

Budget Proviso

- CHCA shall develop and implement single, standard Medicaid preferred drug list (PDL):
 - ▶ To be used by all contracted Medicaid managed care systems (MCO) on or before January 1, 2018
 - ► In consultation with all Medicaid managed health care systems (MCO), and the Pharmacy and Therapeutics Committee or Drug Utilization Review Board
 - ► That ensures access to clinically effective and appropriate drug therapies, while maximizing federal and supplemental rebates
- HCA may use consultants with expertise in evidence-based drug class reviews, pharmacy benefit management, and purchasing



Budget Proviso

- Annual report to Governor and Legislature:
 - November 15, 2018 and 2019
 - ▶ Comparing amount spent in previous two fiscal years to expenditures under the new system — by fund source, total expenditure, drug class, and top 25 drugs
- ▶ Budget included savings expectation of 10% (\$144M) over the biennium
 - ► HCA responded to the Legislature with an estimate of \$22M



HCA Principles

- Patient care and access to necessary medications come first
- Patients, prescribers, and pharmacists have easy access to the right information
- Minimize patient and provider disruption



Implementation – Regulatory

- 2 State Plan amendments
 - ➤ Single PDL (approved Feb. 17, 2018)
 - Supplemental Rebate Contract (approved March 7, 2018)
- Contracts
 - Project manager
 - ► MCOs
 - ► Moda Health (Sept. 19, 2017)
 - ► Magellan Health (Dec. 18, 2017)
 - First Data Bank (July 2018)
 - ► Medispan (July 2018)



Implementation – Finance

- MCO rates and reimbursement process
 - ► PDL drugs carved out of rates
 - > January 1, 2018 (27 classes)
 - > July 1, 2018 (all claims paid through point-of-sale)
 - ► Monthly reimbursement to plans
 - > Weekly automated reimbursement (early 2019)
- CMS Reporting



Implementation – Systems

- Fee-for-service, point-of-sale programming
- Developed weekly data file for plans
 - ► Manual production (for January 1, 2018 implementation)
 - Automated process (completed in March 2018)
- Rebate collection
 - Configure RxMax to allow invoicing of MCO supplemental rebates
 - Load supplemental rebate contracts into RxMax
 - ➤ 172 contracts for 1st and 2nd quarter



Implementation – Clinical Design

- Clinical design
 - ➤ Weekly meetings with MCOs
 - ➤ Created 43 clinical policies
 - ► Magellan
 - > Evidence reviews
 - Drug Utilization Review Board
 - ➤11 meetings since July 2017
 - ➤ Reviewed 165 drug classes
 - >41 clinical policies (2 scheduled in October)



Implementation – Communication

- Developed a communication strategy
- Monthly updates provided to authorizing environment
- Member communication
 - ▶ 30 days prior to each implementation if they needed to change medications
 - ► Allowed 90 days continuity of care for transition purposes
- Provider communication
 - Prescribers and pharmacies were notified of PDL and clinical policy changes 30 days prior to implementation
- Redesigned website for providers and members



Milestones



Implemented 27 drug classes

Approx. 36.6% of gross prescription drug expenditure



Implement 57 additional classes & clinical coverage status indicators

Approx. 21.6% of gross prescription drug expenditure



Implement 66 additional classes

Approx. 5% of gross prescription drug expenditure



Implement remaining 247 drug classes

Approx. 18.6% of gross prescription drug expenditure

Phase 1 January 1, 2018 Phase 2 July 2018 Phase 3 October 2018 Phase 3 contd. January-April-July 2019

Expected Advantages

Administrative ease

➤ Simplifies formulary selection and prior authorization requirement for prescribing providers and pharmacies. All Apple Health clients have access to the same set of medications and coverage rules.

Rebate maximization

 Clients guided to drugs with lowest cost or maximum rebate potential, reducing overall prescription drug costs

Rebate transparency

► More accurate rate setting and better cost management

Minimize disruptions

➤ Some members enrolled in MCO coverage switch plans to access certain prescription medications. While these numbers are small, single PDL ends patients' needs to switch.



Next Steps/Lessons Learned

- Next steps
 - Quarterly additions
 - Updating data files (Medispan and First Data Bank)
 - Financial results analysis
 - ➤ Completing collection of 1st quarter rebates now
 - ➤ Just invoiced 2nd quarter rebates (August 28, 2018)

- Lessons learned
 - Need to scope work early to accurately estimate needed resources
 - ► Align resources to scope of work
 - Communication





Questions?

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