Skokomish Tribe TRANSFORMATION PROJECT

For projects to be considered for inclusion in the Medicaid Transformation Project List, please provide the information requested in the template. We are looking for summarized information – **2-3 pages maximum per project**. Please email completed templates by **January 15, 2016,** to <u>MedicaidTransformation@hca.wa.gov</u> with the subject **Medicaid Waiver Project**. Thank you for your interest and support.

| Contact Information | Ed Fox, Health Clinic Director |
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| | Skokomish Tribe |
| Project Title | Integration of Dental, Medical, Elders, Mental Health and Substance Abuse Services |
| | with attention to churning of health insurance status and its impact on access to care. |

Rationale for the Project

Include:

Fragmented care is wasteful and ineffective. Integrated care promises to increase health care status and reduce expenditures. The project will bring all relevant services under a management scheme that integrates care so patients don't fall between the cracks due to:

- 1. Transitions between the modalities of care
- 2. Transitions between various locations of provided services
- 3. Transitions in an out of Medicaid, Uninsured, Private Insurance, and Health Exchange Qualified Health Plans.

Project Description

Which Medicaid Transformation Goalsⁱ are supported by this project/intervention? Check box(es)

- □ X Reduce avoidable use of intensive services
- □ X Improve population health, focused on prevention
- □ X Accelerate transition to value-based payment
- □ X Ensure Medicaid per-capita growth is below national trends

Which Transformation Project Domain(s) are involved? Check box(es)

- □ X Health Systems Capacity Building
- Care Delivery Redesign
- □ Population Health Improvement prevention activities

Describe:

- This project involves all patients of the Skokomish Health Program that includes Dental, Medical, Elders, Mental Health and Substance Abuse Services in one department.
- All of these services will be integrated under one management structure; that is one director will have authority and responsibility for the separate services/programs.
- The health program will work closely with one or more Medicaid Managed Care Organizations, the local hospital and the ACO to ensure access to specialists and hospitals and utilize existing performance measurement systems and wherever possible compatible electronic health records.
- Raising health status is primary goals with a research component that measures cost savings.
- 98% of Skokomish Medicaid Patients are American Indians and Alaska Natives who suffer from well known disparities in morbidity and mortality compared to all races population of Washington.
- We also hope to link with Money follows the Person and with Home Health Program for elders and our disabled population.
- Potential partners, systems, and organizations includes the Mason General Hospital District, the Cascade Pacific Accountable Community of Health.
- Working with other tribes, the American Indian Health Commission, Northwest Portland Area Indian Health Board and the DSHS Indian Policy Advisory Committee, Skokomish with document its experience and share.

Core Investment Components

Describe:

We expect to cover approximately 500 Medicaid patients annually and a total non-duplicated count of over 750 over a five year period.

We expect Medicaid costs for our patients are currently at about \$2.5 million per year; both the amount paid to our Tribe and to other providers and pharmacies.

We estimate current costs at about \$5,000 per person for 2016.

Within 3 years we hope to keep annual cost growth below 1 % of State's CMS approve benchmark and after 5 years at about 2% below that benchmark.

• The return on investment will include improvement in average age of death and degree of morbidity in the community.

Project Metrics

The state will monitor implementation of transformation projects at regional and statewide levels through process and outcome measures. Each project will require clearly defined outcomes that relate to the goals and specific process steps.

Medicaid claims data will be utilized to measure costs. Performance reporting will require assistance from the local ACO (Cascade Pacific Alliance) and potentially one or more managed care plan.

ⁱ Transformation goals as stated in Washington's Medicaid Transformation waiver, <u>http://www.hca.wa.gov/hw/Documents/waiverappl.pdf</u>:

- Reduce avoidable use of intensive services and settings such as acute care hospitals, nursing facilities, psychiatric hospitals, traditional LTSS and jails.
- Improve population health, with a focus on prevention and management of diabetes, cardiovascular disease, pediatric obesity, smoking, mental illness, substance use disorders and oral health; that is coordinated and whole-person centered.
- Accelerate the transition to value-based payment, while ensuring that access to specialty and community services outside the Indian Health system are maintained for Washington's tribal members.
- Ensure that Medicaid per-capita cost growth is two percentage points below national trends.