

TEMPLATE FOR TRANSFORMATION PROJECT SUGGESTIONS

For projects to be considered for inclusion in the Medicaid Transformation Project List, please provide the information requested in the template. We are looking for summarized information – **2-3 pages maximum per project**. Please email completed templates by **January 15, 2016**, to MedicaidTransformation@hca.wa.gov with the subject **Medicaid Waiver Project**. Thank you for your interest and support.

Contact Information	Andy Silver, 360-993-9570, asilver@councilforthehomeless.org Council for the Homeless
Project Title	<i>Building the capacity to increase the supply of integrated supportive housing</i>
Rationale for the Project	
<p>Addressing the social determinants of health is an essential component of Healthier Washington and delivering whole person care. Safe, stable housing is a necessary component of delivering lower cost, higher quality care to Medicaid patients with the highest health and housing needs. The Health Care Authority recognized this by prioritizing supportive housing services in the 1115 Medicaid Waiver. If granted, the supportive housing services waiver will have a profound impact on the health and housing stability of Medicaid’s most vulnerable recipients. However, there are many barriers to implementing the supportive housing services waiver to its fullest potential. The amount of, and capacity to create, supportive housing varies greatly across the state. There are many supportive housing providers who do not currently work with Medicaid. The homeless services delivery infrastructure and the health care delivery infrastructure do not usually share data or eligibility requirements.</p> <p>This project is designed to empower each region across the state to overcome these barriers and to fully and successfully implement the supportive housing waiver thus increasing the supply of integrated supportive housing. This will result in both lower costs and improved health outcomes of the Medicaid recipients who benefit from the integrated supportive housing.</p>	
Project Description	
<p><i>Which Medicaid Transformation Goals¹ are supported by this project/intervention? Check box(es)</i></p> <p><input type="checkbox"/> Reduce avoidable use of intensive services</p> <p><input type="checkbox"/> Ensure Medicaid per-capita growth is below national trends</p> <p><i>Which Transformation Project Domain(s) are involved? Check box(es)</i></p> <p><input type="checkbox"/> Health Systems Capacity Building</p> <p><input type="checkbox"/> Care Delivery Redesign</p> <p>This project has four main components: 1) regional strengths and gaps analysis to determine the region’s capacity to implement the supportive housing waiver and increase the supply of integrated supportive housing; 2) creation of regional plans to implement the supportive housing waiver and increase the supply of integrated supportive housing based on the results of the strengths and gaps analysis; 3) statewide technical assistance for shared areas of need; and 4) implementation of the regional plans with a focus on integrating the homelessness and health care delivery systems to identify, assess, house, and support Medicaid patients in supportive housing.</p> <p>Regional strengths and gaps analysis: the supply of supportive housing, delivery model, readiness of providers to work with Medicaid, and the existing level of partnerships between homeless service providers, supportive housing providers and health care providers, vary greatly by region. This first component of the project would provide</p>	

funding to a region to analyze these variables in the region to determine the strengths the region has to build on and barriers the region will have to overcome. This analysis would include convening homeless service providers, supportive housing providers and developers, behavioral and physical health providers, and health plans; as well as analyzing data regarding target populations, the housing market, and provider capacity.

Creating regional plans: using the regional strengths and gaps analysis as a starting point, the second component of the project would provide funding to a region to convene stakeholders (homeless service providers, supportive housing providers and developers, behavioral health and physical health providers, health plans, jails, etc.) to create a plan of how the region will use its strengths to fully implement the supportive housing services benefit and increase the supply of integrated supportive housing. The regional plan will identify the amount of housing units needed, whether they will be site-based or scattered site, the eligibility and prioritization, the services delivery model, and the sources of funding to implement the plan.

Statewide technical assistance: while there is wide variation by region regarding readiness to implement the supportive housing services benefit, there are a few areas of alignment. This component of the project would provide funding to deliver technical assistance across the state on these areas of alignment. The technical assistance would focus on 1) Medicaid billing for supportive housing providers; 2) best practices on partnerships between Medicaid providers and non-Medicaid providers regarding delivery of supportive housing; and building connections between homeless coordinated entry/assessment systems, supportive housing, and health care providers.

Implementing regional plans: the final component of the project would provide funding to a region for implementation of the regional plan. This would include convening the partners who created the plan to monitor progress, identify areas of concern, and create course corrections as necessary. This would range from a community-level (is the region meeting integrated supportive housing targets?) to the provider-level (are coordinated entry/assessment systems working effectively with health care providers to identify potential beneficiaries?).

Core Investment Components

Per region the estimated cost would be \$15,000 for the regional strengths and gaps analysis; \$20,000 for the creation of a regional plan; and \$30,000 for implementing the regional plans. The statewide technical assistance would cost approximately \$150,000.

The beneficiaries would be the recipients of the supportive housing services waiver.

Project Metrics

- Creation of a regional strengths and gaps analysis
- Creation of a regional plan
- Penetration rate of supportive housing services benefit
- Regional ROI of supportive housing service benefit compared to expected ROI

