

Health Innovation Leadership Network

Quarterly Meeting | May 5, 2017

Summary

The first quarterly webinar for 2017 provided an opportunity to commit to specific action to advance Healthier Washington's value-based goals, as well as allowed members to come to a common understanding of other HILN members' commitments, and identified partnerships to help advance action. The group also agreed to a HILN action agenda for 2017 to advance 80 percent VBP in state financed contracts by 2019 and 50 percent VBP in the commercial market by 2019.

Opening Remarks

Dorothy Teeter, Health Innovation Leadership Network Co-Chair

- Dorothy Cooper welcomed new co-chair, Bill Robertson, who is also President and CEO of MultiCare Health System. He brings a wealth of health systems transformation experience and is an active leader and accelerator of Healthier Washington.

Bill Robertson, Health Innovation Leadership Network Co-Chair

- Excited and privileged to be part of HILN group.
- MultiCare System does not get to define the value needs of those they serve. They are looking at value through their patients and partners. They are firm believers of the triple aim, and believes if they don't have engaged providers in the system, then that's a problem. They also focus on making sure the delivery system is viable and sustainable and believe that health equity must be part of the conversation.

HILN's 2017 Role

Dorothy Teeter, Co-chair

- The Healthier Washington strategy embodies the commitment of the state to make their communities healthier. We do this through the triple aim: ensuring care focuses on the whole person, paying for value, and building healthier communities through regional collaboration. Health is local in many ways and requires regional collaboration.
- Healthier Washington has multiple implementation mechanisms to transform payment and delivery of care for the entire population of our state: foundational legislation, a \$65 million federal grant we are halfway through, and a new Medicaid Transformation Demonstration to advance our strategies and goals specifically for the Medicaid population.
- Thanks to our current efforts, we can already start to see health systems change, and will look even more different in a few years from now. We must shift from a system that is fragmented, to one that is person-centered.

HILN: Where we've been & where we're going

- We are shifting in 2017 to an advanced acceleration role for HILN. We are asking you this year to focus in an even more concerted way on spreading and sustaining the Healthier Washington strategies and vision. A key lever in sustaining and spreading our successes will be ongoing HILN leadership committed to value. Specifically, HILN can support an action agenda to achieve Healthier Washington goal of 30 percent value-based payment in state-financed contracts by the conclusion of 2017, and progress toward our 2019 goals of 50 percent value-based payment in the commercial market and 80 percent value-based payment in state-financed contracts.
- Dorothy presented word cloud based on HILN members' value definition.
- Dorothy and Bill facilitated 10-minute dialogue with the group and asked members if 2017 charge is clear, as well as asked what value means to them. Some response:
 - Diane – Value of health means health equity. We must make sure mechanisms for delivery are viable. Access to services with no financial barriers.
 - Peter Morgan – Value is some outcome for a certain price. We need to move down the road from measuring what our outcome is for the money spent. As we talk about measurement, let's not forget the public health outcomes.
 - Michael Erickson – There is considerable alignment and agreement around what value means here. HILN already has a clear idea of what value means and that is impressive.
 - Joe – Value is looking at a focus on treatment outcomes and not just the volume. Outcomes must be meaningful to the patient, provider, payer, and community.

Healthier Washington Update

Nathan Johnson, Chief Policy Officer

- Nathan Johnson provided some highlights from Healthier Washington efforts:
 - Demonstration driving many ACH activities of the last few months, with communities considering strategies to integrate physical-behavioral health in the delivery system, prevent opioid abuse and advance value-based payment.
 - Encounter-based to value-based.
 - Mid-adoption of integrated financing. North Central is full-steam ahead and building best practices for engaging providers and community in this work.
 - Qualis is out in full force on behalf of the Practice Transformation Support Hub.
 - Launch of interactive Community Checkup.
 - Multipayer model.
 - Official launch meeting of the Medicaid Value-based Action Team.
- Nathan offered discussion opportunities for the HILN members to respond:
 - Member question – what is currently the total number of ACP enrollees? Answer: 15,000.
 - John – What's HILN's role in Medicaid Demonstration piece? Nathan – we organizing teams to not be siloed based on their funding streams. SIM and Demonstration are complimentary to each other. HILN will be engaged and partners of Healthier Washington work, and the Demonstration is completely overlapped into that commitment.

Our Commitment to Value

Dorothy Teeter, Co-Chair

- Dorothy provided an overview of purpose and goals of HCA's value-based road map.
 - Reward delivery of patient-centered, high value care and increased quality improvement
 - Reward Medicaid and PEBB health plans and health systems for performance
 - Align reform approaches with CMS
 - Drive standardization based on evidence
 - Increase long-term financial sustainability of state health programs; and
 - Continually strive for the Triple Aim of better care, smarter spending, and healthier people
- We've talked about our interim goal for value-based payment in state-financed health care (30 percent VBP by the end of 2017), and we do intend to include a commercial market interim goal in the next iteration of our road map. We're considering an interim goal of 25 percent VBP in the commercial market by the end of 2017 based on national indicators.
- Will HILN develop criteria for ACH selection of Demonstration projects? There is a project toolkit document that has been posted to our website which shows a menu of projects that ACHs can select from. July will bring project plan template and application for ACHs.

Bill Robertson, Co-Chair

- We all have a role to play in advancing value. Again, achieving a value-based system requires action from all of us, including action from public health, social health sectors, consumers and more. Bill noted that in all of our action we must consider how we are advancing equity in our system.
- Actions currently being taken to fulfill Healthier Washington's commitment to value:
 - Integration of physical and behavioral health; value-based purchasing, payment and delivery; advancement of a flexible and team-based workforce; and engagement of community were common themes. HILN members are actively engaged in specific Healthier Washington efforts, from supporting the Practice Transformation Support Hub and Accountable Communities of Health, to uptake of Healthier Washington payment models.
- All of your contributions are valuable and moving the needle to advance a healthier Washington.
- Michael Erikson, CEO of Neighborcare Health, spoke briefly about what his organization is doing to advance value.

Dorothy Teeter, Co-chair

- Dorothy opened up the floor to spend rest of meeting in open dialogue about what concrete and specific action or actions HILN members are planning to do in the next year to meet Healthier Washington's value based targets. The goal is that everyone on HILN walks away from the meeting with an action they're going to advance over the next year. This will help to form our comprehensive HILN action agenda.

Next steps

Dorothy Teeter, Co-Chair

- We now have an action agenda that will guide our work and move the needle over the next year. July meeting will allow us to report on progress and identify support we may need to accomplish our goals. Our commitments and progress on action this year builds to a Healthier Washington Symposium in October, where we will report on our action and ask others to join us in action to advance value in Washington state.