

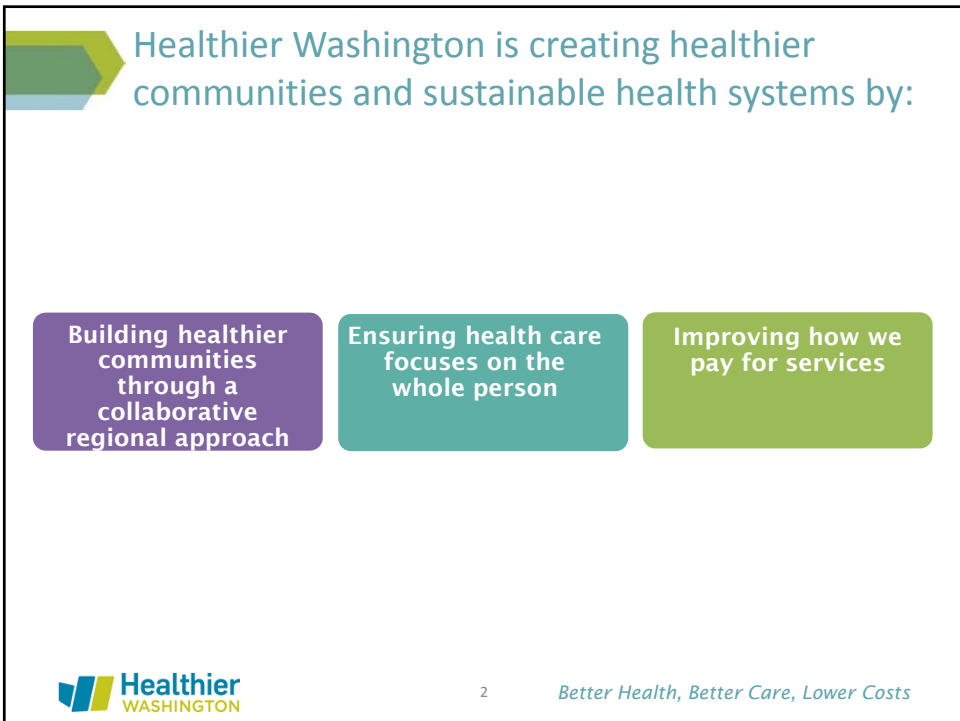


Global Medicaid Transformation
Waiver Update

M3/Tribal Roundtable
July 22, 2015




The slide features a white background with a green and blue diagonal graphic on the left side. The title and subtitle are in white text on a green background. The logo is in the bottom right corner.



Healthier Washington is creating healthier communities and sustainable health systems by:

- Building healthier communities through a collaborative regional approach
- Ensuring health care focuses on the whole person
- Improving how we pay for services



2 *Better Health, Better Care, Lower Costs*

The slide has a white background with a green and blue arrow graphic on the left. The main text is in blue. Three colored boxes (purple, teal, and green) contain the three goals. The logo is in the bottom left, and the page number and tagline are in the bottom center.

Healthier Washington includes Medicaid Transformation.

2014 Legislation:

- House Bill 2572
- Senate Bill 6312

Medicaid Transformation
Potential demonstration project within Medicaid

SIM Grant:
\$65 million over 4 years from the federal government

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Healthier Washington recognizes that good health depends on high-quality health care and more...

Category	Percentage
Socio-economic Factors	40%
Health Behaviors	30%
Health Care	20%
Physical Environment	10%

Adapted from: Magnun et al. (2010). *Achieving Accountability for Health and Health Care: A White Paper*, State Quality Improvement Institute.. Minnesota.

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...and that the best way to improve people's health is in the community where they live, work, and play.



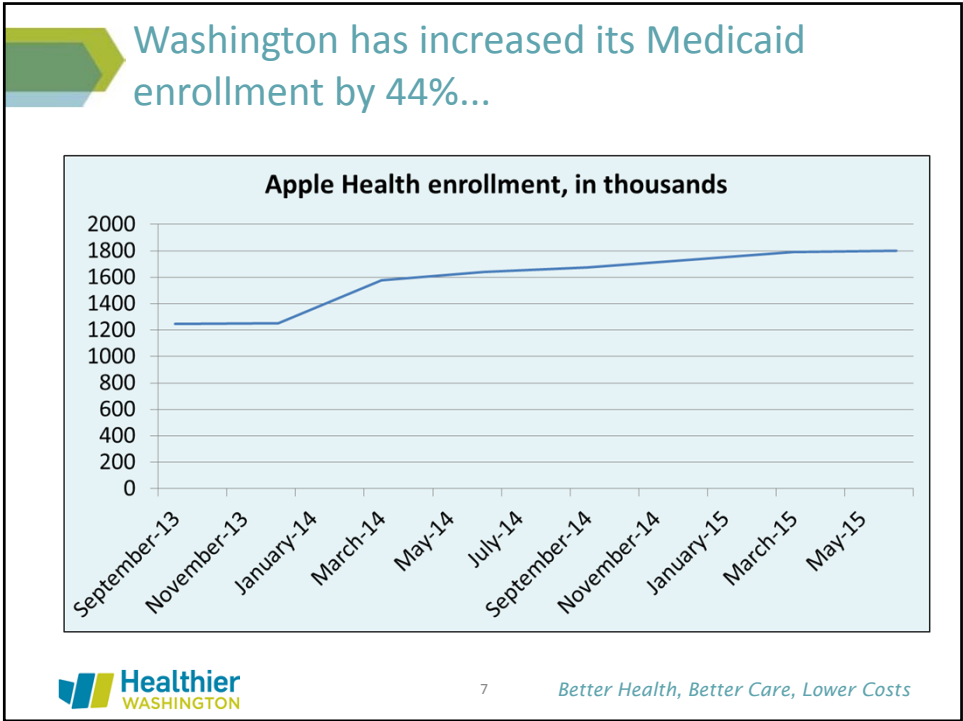
Healthier Washington is bringing together providers, social service organizations, health plans, hospitals, county governments, tribes, and others through nine regional **Accountable Communities of Health (ACHs)**. ACHs will support communities in making informed decisions on health needs and priorities.



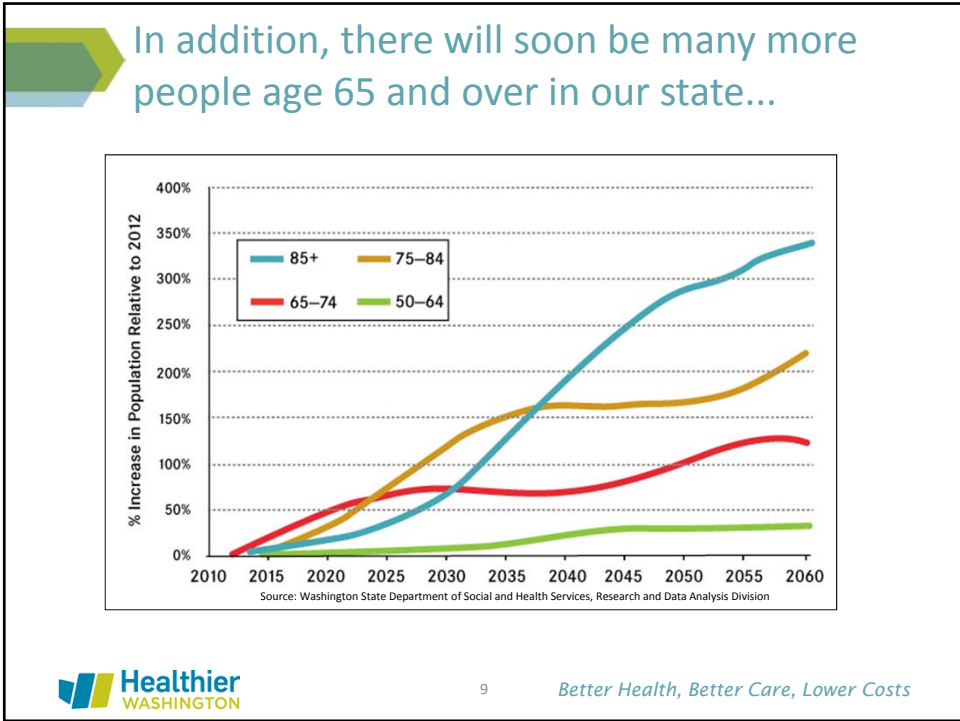
A transformed system = transformed lives

Current System	Transformed System
Fragmented clinical and financial approaches to care delivery	Integrated systems that deliver whole person care
Disjointed care and transitions	Coordinated care and transitions
Disengaged clients	Activated clients
Capacity limits in critical service areas	Optimal access to appropriate services
Individuals impoverish themselves to access LTSS	Timely supports delay or divert need for Medicaid LTSS
Inconsistent measurement of delivery system performance	Standardized performance measurement with accountability for improved health outcomes
Volume-based payment	Value-based payment






- ### ...and the enrollees and their needs are different.
- Before the Affordable Care Act, 60% of enrollees were children; now the majority of enrollees (55%) are adults.
 - 22% of the new adult enrollees have a mental health diagnosis.
 - 14% have a substance use disorder.
 - And, while the new adult group has lower hospital admission rates than other non-disabled adults, their inpatient stays average 50% longer.
- Data provided by Research and Data Analysis, DSHS, June 2015.
- Healthier WASHINGTON**
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- ...and their health care needs are likely to increase as they age.
- By 2035, the number of people age 75 or older will have risen by roughly 150%.
 - Between 2010 and 2040, we anticipate a 181% increase in Medicaid clients over age 65 with Alzheimer's.
 - 70% of people who reach the age of 65 are likely to need long term supports and services at some point in their lives.
 - Biennial expenditures by the state for long term supports and services are currently \$3.4 billion—or 6 percent of all general fund spending.
- Data provided by Research and Data Analysis, DSHS, June 2015.
- Healthier WASHINGTON** 10 *Better Health, Better Care, Lower Costs*




What the Medicaid Transformation waiver does for us:

- Gives Medicaid the flexibility and expenditure authority to achieve the Healthier Washington vision.
- Allows us to test, scale, and spread new models of care.
- Supports providers in building capacity.
- Builds connections within communities that allow for the right care, at the right place, at the right time, with the right provider.




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Medicaid Transformation Goals

- Reduce avoidable use of intensive services
 - such as acute care hospitals, nursing homes, psychiatric hospitals, and traditional long-term services and supports.
- Improve population health
 - with a focus on the most critical measures for Apple Health clients and local communities.
- Accelerate the transition to value-based purchasing
 - so providers are paid for higher quality and improved health outcomes.
- Ensure that Medicaid cost growth is two percentage points lower than national trends.



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3 Medicaid Transformation Initiatives

Regional level

Accountable Communities of Health

State level

Targeted Foundational Community Supports

Targeted Long-Term Services and Supports for At-Risk Individuals

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Potential transformation projects

Accountable Communities of Health

This fall and winter the State will develop a toolkit of potential projects in these domains.

Health Systems Capacity Building	Delivery System Transformation	Population Health Improvement
Workforce Development	Bi-directional integrated delivery of physical & behavioral health services	Prevention Activities for targeted populations and regions
System infrastructure, technology & tools	Transitional care focused on specific populations	
Provider system supports to adopt value based purchasing and payment	Alignment of care coordination & case management to serve the whole person	
	Outreach, engagement & recovery supports	

ACHs and their partners will be able to tailor projects the State approves to local community needs and resources.

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Transformation projects within local communities

The State will:

- Establish a menu of transformation projects that ACH members can choose for their communities.
- Monitor progress and distribute funds based on project performance.

ACHs will:


- Lead and oversee transformation projects.

ACH members, working collaboratively, will:

- Select from projects to apply for and pursue, based on each ACH's regional priorities, from the State's menu of projects.

Parameters for projects will be established by the State. Some statewide projects may be required.

Accountable Communities of Health



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ACHs will coordinate regional transformation efforts.

ACHs will:


- Organize ACH members and partners.
- Coordinate project applications.
- Contract to receive State funds.
- Distribute funds to partners carrying out transformation projects.
- Report on progress.
- Work with the State and partners to ensure sustainability.

Accountable Communities of Health


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The diagram illustrates the central role of the Accountable Community of Health (ACH). At the center is a circle labeled 'ACH' containing a document icon. Five lines radiate from this central circle to five surrounding circles, each representing a partner organization type: Behavioral Health Organizations (top), Counties (left), Managed Care Organizations (right), Physical Health Providers (bottom right), and Community Support Organizations (bottom left). Each of these surrounding circles contains a representative icon: a stack of books for Behavioral Health, a map for Counties, a medical cross for Managed Care, a person with a heart for Physical Health Providers, and a group of people for Community Support Organizations.




Transformation benefits administered at the State level

Washington will tailor long-term services and supports benefits to meet the diverse needs of our aging population by:

- Providing a new benefit that offers supports to unpaid family caregivers.
- Creating a new eligibility category and limited benefit package for “at risk” individuals who do not currently meet Medicaid financial eligibility criteria
- Limiting nursing facility eligibility to clients with the most serious needs.


Individuals currently served in nursing facilities will continue to be eligible for this level of care.

Targeted Long-Term Services and Supports for At-Risk Individuals



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Transformation benefits administered at the State level

Washington will provide targeted supportive housing and supported employment to clients that meet criteria set by the State.

The criteria will target those individuals most likely to benefit from these services.

Clients will receive supportive services; Medicaid funds will not be used to provide housing or jobs.

Targeted Foundational Community Supports




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Federal Requirements

- Five-year demonstration project
 - Project goals must be met within 5 years.
- The State must not spend any more federal dollars than they would have spent without the project.
- Ongoing evaluation must be done
 - to test and confirm how well the program, and its projects, achieve the intended benefits.
- Transformation must be sustainable after the demonstration period ends
 - the State and ACHs must develop sustainability plans for projects they take on.



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Timeline

2015 - 2016 Implementation of Healthier Washington Initiative

<ul style="list-style-type: none"> • State-Federal Discussions • Federal Agreement in Principle • Stakeholder Conversations <p>✓ CONCEPT PAPER</p>	<ul style="list-style-type: none"> • Draft application • Public release of application (July) • Stakeholder review and public forums (August) • Tribal review and consultation (August) • Submit application <p>WAIVER APPLICATION</p>	<ul style="list-style-type: none"> • CMS negotiations • Statewide outreach and education • Project list and toolkit • Implementation strategy and timeline <p>APPROVED WAIVER</p>	<ul style="list-style-type: none"> • Public comment on Special Terms and Conditions • Phased project milestones <p>DEMONSTRATION START-UP</p>
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Phase 1: Pre-Concept Release → Phase 2: Waiver Application Development (We are here.) → Phase 3: Negotiation & Outreach → Phase 4: Implementation Design


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Tribal Engagement

M3/Tribal Roundtable – Wednesday, July 22, 9-11 a.m.
Health Care Authority


Tribal Forum – Wednesday, Aug. 5, 2-4 p.m.
NATIVE Project, Spokane

Waiver Tribal Workgroup – Friday, Aug. 7, 9 a.m.-1 p.m.
Health Care Authority

Tribal Consultation – Wednesday, Aug. 12,
10:30 a.m.-3 p.m.
Health Care Authority



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Opportunities for Public Comment

Pierce County – Monday, Aug. 3, 8-10 a.m.
Pierce College-Ft. Steilacoom, Lakewood


Snohomish County – Monday, Aug. 3, 1-3 p.m.
Everett Community College, Everett

Yakima County – Tuesday, Aug. 4, 8-10 a.m.
Yakima Valley Community College, Yakima


Franklin County – Tuesday, Aug. 4, 2-4 p.m.
Columbia Basin College, Pasco


Spokane County – Wednesday, Aug. 5, 10 a.m.-Noon
Spokane Regional Health District, Spokane

We will also have tools for commenting on our website and through e-mail at medicaidtransformation@hca.wa.gov.



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 Stay informed



Join the Healthier Washington Feedback Network:
healthierwa@hca.wa.gov

Send comments and questions about Medicaid Transformation
to: medicaidtransformation@hca.wa.gov

Learn more about Medicaid at:
http://www.hca.wa.gov/hw/Pages/medicaid_transformation.aspx

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