

Health Innovation Leadership Network Accelerator Committees Update



April 2016

HILN Accelerator Committees focus on specific and timely efforts that directly impact and drive toward the achievement of Healthier Washington's aims.

HILN Accelerator Committees:

- Accelerate the goals and objectives of Healthier Washington versus advise on policy and operational components of the initiative.
- Evolve, expand and disperse over time as Healthier Washington itself evolves in response to rapid-cycle learning and improvement.
- Build upon existing efforts and groups already in place.
- Are championed by HILN members, with membership including leadership from HILN and non-HILN organizations.

This update provides HILN with information on activities of the Accelerator Committees over the last quarter.

Healthier Washington Communities and Equity Accelerator Committee

Co-champions: Antony Chiang, Empire Health Foundation, and Winfried Danke, CHOICE Regional Health Network

The Healthier Washington Communities and Equity Accelerator Committee promotes the concept of health equity through work done by community members. Based on priorities identified by the members of the C&E Accelerator Committee, the committee is exploring the benefits of further disaggregating health outcomes data. Potential benefits include:

- Identification of health disparities within sub-populations that previously could hide within a larger classification of a population.
- More targeted and effective interventions to address disparities.
- Greater and more widespread knowledge of the disparities that affect Washington State.

The committee is holding its first in-person meeting April 18 at Coordinated Care in Tacoma. This meeting is an opportunity for the group to further identify their value statement and objectives, as well as learn from the gold standard of data disaggregation established by the Office of the Superintendent of Public Instruction (OSPI) and the Comprehensive Education Data And Research System (CEDARS).

Through one-on-one meetings, consultation with data scientists across various government agencies and learnings from partners at OSPI, the committee will come up with recommendations for data disaggregation that address the concerns of inequity hidden within data, while protecting personal health information.

Healthier Washington Clinical Engagement Accelerator Committee

Co-champions: Paul Hayes, Harborview Medical Center, and Hugh Straley, Bree Collaborative

The intent of the Healthier Washington Clinical Engagement Accelerator Committee is to engage clinical leadership and providers in Healthier Washington opportunities to advance the development of integrated, value-based delivery systems linked to community supports to improve population health. Informed by an environmental scan, the committee will coordinate and leverage resources and opportunities to engage in adopting and advancing transformation initiatives, including new and innovative systems of care that are aligned across Washington.

This may be as simple as aligning vital resources, or identifying tools already in existence and putting them into action. Or, it may be as broad as leveraging resources to promote the spread of shared decision making and implementing evidence-based recommendations. The committee will be encouraged to identify and prioritize the areas where they will have the most impact.

The goals of the committee are to engage providers across Washington state in Healthier Washington initiatives that:

- Integrate the delivery of physical and behavioral health;
- Link clinical practice systems to community-based services to provide care that focuses on the whole person;
- Better engage patients and families in health care decisions through shared decision making strategies;
- Build organizational capacity to move to a value-based delivery system; and
- Support the shift away from traditional health system methodologies to the adoption of evidence-based and innovative practices that allow for the delivery of high-quality, value-based health care.

The committee has met once in the first quarter of 2016, identifying a few initial focus areas. However, they are currently in a status of recalibrating after the departure of a co-champion in early February.

Moving forward, Paul Hayes from Harborview Medical Center will join the committee as the new co-champion. The next committee meeting is April 19, where the objective is to restart the discussion with the committee to identify areas of focus for a future in-person meeting. Potential targeted priorities the committee will consider are:

- Engage organizations currently providing practice facilitation/coaching opportunities to ensure alignment and opportunities to spread innovation and support clinical practices.
- Identify and take action around opportunities/thought leaders for development of a peer-supported learning structure for clinical practice systems.
- Identify ways to align incentive structures with the committee's overall goals.
- Identify and promote the use and uptake of evidence-based and innovative practices, using the Bree recommendations as a guide.

- Identify gaps between current clinical practices and pathways to the adoption of recommended innovative practices, including strategies to reduce barriers to implementation.

Healthier Washington Physical & Behavioral Health Integration Accelerator Committee

Co-champions: Teresita Batayola, International Community Health Services, and Joe Roszak, Kitsap Mental Health Services

The Healthier Washington Physical & Behavioral Health Integration Accelerator Committee will build upon existing efforts and collaborations to achieve whole-person care. The committee will engage connections with Washington’s public and private partners to harness innovations and promote the spread of integrated service delivery models. The intent of the committee is to support providers in the ongoing transition to integrated delivery models through the mastering of challenges, distribution of best practices, and sharing of practice transformation support resources.

The majority of committee members have been actively working in some capacity on the implementation of Behavioral Health Organizations (BHOs) and Fully-Integrated Managed Care (FIMC) across the state. On April 1, Washington state successfully launched these two initiatives, which integrate the financing of services, and will begin to move our delivery system toward integrated care at the clinical level. During the transition to BHOs and FIMC, the committee has been on hiatus as members focused on transition and implementation work.

The committee will come together next month for an in-person meeting to discuss the development of a common definition of integration for Washington state. The committee also will discuss findings and lessons learned from the April 1 transition as the state turns toward the implementation of “mid-adoption” of FIMC and statewide adoption by 2020.

Healthier Washington Rural Health Innovation Accelerator Committee

Co-champions: Nicole Bell, Cambia Grove, and Andre Fresco, Yakima Health District

The Healthier Washington Rural Health Innovation Accelerator Committee has chosen to focus on three main structural challenges facing rural providers: people, systems and processes, and technology. These barriers to care delivery and value-based system transformation are interrelated and must be addressed in parallel. As a result, the committee has elected to pursue development around these focus areas in sub-groups, and magnify sub-group efforts through collective committee contribution at several in-person meetings. The underlying theme for the three topic areas is to begin addressing how rural health delivery should and can react to positively benefit in the transitional environment from cost-based to value-based payment.

The Committee held a successful working session at Cambia Grove on March 18. At the working session, committee members broke into three work groups to discuss problem statements around people, systems and processes, and technology. The committee has since met via conference call and will be moving forward with sub-group work for committee review.

In the coming months the committee has chosen to meet in person every two months with the next in-person meeting targeted for June. During this time the Committee will continue regularly scheduled conference calls and will carry out sub-group activities for committee review.

Healthier Washington Collective Responsibility Accelerator Committee

Co-champions: Kathleen Paul, Virginia Mason, and David Wertheimer, Bill & Melinda Gates Foundation

The Healthier Washington Collective Responsibility Accelerator Committee promotes the concept of shared accountability and collective impact in achieving improved community health. Through mutually identified priorities and action, the committee will help shape messaging that resonates, identify key partners across multiple sectors in the promotion and sustainability of Healthier Washington, and serve as champions of the concept of collective responsibility. It will:

- Highlight common indicators of success across a broad range of constituencies in communicating the value proposition of improved community health;
- Articulate and prioritize activities around the concept that all have a role to play across the system in service to mutual action and goals; and
- Serve as "connective tissue" to help those working in the field and across the Accountable Communities of Health move from theory to practice, as well as make the vision of collective responsibility more palatable.

The committee has met twice in the first quarter of 2016, including an extended in-person working session. During the working session, the committee identified its value statement and objectives, as follows:

Value statement: Accelerate collective responsibility for improving community health.

Objectives:

- Gather and share information. Understand and theme the full spectrum of community needs related to improving health outcomes as defined by each community, and share emerging and best practices related to key determinants of success.
- Identify common indicators. Propose indicators of success related to collective efforts to realize shared activities and outcomes, and promote dialogue with and across communities and sectors to address concerns and refine common indicators.
- Communicate, advocate and activate. Develop strategies to educate and communicate with targeted audiences, with a goal of changing the public dialogue by applying lessons learned to communicate with local and state-level systems and policy makers.

Building upon agreed-upon strategies, committee members are in the process of identifying specific and timely action items that have the greatest potential for impact within resource constraints. The committee meets April 13, with the objective to prioritize action items and identify committee member leads for those action items.