvement strategies. <i>*Also listed under “Using data to improve care”</i></p>
	Incentives for participation and/or state requirements
	<p>The Medicaid Transformation Project Demonstration is a contract with the federal government that will invest up to \$1.5 billion in a five-year, statewide effort to show Washington can deliver better health care for more people, while spending dollars in a smarter way. The three initiatives under the Demonstration are:</p> <ul style="list-style-type: none"> • Transformation through Accountable Communities of Health • Long-term services and supports • Foundational community supports (supported employment and supportive housing)
Using data to improve care	Strategies
	<p>Analytics, Interoperability, and Measurement (AIM)* provides data and analytics tools, works to create interoperable systems, and explores standardized measurement strategies. <i>*Also listed under “Taking a population health approach”</i></p>
	Incentives for participation and/or state requirements
	<ul style="list-style-type: none"> • Interactive data dashboards • Data management tools • Support Accountable Communities of Health with their data needs
	<ul style="list-style-type: none"> • House Bill 2572 (develops of a statewide common measure set) • Senate Bill 5084 (establishes a statewide All Payer Claims Database)



Supporting providers and	Strategies
Ensuring an effective health care workforce	<p>Analytics, Interoperability, and Measurement (AIM)* provides data and analytics tools, works to create interoperable systems, and explores standardized measurement strategies. <i>*Also listed under “Taking a population health approach”</i></p>
	<p>The Practice Transformation Support Hub supports clinical providers across the state to effectively coordinate care, increase capacity, and benefit from value-based reimbursement strategies. It is a key component of shifting and supporting the delivery system as we manage the transition to value-based payment models. Supports include:</p> <ul style="list-style-type: none"> • A web-based tool to disseminate best practices • Face-to-face coaching and technical assistance • Dedicated technical support line • Regional and statewide webinars • Regional and statewide learning collaboratives
	<p>The Washington Health Workforce Sentinel Network is an information network linking the health care industry with partners in education and training, policymakers and workforce planners to collectively identify and respond to new and changing demand for health care workers, including their skills and roles.</p>
	<p>The Washington Community Health Worker Task Force was created to develop policy and system change recommendations to align the community health worker workforce with Healthier Washington.</p>

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